

Festival Hall

Agnews/Lefevre

مكتبة الفن

Coliseum

Fischer-Dieskau
and Rampal

by FRANK DOBBINS

Old and modern masters

by DENYS SUTTON, Editor of Apollo

The Force
of Destiny

by ELIZABETH FORBES

It was difficult to say which proved himself a worthy successor, handling the *agréments* with consummate skill and sensitivity. His effortless passage-work and fine phrasing in Bach's E minor sonata (BWV 1034) never ceases to amaze, although for me this performance was marred by a somewhat over-active cantabile. The same applied to the pastoral sonata in G minor (Op. 13, no. 6) by Vivaldi, which opened the second half.

The climax of the concert was a rare performance of Rameau's "Thésis", a remarkable impetuous cantata for bass voice, violin and cello, which anticipates the vigour and drama of *Castor et Pollux* composed 20 years later. Fischer-Dieskau, who in the Telemann cantata had managed the teatime range (the original soprano part being transposed down an octave) with great ease, showed his versatility in manfully tackling Rameau's bass part. Although his voice had not the same power and clarity in the lower tessitura, he admirably evoked the fury of Neptune and the force of Jupiter before the final aria's gentle plea to Thésis to be led by love rather than glory. Rampal played the virtuoso violin part with its rapid semiquaver repeated notes and scales with a phenomenal facility, his agile tongue convincing the audience that the most idiomatic of baroque string writing is not only possible but effective in the hands of a master fiddler.

It is perhaps symptomatic that Rampal should support the cello in the sonatas by Bach, Blavet and Vivaldi; this seems to be his normal practice, which is a pity since the harpsichordist tries to compensate for lack of bass by choosing a heavier registration, at times obscuring the detail of the flute's delicate tracery; however, even the adverse acoustical conditions of the large hall, Rampal's commanding and phrasing was a triumph of brilliance and virtuosity for the evening.

The programme opened with a sonata by Michel Blavet, whom Rampal regarded as the greatest player of his time. Rampal

The autumn season has begun with considerable éclat in the London art world and the art trade has succeeded in mounting interesting exhibitions of Old Masters and modern art. It is now some years since Agnews held a show of recent acquisitions and the array of excellent items now on view is most welcome, for it contains important works from different Schools and periods.

The earliest and perhaps the most important picture is the magnificent *Madonna and Child* by Lorenzo Monaco. This is the centrepiece of an altarpiece dating from the latter part of the 14th-century which is now distributed in various localities. It is in an excellent state of preservation and it is rare indeed to find a blue robe that has not turned a murky colour. It is one of the paintings by this Florentine master which shows how he grafted Sienese charm on to a monumentality of form derived from Giotto.

Professor Zeri, who has reconstructed the altarpiece to which it belongs, rightly draws attention to the fact that its colour scheme is a significant bridge between the palette of Giotto and that of Fra Angelico. The colour, in fact, is striking and explains one of the reasons which prompted collectors of the 1600s to lavish such affection on the early Italians: they possess affinities with the lyrical colours of Mantegna. Significantly Berenson defended the French painter who he was under attack in the early days of his career.

Another rare work in this show is an *Adoration of the Magi* by Giovanni Bellini which dates from early in his life, when he underwent the influence of Mantegna. It is this current that accounts for the stark articulation of the figures. It is the continuity of the Giorgionesque concept of painting, although the accent is now placed on a more dramatic handling of the background, than would have been the case for an end by assimilating the influence of Giorgione.

The Venetians are well to the fore at Agnews. It is a rare occasion to find on the market an excellent portrait by Sebastiano del Piombo and Tintoretto. Both painters from distinguished collections; the former from the Adoration of the Shepherds by the latter from Lord Clark. Jean Tassel, a little known French master who learnt much from Caravaggio. Dutch land 1630s and is notable for the



A detail from "Madonna and Child" by Lorenzo Monaco

effective handling of the bird, a bravura passage which would have appealed to Sargent. The emphasis on the sister's character, a wily one, suggest that the picture had a psychological insight in the 16th-century.

Tintoretto's *Portrait of a Young Man as David* dates from a decade or so later and shows the continuity of the Giorgionesque concept of painting, although the accent is now placed on a more dramatic handling of the background, than would have been the case for an end by assimilating the influence of Giorgione.

The Northern and Italian Schools of the seventeenth century are admirably represented in the exhibition by a variety of works that include a small head of Rembrandt, a powerful Lanfranco, suggestive of the influence of Caravaggio and an *Adoration of the Shepherds* by the latter from Lord Clark. Jean Tassel, a little known French master who learnt much from Caravaggio. Dutch land 1630s and is notable for the

to be found; Metzu, for instance, is shown with a charming picture of a lady which was once in the Rothschild collection.

Two of the most dazzling pictures are by Francesco Guardi. Dating from the early 1780s, one represents the Grand Canal, the other the Church of San Cristoforo della Pace. They show this Venetian poet at his most evocative, as a refined painter of architecture and as an evoker of the Venetian mood; he anticipates the Impressionists.

The tradition of Italian decorative painting is an interesting one. One of its most elegant practitioners was Locatelli, whose two *Pastoral Landscapes* deserve special notice. These sophisticated paintings show that this polished artist could create works which, though demonstrably descending from a tradition that owed much to the rugged work of Gaspard Dughet, are more than pastiches; they possess their own individuality. They are the sort of pictures that stirred the heart of the

English milord on the Grand Tour.

Eugène Bonin was a profile master, but he had the gift of giving each picture an individual touch. This is clear from the group of his works to be seen in the exhibition of nineteenth and twentieth century French painting at the Lefevre Gallery. Two of these are views of the port at Tronville, painted in 1888 and 1895 respectively. There is a certain abstraction about his handling of the theme and the skies are given an almost Baroque exuberance.

Drawings that can be related to specific paintings by the Impressionists are rare. This exhibition includes an exquisite pen drawing of a woman doing her hair, of about 1870, which was used for a painting that dates apparently from ten years later. The painting is a composed scene, for the model would hardly appear half-clad by a pool in autumn, for this is the season suggested by the colour of the trees. This charming picture harks back to the 18th century, to Boucher in fact, and once again suggests that sense of continuity that is always a feature of French art. On the other hand, the delicious *Still Life* of 1918 presents an affinity with Bonnard.

One of the most fascinating works shown is Cézanne's *La Femme à la Cafetière* of about 1893 which was once in the collection of Lord Clark. Although the subject is a woman, the picture has been washed on to a canvas, the effect is monumental; the structure of the head can be grasped and, what is no less evident, her personality. It is a *tour de force*.

The quality of observation that makes Cézanne's portrait so to be found in the marvellous Degas pastel of a woman washing herself. Here, however, the artist is not concerned to depict character; his intention is to render the movement of the arm and to establish a relationship between the hand and the face, coloured as a Chinese pot, and the woman's body. The result is a series of patterns and colours that thrills the eye.

The appeal of the Thames to foreign painters is well known; Moore, Whistler, Demail and Stael are among those who have been inspired by it. Demail saw the Thames in no literal sense and, as Old Watercolor Bridge shows, the subject was the pretext for the creation of a highly coloured canvas in which the colours stream across the sky as if confetti. The result is a daring picture which shows to what good use this master put the lessons of divisionism and confirms the importance of Fauvism.

The original performances of Colin Graham's production of *The Force of Destiny*, given by Sadler's Wells Opera at the Coliseum in December, 1968, were some of the best and most enjoyable of any Verdi opera heard in London during the last decade. Since then the work has only once been revived, and has not been in the repertoire now for over two years, presumably because of casting difficulties.

I wish I could say that these difficulties had been solved for the performance last Thursday, but unfortunately that was not the case. An almost entirely new cast had been assembled, four of the principals having never sung their roles before, and four in the past. The production had obviously been well rehearsed by Colin Graham, and the crowd scenes in particular came over with the same brilliance and vigour as before; an unusually vivid portrayal of Presidiosa, the Italian Prince turned the Ratanian scene into the high spot of the evening, vocally as well as dramatically.

Miss Pring was also lucky in that she was allowed by the conductor, John Barker, to take her own part in the performance. Of the rest of the time Mr. Barker chose such expansive tempos that a great deal of the excitement inherent in the work evaporated. If Miss Pring's performance was a welcome touch of individuality to the production, Clifford Grant was responsible for much of the more serious enjoyment that it afforded, singing

the Padre Guardiano's music with firmness and serenity. It was also a pleasure to hear Wagner have strengthened his voice without spoiling its sweet tone, and when he has been down into the role a bit more, he should make a fine Don Alvaro.

Milla Andrew did not seem in her best voice as Leonora. She produced some fine ringing notes, but was not able to sustain the smooth line that Verdi's arching phrases require. As her brother, Torrence, was clearly miscast, Don Carlo di Vargas is one of the heaviest of the Verdi baritone roles, and Mr. Sharpe, well as he sings Figo in the *Barber*, or even Germont, is just not up to the task. The mainstay of "Urna fatale" or the second two of the three tenor/baritone duets.

David Bowman is not a natural comedian, and his Mellone was consequently rather more acid in character than usual, but he sang his set-piece in the camp scene very well. There were excellent contributions from Robert Lloyd as the Marquis of Calatrava, from Anne Collins in the tiny part of Curra, and from John Delaney as the jaunty Trabuco. The chorus, when permitted, showed great vitality and animation, without sacrifice of accuracy or ensemble. The orchestra too played satisfactorily, and the production of the 500th performance conducted by John Barker for Sadler's Wells Opera.

Arts news in brief...

The Queen will attend the world premiere in London of the SSM Spiegel production for Columbia Pictures, Nicholas and Alexandra, at the Odeon Theatre, Leicester Square, on November 29, in aid of the Spastics Society.

William Douglas Home's latest play *The Douglas Cause* will open at the Duke of York's Theatre on Thursday, November 4, with Andrew Cruickshank heading a large cast of Scottish actors. The *Douglas Cause* is based on one of the most famous 18th century legal cases in which the paternity of twins born to Lady Jane Douglas was the subject of a most violent reaction which shook both Scotland and England, ending up in the House of Lords.

To mark the conclusion of the 150th anniversary of the death of Princess Margaret, will attend the Royal European charity premiere of *Willy Wonka & the Chocolate Factory*, which will be in aid of the National Society for the Prevention of Cruelty to Children, on Thursday, December 16, at the Plaza Cinema. Princess Margaret is president of the NSPC.

ENTERTAINMENT GUIDE

OPERA AND BALLET

COVENT GARDEN, ROYAL BALLET. Tonight, 7.30. *GISSIE*. Tomorrow, 7.30. *SWAN LAKE*. A few seats available tonight. Tickets for the next two nights, Nov. 28 to Jan. 22.

COVENT GARDEN, ROYAL OPERA. Tonight, 7.30. *FALSTAFF*. Tomorrow, 7.30. *THE MERRY WIVES OF WINDSOR*. Tickets for the next two nights, Nov. 28 to Jan. 22.

COVENT GARDEN, ROYAL OPERA. Tomorrow, 7.30. *CAVALIERA RUSTICANA* and *PAGLIACCI*. Tickets for the next two nights, Nov. 28 to Jan. 22.

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THEATRES

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Gains Time

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Mr

American News

Soviet Union offers Cuba continued backing against U.S.

Wage freeze restores stability

SAN FRANCISCO MAYORAL ELECTION

Return to Barbary Coast days

Tito shops for U.S. military hardware

MOSCOW, Nov. 1. THE Soviet Union assured Cuba of its backing against the U.S. in a joint communique issued here today, apparently to allay any concern in Havana over President Nixon's forthcoming visit to Moscow. The document was published one day after Soviet Premier Aleksei Kosygin left Cuba at the end of a four-day visit.

It said Moscow had reaffirmed its readiness to continue supporting Cuba "in the struggle to strengthen Socialist gains and against provocations by the forces of imperialism." Referring to Mr. Kosygin's talks with Prime Minister Fidel Castro and President Salvador Allende's Government in Chile—which came to power through victory at the polls—and "structural changes being carried out by the Government of Peru."

Moscow and Havana were also satisfied with what the communique termed the restoration of China's legal rights at the UN—the first time Moscow's opinion has been expressed in an official communique although it has been made clear in the Soviet press. But the communique, as summarized by the Soviet news agency Tass, made no reference to a new Soviet aid programme for Cuba which informed sources in Havana said Mr. Kosygin had agreed on while there. Reuter

NEW YORK, Nov. 1. THE WAGE and price freeze imposed by President Nixon has resulted in October being the most stable month for industrial wholesale prices since the Second World War, according to a survey carried out by the National Association of Purchasing Management.

The report, which has not yet been published but which has been given press coverage, disclosed that 96 per cent of Association's nationwide panel of price reporters had said last week that commodity prices were the same as they had been a month ago. A further 2 per cent said that prices were actually lower and the remainder cited some increases.

The chairman of the Association's business survey committee, Mr. E. F. Andrews, noted that this was the highest level of price stability achieved in the post-war period, exceeding that in the Korean War price freeze.

The Association's report is regarded as significant because it is based on prices that purchasers of major commodities actually pay for their commodities. The Government Index, put out by the Department of Labour statistics, tends to be based on list prices on which there may be important discounts.

SAN FRANCISCANS will vote today in a city election with all the colour, controversy and flamboyance of the city's wild Barbary Coast during the Gold Rush more than a century ago.

The Incumbent Mayor, Mr. Joseph Alioto, appears to be the front-runner in his bid for a second term, but he is being challenged hard by Mrs. Dianne Feinstein, first woman president of the San Francisco Board of Supervisors, wife of a neurosurgeon (and mother of a teenage daughter). Should she win, Mrs. Feinstein, who won her first election only two years ago, would become the first woman mayor of a major American city.

She is a Democrat, as is Mayor Alioto, running for the top job in a city that has seen only three Democratic mayors in 60 years. A close third in the campaigning at present is Mr. Harold Dobbs, Republican former Supervisor and a familiar candidate for Mayor. Mr. Dobbs, 52, a lawyer and owner of a restaurant chain, finished second in two previous runs for the top seat in City Hall.

mid-1960s. That criminal trial will not begin until later this year but a civil action by the State of Washington seeking a refund of the \$2.3m. from Mr. Alioto is under way in Vancouver, Washington, where he has managed to delay his appearance on the stand until after today's election. Mr. Alioto, who was chosen to nominate Mr. Hubert Humphrey at the 1968 Democratic National Convention and is rumoured to be under consideration for the Vice Presidential spot, showed characteristic aggression to imply that his indictment in Seattle was part of a Republican plot to remove him as a Democratic contender for high office.

Also on the ballot as mayoral candidates are an ex-convict jobless carpenter on welfare relief; a 33-year-old stockbroker; a newly enfranchised 18-year-old college student; a lawyer running as the Platypus candidate and who promises to create Utopia in San Francisco; a member of the Trotskyite Socialist Workers Party; an unaffiliated citizen who promises to bring an end to racism and oppression; and an actor-writer whose campaign slogan is, "I'll give you anything you want."

PALM SPRINGS, Nov. 1. PRESIDENT Tito is shopping for U.S. military and commercial aircraft on his trip to the Western U.S., a senior adviser to the Yugoslav leader disclosed here. He said Yugoslavia is interested in buying the McDonnell-Douglas F-4 Skyhawk, a 10m. high-performance fighter already sold to Australia, New Zealand, Israel and Argentina.

The Yugoslav party is also interested in seven or eight Douglas DC-9 commercial jets, which cost \$4.5m. each, said the Yugoslav official, who asked not to be named.

McDonnell-Douglas officials confirmed today that they were having discussions about the sale of two Yugoslav commercial aircraft, President Tito will visit the Douglas Long Beach plant tomorrow. The Yugoslav official said the aircraft shopping trip was the real purpose of President Tito's trip to the Western U.S. and he understood that he would meet officials from McDonnell-Douglas's St. Louis plant when he stops in Des Moines, Iowa, on Tuesday.

Ottawa considers boost to surcharge support

Argentina removes import ban

Showing

Destructive

TORONTO, Nov. 1. THE Canadian Government is considering a \$100m. increase in its \$80m. emergency support programme for Canadian industry hurt by the recent U.S. trade protection measures. Mr. Jean-Luc Pepin, Minister of Industry, Trade and Commerce, has hinted that he may ask Cabinet approval to use the \$100m. fund and set up under the name of General Adjustment Assistance Programme (GAAP) to help industry adjust to changes in trading patterns resulting from the Kennedy Round tariff reductions, most of which have been agreed upon by the Canadian Government.

Existing terms of the GAAP fund allow insured loans and direct loans to help manufacturers adjust and compete more effectively because of the Kennedy Round. The fund also provides for payment of half the cost of consultant fees related to industry restructuring. Most of the \$100m. is still available, since aid has been mainly in the form of loan insurance and the fund has not been depleted by direct loans so far.

More than 1,000 firms are expected to apply for aid under the \$80m. Employment Support Act, which was set up as a direct result of the U.S. 10 per cent import surcharge. If most of the applicants qualify, the fund could be exhausted rapidly.

BUENOS AIRES, Nov. 1. THE Government's emergency "ban" on imports, begun on September 13, ended last night. As from today private sector imports are freed. Government imports must continue to be authorized by a permit prior to each purchase.

The so-called total ban on imports, prompted by the country's adverse balance of payments, from the beginning was considerably less than that.

In freeing imports for the private sector, the Government has added an additional 15 per cent surcharge on these imports.

The colour and controversy in this election come more from the candidates than any of the issues. The list is headed by the showy Mr. Alioto, who is the son of a Sicilian immigrant and an attorney who built the nation's largest civil anti-trust practice. The Mayor is a former U.S. Department of Justice attorney who became a millionaire in his private practice. He dropped his bid for the Democratic nomination for California Governor in 1969 in the glare of publicity from articles in a national magazine that accused him of links with the Mafia. A \$12.5m. libel suit against the magazines ended in a hung jury and a retrial is set for next month.

The bawling Mayor's troubles were compounded this year when a federal grand jury in Seattle indicted him on nine counts of bribery, conspiracy and mail fraud stemming from an alleged splitting of \$2.3m. in fees with Washington state officials in the

Four Soviet architects on a tour of major U.S. cities in September agreed that San Francisco has too many tall buildings too close together. "Even for such a large country as the U.S., one New York is enough," they said and Mr. Duskin and his backers agree. Opposing Proposition T, however, are the San Francisco Urban and Planning Renewal Association, the Planning Commission and the Greater San Francisco Chamber of Commerce, which warns, "It will take a miracle to save San Francisco if Alvin Duskin's unholy commandment becomes law."

Planning officials say the Duskin height limit would impair the ability of the city's still incomplete Bay Area Rapid Transit District to sustain itself and would be "destructive of the planning process" while the city's Controller estimates the six storey limit could add as much as \$1.44 a year to the property tax rate over the next decade. They urge voters to give the city a chance to implement its Urban Design Plan, a 155-page book made possible by a \$180,000 Federal grant that "unlike Proposition T, does not offer simplistic solutions to highly complex problems." Mayor Alioto opposes Proposition T while most other candidates have avoided commitment.

Some stir was caused in September by the Police Chief, Mr. Al Nelder, who resigned because he felt his authority was undermined by subordinates who are openly—and illegally—campaigning for Mr. Alioto. The 1,800-member Police Officers Association has officially endorsed the Mayor, despite the traditional taboo against civil servants taking part in partisan politics. Mr. Nelder voted for Mr. Harold Dobbs four years ago, and former Police Chief, Mr. Tom Cahill, whom Mr. Alioto fired 19 months ago so he could appoint Mr. Nelder, is a volunteer in the Dobbs camp this year.

Besides the race for Mayor, the most heated subject on the Tuesday ballot is Proposition T, a plan that would require a special city election for every proposed building of over 72 feet, placing a height limit of

Venezuela foresees small rise in crude prices

Spain to insist on aid pledged

With business as far apart as Lagos and Hongkong one head can be better than two

CARACAS, Nov. 1. THE new prices of oil to be announced in December will be "not be much higher" than current levels, the Mines Minister, Dr. Hugo Perez La Salya, has announced.

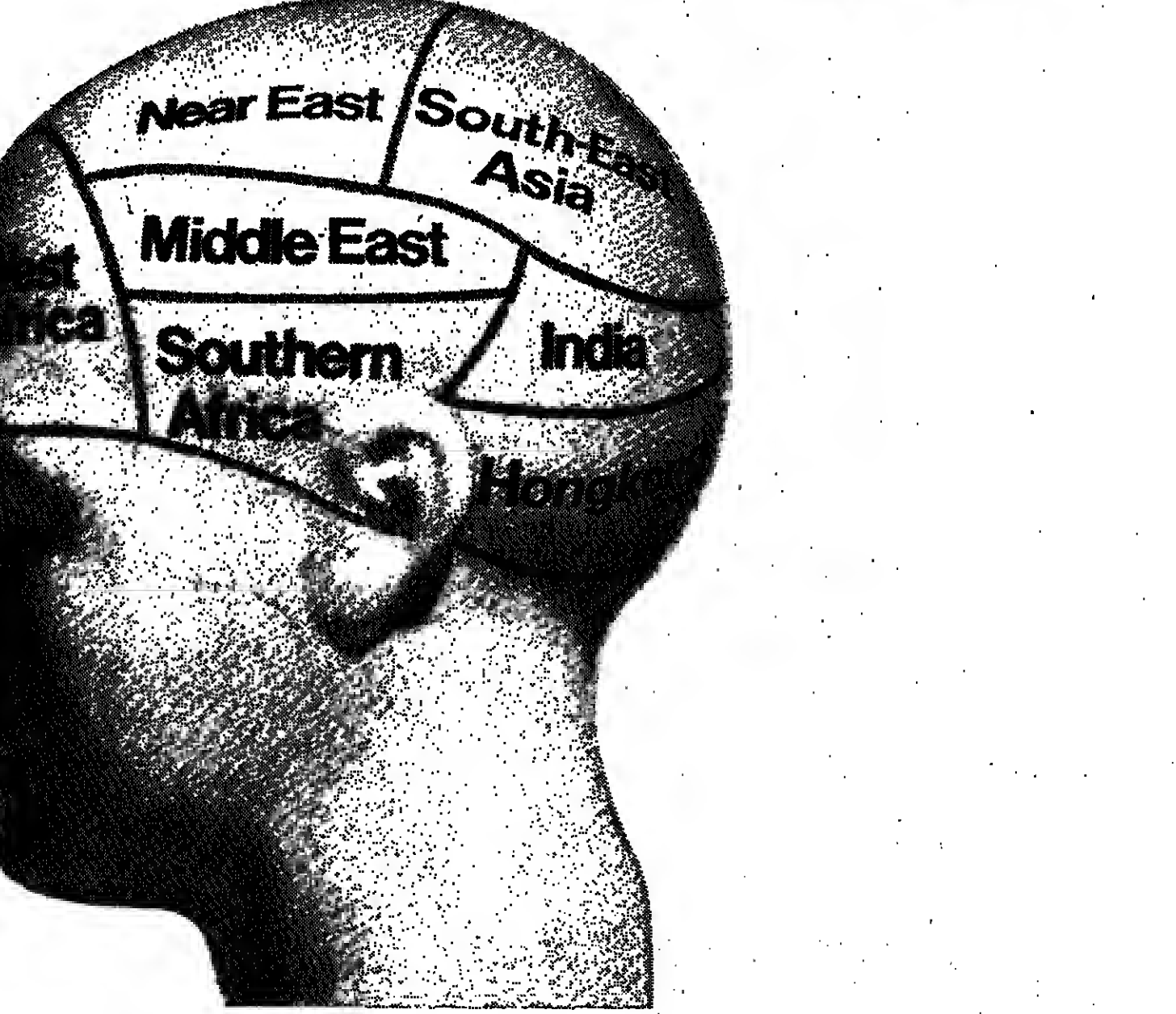
The Government which last year was empowered by Congress to set export oil prices unilaterally will announce on December 22, the new price levels that will be in effect as of January 1. The oil companies operating in the country have been given a 30-day period in which to make observations and suggestions to the Government.

The Minister told reporters in reference to the record \$3,200m. budget under scrutiny in Congress—that the new price levels will take into account inflationary trends but that "they will not be much higher than current prices because a big hike was already established this year." He reiterated that the budget under congressional consideration was estimated on a 0.06 per cent price hike and an increase of 2 per cent in production.

The Minister also said that production is recuperating and will reach a normal peak at the end of the year with the year's total dropping slightly below last year's output.

MADRID, Nov. 1. Established last year after signing of the new agreement on U.S. air and naval bases in Spain, the committee is supposed to solve problems of military, technical and cultural problems arising within the framework of the signed agreements. Local observers believe that, with an eye on the strategic position of their bases in Spain, the Americans will probably continue the delivery of military hardware.

The "Export-Import Bank" in Washington will probably also continue the financing, with long-term credits, of purchases of Spanish private and State-owned enterprises. But it and other European countries,



Spain to insist on aid pledged

PAIN will insist on the fulfilment of the U.S. Government of its commitments made under the new U.S.-Spanish defence and friendship agreements signed last year.

This is the first unofficial action to the news that the U.S. Senate had killed the 23-year-old Foreign Aid Programme and shut off American defence, economic and relief assistance to scores of nations around the world. It is believed that the Spanish Government will ask for an immediate meeting of the joint U.S.-Spanish committee for discussion of U.S. future policy towards Spain.

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European News

Mintoff goes to Romania for aid

By Richard Johns

Mr. DOM MINTOFF, left, Valletta yesterday for Bucharest on the first visit by a Maltese Prime Minister behind the Iron Curtain.

His visit should probably be seen within the context of the negotiations over the amount of money that Britain should pay for the use of military facilities on Malta. There is little doubt that he would use the prospect of a £100 million loan to the U.K. NATO offer.

On September 23, following talks at Chequers between Mr. Mintoff and Mr. Edward Heath, the Maltese and British Governments agreed to negotiate on the basis of a £50m. annual aid offer evolved in the strained and sometimes heated exchanges earlier in the summer.

However, it is known that Mr. Mintoff aims at raising the figure substantially. Indeed, he has given some visitors the impression that he still wants £150m. or more.

BL Israeli Holding out

So far two rounds of official talks have been held, and progress has been slow. It is believed that much of the time has been taken up with such relatively technical affairs as the fate of the land now under the forces' control which Malta now wants for development purposes. But in the bargaining Mr. Mintoff's officials have been holding out for the right to allow the Soviet naval vessels to dock at which BLMC is a Malta.

However, for Mr. Mintoff, a visit to Bucharest with a view to securing a foreign policy independent of the United Kingdom would be very different to one with the Soviet Union. Bucharest's search for an East-West détente fits in well with Mr. Mintoff's ideas of non-alignment.

The third round of Anglo-Maltese talks is scheduled to start in Valletta on November 15.

Peter Tantiati reports from Rome: Mr. Mintoff stopped here today on his way to Bucharest. He will spend a day in Rome before flying to Bucharest to meet the Israeli Prime Minister.

A spokesman of the Italian Foreign Ministry stated here that Mr. Mintoff was not expected to have political talks or meetings here in Rome and his visit was a private one.

SWISS COALITION CONFIRMED

BERNE, Nov. 1

SWITZERLAND'S ruling four-party coalition has regained an overall majority in the week-end elections, showing that the granting of women's suffrage made little change in the country's voting pattern. At least seven women are among the 200 members of the new National Council—the lower house of Parliament—but otherwise there is little from the results to show that in this election the centuries-old tradition of "men only" was broken and women in fact made up the majority of the electorate.

French take tough action to control food prices

By ROBERT MAUTHNER

PARIS, Nov. 1

THE FRENCH Government, seriously worried about the recent rapid increase in prices which is beginning to undermine its whole economic policy, has taken tough measures to control the retail prices of a number of foodstuffs.

For the moment, only the retail prices of eggs, ham, bananas and chocolate are affected, but there can be little doubt that M. Valéry Giscard d'Estaing, the Finance and Economics Minister, will extend the controls to other products if the current rate of increase in the cost of living index continues.

After rising by 0.4 per cent in August, the index went up by another 0.5 per cent in September. The increase in October is expected to be of the same order, thus casting serious doubt on the Government's ability to keep the average monthly rate of increase down to 0.3 per cent next year, its announced intention.

The "anti-increase" contracts already signed between the Finance and Economics Ministry and several industrial associations, to restrict price rises of industrial products to 1.5 per cent during a six-month period ending in March, will be of little avail unless the prices of foodstuffs can also be kept in check. These have jumped by as much as 0.7 per cent in September, bringing the total increase in foodstuff prices over the previous twelve months to 5.9 per cent, compared with a rise in the retail price index as a whole of 5.7 per cent over the same period.

Although it is much too early to speak of a recession, there are a number of disquieting signs that the outlook for French industry during the coming months is not quite as rosy as the authorities claim and that inflation is beginning to take its toll.

Reports of lay-offs in several French industries and regions have become more frequent than the past few weeks and unemployment, while still low by present British standards, has lately been rising steadily.

In some ways, the Government is the prisoner of its own wages

policy. Under the current index-linked wage contracts signed with the most important nationalised enterprises, wages must be automatically increased once prices have risen more than 4 per cent in any one year. Since this threshold was passed as early as September, wage adjustments had to be brought forward to September 1 instead of coming into effect a month later, as was the original intention.

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Mediation in German wage talks

By CHRISTOPHER LORENZ

FRANKFURT, Nov. 1

THE West German Metalworkers' wage negotiations, which have been going on for almost a month with the two sides maintaining their opening positions, enter a crucial phase to-morrow. Unions and employers will meet an independent mediator in Stuttgart in an attempt to thrash out a compromise between the union's demand of 9 to 11 per cent and the employers' counter offer of 4.5 per cent. Neither side is optimistic that a way will be found to bridge the gap, and the coming Thursday a strike

later this month may be virtually certain.

The Stuttgart meeting concerns only one of 20 "wage regions," Nordwürttemberg Nord-Baden, but as this is one of the most weighty areas, as well as the first to reach the mediation stage, the results of the talks are expected to have a strong influence on the remainder of the country. Two of the other important regions, Rhine Westphalia and Hesse, are not far behind the Stuttgart negotiators in time, and in many other areas talks are on the verge of collapse, so

Bonn tax plans attacked

By CHRISTOPHER LORENZ

FRANKFURT, Nov. 1

THE GERMAN subsidiaries of major international companies have got together to attack Bonn's proposals for tax reforms. A number of companies, including German Shell, had joint talks last Friday with the Economics and Finance Ministry at which they expressed their concern at the effects that the plans will have if they become effective, as planned, from 1974. They intend to continue their campaign.

Brezhnev says security conference takes shape

BERLIN, Nov. 1

SOVIET PARTY Leader Leonid Brezhnev said here today the prospect of a European Security Conference was beginning to take shape, but warned of many long-term European problems yet to be solved. Rounding off the talks he has held with East German leaders since he arrived on Saturday from Paris, Mr. Brezhnev reassured his hosts that regard for East Germany's sovereign interests represented "the ABC of the European policy of the countries of socialism."

The Soviet leader—speaking at a formal luncheon just before his departure for Moscow—said his talks here had ended in complete unity of views in all questions discussed. He spoke encouragingly of the "good and favourable changes" that were taking place in Europe, and added: "The prospects for calling to shape, but warned of many long-term European problems yet to be solved. Rounding off the talks he has held with East German leaders since he arrived on Saturday from Paris, Mr. Brezhnev reassured his hosts that regard for East Germany's sovereign interests represented "the ABC of the European policy of the countries of socialism."

He paid tribute to "the realistic steps" of the Bonn Government in European affairs, but at the same time warned of "reactionary, chauvinistic, and nationalist" forces in West Germany "who are claiming were trying to torpedo the easing of tensions. "There are—and we spoke thoroughly about this today—many questions of a long-term settlement in the heart of Europe still to be solved. Before us lies a grave, political struggle," he said.

A communique issued later stated that the talks took place on all three days that Mr. Brezhnev was there, confirming the impression that his visit had a thoroughly businesslike character. It also confirmed that the East-West German negotiations on Berlin were among the subjects raised during the discussions, in which Herr Walter Ulbricht, the 78-year-old head of state, surprisingly last part Herr Ulbricht resigned as party leader last May, officially because of advancing years and ill-health, and has not been seen in public since mid-June.

Reuter

Albanian Party Congress opens

By Our Own Correspondent

VIENNA, Nov. 1

THE Sixth Congress of the Albanian Communist Party, which opens today in Tirana, will approve an ambitious new Five Year Plan (1971-75) setting a 60 to 65 per cent growth target for industry. The draft submitted to the Congress continues to maintain the primacy of heavy industry and "reliance upon one's own forces." Investments, rising by 75 per cent, should equal the total made between 1961 and 1968.

The report of the Party leadership also claims that industrial output during the past five years was rising at an annual rate of 12.9 per cent, as against the originally projected 8.7 per cent.

THE POLISH SCENE

Winter of uncertainty ahead

By MICHAEL SIMMONS, EAST EUROPEAN CORRESPONDENT

IN A FEW weeks' time, Mr. Edward Giersek, the Polish party leader, will officially consolidate his position as effective head of a state still simmering with discontent. The occasion will be the Sixth Party Congress, at which he will be able to look back with probably very mixed feelings on almost a year in office.

If he uses the recent words of his trouble-shooting Prime Minister, Mr. Piotr Jaroszewicz, he will say that "conditions in Poland are now good thanks to the creative efforts of the people." But if he recalls his own words to the Central Committee of just a few weeks ago, then he will deal painstakingly and at length with what he called "the important and urgent problems of Poland's economic development."

The probability is that, being a realist, he will do the latter. As an honest man, he will have little choice. For the Poles, to judge from their own pronouncements, are heading for a winter of considerable uncertainty—particularly on the consumer front, where, in spite of official optimism, the situation often seems uncannily to resemble that which brought the downfall of the un-lamented Mr. Gomulka.

Some weeks ago, for instance, a report in *Zycie Literackie*, one of Warsaw's heavyweight newspapers, described a market place in Nowy Targ, a relatively well-off town in southern Poland. "The women," it said, "are rushing like birds of wild horses from shop to shop with a mad look in their eyes. There is no meat in the shops, very little bread, precious little tinned food, fresh fruit or vegetables. The women are up in arms..."

Some of the women, the writer went on, had travelled 25 miles to get supplies. "Have they got to return home empty-handed?" he asked, or should they move on by a doubtful public transport service, as far again to a place where "rumour" had it supplies might be better.

This journalist, Mr. Jerzy Lovell, writing with a frankness that has had few parallels in post-war Eastern Europe, said

that the "hysteria" and "hostility" he saw in the shops were not confined to this one provincial town. "Throughout Poland," he added, "the 'trade war' rages. Even occasional strikes—going under the euphemism of "work stoppages"—have taken place without too much disapproval from above. The reason given for the few that have occurred was that work conditions were not always good. And there have been some reports of demonstrations in the streets of provincial centres, though these, where acknowledged, have more often than not been put down to hotheadedness or drunkenness (still a major social problem).

Such "freedoms" of expression are being enjoyed by people still agitating for a better life. At official level, such agitation goes on because the Party is still on the offensive against what it calls old-fashioned and outworn habits and attitudes and wants to develop a sense of responsibility. At other than official levels, there is a feeling that the Giersek leadership want people to get things off their chest. The authorities seem to be saying that if the grudge-bearers can just verbalise their grudges, then they will be the better off for doing so. Because when it does explode, it leads to the disasters of last December.

Thus, Party organisations "at all levels" have had explicit instructions to listen to and, where possible, to deal with people's complaints and suggestions. The aim is to uncover all sources of "friction and tension" and to settle citizens' problems. At local level, Party officials have been removed from their posts—often at popular instigation. So-called "conversations" have led to the removal from the Party of scores of thousands of dilatory members. Non-Party people occupying strategic positions in the economy and in local government are being encouraged to play a more vigorous role.

Indeed, the régime is counting on a great deal on just such encouragement. It is offering itself to the people for judgment, even for overt criticism (though

Poles I have met remain very sceptical or what real scope they have here) and telling them that, within legal limits, they must protest whenever they think fit. Even occasional strikes—going under the euphemism of "work stoppages"—have taken place without too much disapproval from above. The reason given for the few that have occurred was that work conditions were not always good. And there have been some reports of demonstrations in the streets of provincial centres, though these, where acknowledged, have more often than not been put down to hotheadedness or drunkenness (still a major social problem).

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able to hear people's complaints over the telephone during office hours. And so on... But even where these and similar remedial measures have been taken, the authorities still admit there is much to complain about. The public has already been warned that the winter will almost certainly show an inability to meet demand in some key commodities. "As regards food," a top-level trade union meeting was told in Warsaw the other day, "we shall continue to experience a shortage of meat products and butter."

In other words, the complaints so far as the general public is concerned, almost invariably continue to focus on consumer needs. Partly, they have arisen from an inflationary situation. Pay awards after last December, whether directly or indirectly awarded, meant that the country's wage bill was growing more quickly than industrial production, which in the first nine months of this year went up by an annual rate of 7 per cent. However, some of the most notable delays in completing new plant have been in light industry and food processing.

Mr. Jaroszewicz, putting on a bold front in the National Assembly last week, said that "all in all" supply was meeting demand. But, he conceded, the sought-after improvement in the quantity and quality of goods available was still inadequate. In an effort to meet popular demand for meat—the most highly charged and most political commodity—more than 150,000 tons of it had had to be imported at 330m. zlotys in foreign currency (that is, about \$36m. at the commercial exchange rate). In addition, to meet food shortages, some 3m. tons of grain (around 275m. worth in the hard currency areas) had been bought abroad.

Such shortages, which infuriate those that occurred a year ago, Mr. Giersek, no doubt, knows this very well. He may be gathering people about him who wholeheartedly support his policies, but he knows, and they know, and a manifestly disconnected population knows, that he still has an uphill struggle to see these policies implemented.

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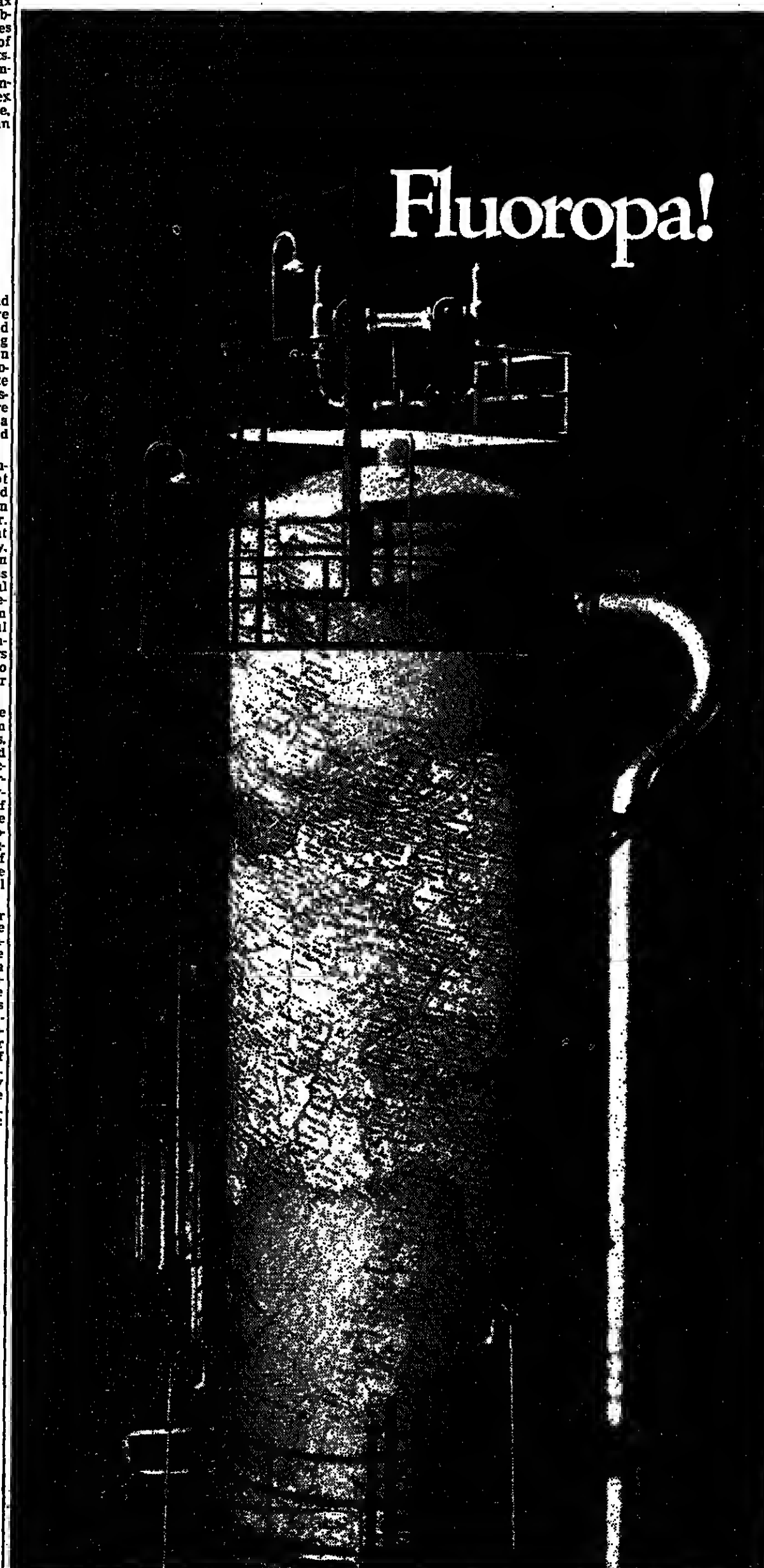
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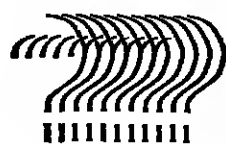
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The National Management Game 1972

Labour support for U.K. computer venture

BY TED SCHOETERS

A LABOUR Administration would not choose against Britain if it were put in the position of having to make up its mind between a national computing company and one controlled from the U.S. Mr. Harold Wilson, Leader of the Opposition, told the Financial Times yesterday.

Mr. Wilson, clearly intrigued as to how the French and German Governments were handling this problem, said he was deeply concerned on the question of how much Britain was investing in advanced technology.

That was very closely involved with the particular function at which he was assisting—the opening of a new headquarters for the computer bureau effort

of the Rothschild organisation, known as DataSolve.

Mr. Wilson made it clear there would not have been a U.K. computer organisation but for Government intervention. He gave the then International Computers and Tabulators organisation—in 1964—at best a six-week lease of life but for the action of the then Ministry of Technology.

There was no area of industry or business that was not involved in some way with computing techniques, he commented.

Significantly, Mr. Wilson made the point that in his view there was not a single area of technology in which it could be said that a company could involve itself in all the research work—let alone development—it needed

to stay ahead of the field without some form of Government support.

This conclusion was the fruit of so many visits to research centres in Britain over a number of years when he had been either in power or in opposition. Mr. Wilson showed particular concern for the rising generation, since at Bradford University where he is chancellor, some 15 per cent of this year's graduates were still looking for work.

In the specialised fields of computer sciences, mathematics, chemistry and chemical engineering, the level of unemployment was as high as 18 per cent. This was considered to be a dangerous thing for the country as a whole.

Allied Breweries enters tonic market

BY KENNETH GOODING

THE ALREADY-CROWDED £77m. market for "mixer" drinks—products like tonic, bitter lemon and ginger ale—seems certain of another big shake-up next spring because Allied Breweries, second-largest of the U.K. brewers, has entered the fray.

Allied is currently test marketing "mixers" under the Britvic label in its Northern trading area. The drinks are being produced by the Leeds-based Minister Soft Drinks subsidiary.

So far, Allied is insisting that only a test market operation is going on but the trade expects the group to go "national" in time for the build-up in business next spring.

Currently the market is dominated by Schweppes which controls up to 60 per cent but its position has for some time been under threat from the major brewers.

Bass Charrington, the biggest concern of its kind with around 13,000 outlets, has been building up the Canada Dry brand with some success.

Whitbread—with some 8,000 public houses has taken over R. Whites, merged it with Rawlings and is now using the Rawlings brand for its "mixers."

Even Cantrell and Cochrane—in which Schweppes has a major shareholding—has recently changed its marketing approach and is selling "mixers" under the Club label. Two of the other major brewers, Watney and Courage, are minority shareholders in C. and C. so in their case, totalling more than 12,000, the brand has a good start.

Schweppes's official reaction is to say "we welcome competition" but it is doubtful if the "mixers" market can stand half a dozen major brands—Hunt's, the Beecham offshoot is also involved.

In Britvic, Allied has a good name to build on. It has a fine reputation for its fruit juices, produced at its Chelmsford base, and could quickly become a major force in the "mixers" business by using Allied's 8,000 pubs and extensive "free" trade connections as a base from which to develop.

Board lifts sales of appliances

EVIDENCE of the impact of July's mini-Budget is reported by the Midlands Electricity Board, which in September sold a record £13m. worth of household appliances.

Over the six months, cooker sales rose 2,000 to 23,000 compared with the first six months of last year: home freezers doubled to 4,400; washing machines were up from 6,200 to 8,800; vacuum cleaners up from 9,000 to 10,500; sets from 2,900 to 3,800; and storage radiators up 3,000 to 23,000.

The Board increased sales of central heating systems, covering 22.7 per cent of all new homes.

Conoco lays 86-mile North Sea pipeline

CONOCO, the U.K. subsidiary of Continental Oil Company, has completed the longest pipeline in the North Sea, a 86-mile gas pipeline from the Conoco-NCB partnership's Viking Field off the Yorkshire coast.

The pipeline 86 miles long, and 28 inches in diameter, connects the field to a terminal under construction at Theddlethorpe, Lincoln. It will start feeding the terminal in October, 1972. The pipeline has a three-inch concrete casing, and is buried beneath the seabed at depths of up to 12 ft.

It is a major step in the Conoco-NCB Viking project development, which is expected to cost about £10m. when completed. Viking will produce an average of 550m. cu. ft. of gas daily, and will be capable of delivering more than 900m. cu. ft. a day on demand.

Scotch bond withdrawals 15.7% down in August

FINANCIAL TIMES REPORTER

THE quantity of Scotch whisky withdrawn from bond in August this year was 15.7 per cent down on withdrawals for the same month in 1970 at 789,000 proof gallons compared with 936,000.

This is due to the stocking-up which went on in advance of home market price increases in October last year—increases concerning which Distillers gave about six weeks' warning.

Consequently, the figures released to-day by the Customs and Excise continue to give a pretty confused picture.

However, the year's running total of withdrawals of Scotch from bond up to the end of August was 5,496m. gallons, just 0.3 per cent, or 19,000 gallons ahead of the total for the first eight months of 1970.

Gin and vodka, lumped together for these statistical purposes, suffered a similar fate.

Tax payments on gin and vodka this August fell 20 per cent, compared with the previous August to 419,000 gallons, though their running total for this year's period was 4 per cent ahead of last year's and amounted to 2,477,000 gallons.

Rum tax-paid withdrawals in August at 148,000 gallons were only 4,000 gallons up on the previous August, but the running total showed a vigorous 15 per cent increase to pass the 1m.

gallon mark and reach the full figure of 1,016m. gallons.

Brandy did best of all. Tax payments on brandy rose in August by 12.8 per cent to 122,000 gallons, and 834,000 gallons this year's running total was 19.7 per cent ahead of last year's comparable figure.

Imported spirits overall, however, slipped back 4 per cent, in August to 815,000 gallons, but the running total of 2,226m. gallons was 8 per cent in advance of last year.

Whisky production in August showed a surprising increase of 7.3 per cent—compared with the previous August—and output amounted to 8,690,000 original proof gallons.

This made a running total for the calendar year of 94,594m. gallons, an average advance for this year of 5.7 per cent.

Spirit production in the U.K. in the eight-month period moved up 4.3 per cent, to 109,971m. gallons, the first time since 1964 that it had passed the 100m. mark for this period of the year.

Director apologises to Cunard ex-colleagues

FORMER Cunard Steam-Ship Company director Mr. Donald Forrester apologised in the High Court yesterday for an allegation he made about other directors on the Board.

Mr. Forrester, one of two Cunard Board members who voted against a takeover bid, told a newspaper reporter the allegation he made about the directors who voted in favour of the bid did so to protect their own position.

Mr. Forrester, of Portland Place, London, apologised to Sir Basil Smallpeice and nine others who were directors of Cunard for the distress he had caused them.

He had also agreed to pay the costs of the plaintiff directors. Mr. Leon Britten, counsel for Sir Basil and the other directors, told Mr. Justice Shaw they had voted in favour of recommending acceptance of offers made by Trafalgar House Investments for Cunard stock.

Mr. Forrester, one of two Cunard Board members who voted against the recommendation, had spoken to a Daily Mail journalist shortly after the Board's decision.

In this conversation he spoke words which bore the clear imputation that Sir Basil and the other directors decided to recommend acceptance of the Trafalgar offer because they had received an assurance that the personal position of those who were executive members of the Board would be protected and not destroyed.

Mr. Forrester said that he truly believed that acceptance would be in the best interests of stockholders.

O'Brien to speak at City and Europe conference

SIR Leslie O'Brien, Governor of the Bank of England, will be the first speaker at the conference on the City and Europe organised by the Financial Times in association with the Investors Chronicle and the London Europe Society.

He will discuss Sterling and Europe when the conference opens in London on December 8. The speakers will evaluate the opportunities facing some of the main institutions of the City. They will also discuss how the enlarged EEC will be strengthened by the inclusion of the City of London and the extent to which City business with other countries will be affected by Community membership.

Other speakers

In addition to Sir Leslie O'Brien, Mr. John Priddy, chairman of the National Westminster Bank, will talk on the Clearing Banks and the European Money Market. Mr. Charles Villiers, chairman of Guinness, will discuss the Merchant Banks and Cross-Frontier Mergers in the Enlarged EEC, and Sir Martin Wilkinson, chairman of the Stock Exchange, on the Stock Exchange's Role in Europe.

At the end of the conference, there will be an open forum on the City and Europe with Mr. John Nash, a director of Samuel Mootag, Mr. Robin Pringle, deputy director of the Committee on Invisible Exports, and Professor Alan Peacock of the University of York, taking part. Sir Cyril Kneelworth, chairman of the Committee on Invisible Exports, will be chairman of the discussion.

Mr. Geoffrey Rippon, the Government's Common Market negotiator, will be guest speaker at the luncheon during the conference.

Applications to attend the conference should be made to the Financial Times Conference Department, 388 Strand, London, WC2R 0LT.

New Glaxo plant in W. Germany

By John Trafford

GLAXO Pharmazentika, the West German subsidiary of the Glaxo Group, has started building its new £800,000 pharmaceutical processing and packing plant on a nine-acre site at Bad Oldesloe, near Hamburg.

Funds for the new investment are expected to come from the DM75m. loan which Glaxo raised in Germany last July.

The German plant is likely to be completed next September and will produce a range of ethical pharmaceuticals, including the two major corticosteroids products, Betnovate and Betnesol, and the anti-asthma bronchodilator, Ventolin.

These products are already marketed in West Germany by Glaxo, which has been operating from an office in Düsseldorf since 1965, mainly as a market-entry operation.

The group has manufacturing subsidiaries in Italy and France. In the other EEC countries, and in Switzerland and Scandinavia, the group operates marketing companies. In some cases linked to local pharmaceutical manufacturers.

12-mile limit: Fishermen to see Prior

A delegation from the Fisheries Organisation Society, representing 12,000 inshore fishermen in England and Wales, is to meet Mr. James Prior, Minister of Agriculture, Fisheries and Food, in London to-morrow, to press their claims for the retention of Britain's 12-mile fishery limit.

They are concerned that fishing rights may be conceded in EEC ministerial negotiations in Brussels on November 9.

Mr. Forrester's allegations were reported in the Daily Mail last August.

Mr. Britten, reading from an agreed statement, said that in the case of those who were executive directors the charge amounted to an allegation of furthering their own personal interests at the expense of stockholders.

In the case of the other directors the charge was of complicity in such misconduct.

These allegations were without foundation, as the defendant now accepts," said counsel.

"No assurance whatsoever was given by Trafalgar that the executive members of the Cunard Board would retain their jobs, nor was any such assurance sought."

Through Mr. Forrester apologised for casting a slur on their reputation by speaking as he did.

Leave was given for the record of the action to be withdrawn. The other plaintiff directors were Baron Mansfield, Mr. Philip Hammond Shirley, Sir John Edward Wall, Mr. Peter Wrightson, Mr. Norman Sinclair Thompson, Mr. John Dennis Miles, Mr. Kenneth Glenney, Mr. Bernard Walker, Mr. Edward Whitehead, and Lord Shackleton of Burley.

Shipping lines plan new round-world container service

BY JAMES McDONALD, SHIPPING CORRESPONDENT

ASSOCIATED Container Transport (Australia)—one of Britain's two major container-ship consortia—and Australian National Line are to operate next autumn the first regular round-the-world container service. It will include a container-ship service to and from New Zealand, turned down earlier this year by the four British lines in the U.K.-New Zealand trade.

As a result of this new flexible service, ACT is withdrawing in August next year from the integrated sailing schedules operated by Europe-Australia Container Service (EACS), which combines with ACT Overseas Containers and Continental shipping companies in serving Australia.

Split

The move by ACT—comprising Ben Line, Blue Star, Harrison Line, Ellerman, and Cunard—has not been welcomed by Overseas Containers, whose partners include P & O, Ocean Steam, British and Commonwealth Shipping, and Furness Withy.

Although Sir Basil Smallpeice, chairman of ACT (Australia), stressed in London yesterday that the departure of ACT from the British OCL group was friendly and that freight rates would remain the same, the fact is that two British container consortia have split.

There are some suggestions that this is a political move in view of the general antagonism by Australian and New Zealand interests towards a British shipping monopoly.

These suggestions were denied yesterday by the shipping lines involved.

Sir Basil said: "This new round-the-world service which in ACT incorporates New Zealand and become possible by the two consortia combining their container-ship services between U.K., Europe and Australia with their system allows us to balance trade other services between Australia, New Zealand and the East coast of North America."

Although the service to New Zealand would initially be of limited capacity—about two con-

tainment sailings a month to and from the country—"It will offer shippers in that country their first opportunity to ship by container between New Zealand and U.K.," commented Sir Basil.

Mr. Jim Payne, executive director of the ACTA-ANL service said yesterday: "The service will offer shippers and consignees a regular and fast door-to-door container service on these routes with fast transit times, in some cases faster than any now operating, and will be sufficiently flexible to meet the varying requirements of shippers."

The objective was to fill the ships northbound as well as southbound between Australia, New Zealand, U.K. and Continental Europe. "Our PACB Line container service between Australia, New Zealand, U.S. and Canada will continue and will be an integral part of the whole operation."

Reluctant

Overseas Containers and its European partners yesterday were reluctant to comment on the effect of ACT leaving the Australian consortium. ACT (Australia) must still use a British container-ship—at present the OCL-owned berth at Tilbury.

Shippers in all areas concerned will benefit from this new service. Plans are also under consideration to expand the refrigerated capacity of our existing ships.

U.K. to Australia container service would be carried under the new ACT arrangement on a 22-day basis between New Zealand and the U.K., and between the U.K. and New Zealand 30 days.

"A round-world container-ship service between U.K., Europe and Australia with their system allows us to balance trade other services between Australia, New Zealand and the East coast of North America."

Peak wine consumption

THE wine market cleared more than 4m. gallons from bond in August.

Imported wines, with 3,206,000 gallons cleared, were 27.6 per cent ahead of August last year, and British wines—384,000 gallons cleared—showed a gain of 12.1 per cent.

Customs and Excise figures released yesterday reveal a record consumption of 22,283,000 gallons of imported wines in the first eight months of this year. According to the Wine and Spirit Association's analysis, this is nearly 5m. gallons (27 per cent) above that for the corresponding period last year.

Significant

British wines, with another 6,885,000 gallons—an advance of 18.2 per cent—brought total consumption in the eight-month period to 30,173,000 gallons.

Mr. Peter Noble, chairman of the Wine and Spirit Association, 12.8 per cent more than in the said: "The significance of the situation is that throughout the summer the market appears to have been gathering momentum for its peak performance in the final four months of the year."

"On present evidence, I would estimate that consumption in the 12 months to 1971 will be 36m. gallons plus, or about 10m. gallons more than the 1970 total. It must be emphasised, however, that 36m. gallons is equivalent to more than six bottles per head of population each year, compared with France's 150 bottles."

Table wines continued to lead the upsurge in the market during August; the 1,980,000 gallons cleared represented an increase of 31.2 per cent on August last year. High strength wines—port and sherry types—totalled 1,090,000 gallons, an increase of 25.3 per cent.

In the eight months, January-August, 6,070,000 gallons of champagne were cleared from bond, a 12.8 per cent more than in the comparable period of 1970.

Kingside Investment Company Limited

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The North East for profitable business

Peep beyond the White curtain

BY A SPECIAL CORRESPONDENT

JOHANNESBURG, Nov. 1.

Elsewhere they had an astonishingly warm Press as objects of great curiosity. It was almost as though they had come from another world, which, in a sense, they had.

Summing up at the end of the tour Mrs. Suzman said one theme was repeated to them everywhere: that most Africans now

He also found the Dean, together with the African National Congress and the Defence and Aid Fund, took part in what he termed a general conspiracy and was thus guilty of participating in terrorist activities.

NEW DELHI, Nov. 1.

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LACOS No. 1

Want to know
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DECCA LIMITED

Increased profits anticipated in current year

“... each division is expected to make a major contribution”

Sir Edward Lewis (Chairman)

The 41st Annual General Meeting of Decca Limited was held on November 1 at Winchester House, 100 Old Broad Street, London, E.C.2. Sir Edward Lewis (the Chairman), who presided, said:

After the previous year's record results it is disappointing to have to report reduced profits for the year to 31st March 1971. Group Turnover improved by 9% to £66,700,000. Overseas turnover, including direct exports, showed a marginal reduction at £38,400,000. Exports were maintained at £16,400,000, representing 37% of the U.K. companies' turnover, against 43% for the previous year.

In the Consolidated Profit and Loss Account, the balance from trading account amounted to £7,247,000 against £9,241,000 the previous year. Group profit, after charges for depreciation, interest etc., which increased by £341,000, was £3,004,000 against £5,339,000. Taxation absorbed £1,164,000 against £2,369,000 leaving, after exceptional items of £267,000, a net profit of £1,548,000.

We are recommending a final dividend of 1.5p per share, making a total of 8.15p per share, the same as last year (11/10d).

The Consolidated Balance Sheet sets out the position of the company and its subsidiaries as at 31st March 1971. Fixed assets are £13,880,000, a reduction of £196,000. Current assets, including cash £2,477,000, stocks and work in progress £20,787,000 and debtors £26,823,000, total £50,087,000, which exceeds current liabilities by £22,120,000. Bank loans and overdrafts total £9,777,000, against £7,010,000 at March 1970.

Difficult conditions in the U.S.A. record industry and, to a lesser extent, in Canada, contributed to a substantial decline in turnover in North America, making the second half of the year and to a sharp decline in profits. Costs of international exploitation of navigational equipment for airlines, particularly in the U.S.A., have been the main reason for inadequate profits of the Navigator activities in recent years.

Production problems affecting the output of radar became apparent towards the end of the year, when an extensive programme of action was initiated. Increased output and higher efficiency are being obtained and the full benefits of the reorganisation will materialise in 1972-3.

As the result of a major improvement in sales of colour television and audio equipment with lower production costs, the radio and television division was operating at a profit by the end of the year.

Records
Turnover and profits by the record division in this country showed an increase on the year, with direct exports fully maintained. The contracts with The Rolling Stones ended during the summer of 1970, with efforts to reach a mutually acceptable basis for a new agreement proving abortive. It should be noted that we retain all rights to recordings under the expired contracts.

Distribution in the U.S.A. became increasingly difficult, adverse trading conditions and a lack of liquidity in the whole sale and retail outlets resulting in exceptionally heavy returns of records during the second half of the year. Furthermore, changes in distribution in some areas necessitated the purchase of substantial quantities of records, provision for which has been made in the accounts under review.

During the last few years, pirating of records, the greater extent of tapes, has been rampant in the U.S. We are glad to say a Bill has now been signed by President Nixon which becomes effective in four months time. This will make all unauthorised duplications of original records and tapes a Federal offence and it will be also an offence knowingly to sell a duplicated copy. All possible steps are being taken to counter similar problems in the Far East which have been causing increasing concern.

Record business in Canada also suffered from poor trading conditions and special factors affecting record sales, though on a lesser scale than in the U.S., with a resultant reduction in profits. Teldec in Germany had its best year since the formation of the company twenty-one years ago.

The records of Tom Jones, Engelbert Humperdinck and the Moody Blues have continued to sell in volume on a world wide basis.

Active steps were taken to exploit the MAM label, which has already been responsible for the launching of a new star in the recording field, Gilbert O'Sullivan.

We have recently concluded

deals, under which we have world-wide distribution rights with Chapter One, Greenwich Gramophone and York labels, the two former being owned by Les Reed, the well-known composer of popular music and the latter by Yorkshire Television.

We were very pleased that George Solti, who has recorded for us for 25 years, received an honorary K.B.E. in the Queen's Birthday Honours List. He has recently completed his cycle of Mahler Symphonies with the Solti Symphony, for which the Chicago Symphony Orchestra came in Vienna. Solti's recording of the Magic Flute with the Vienna Philharmonic Orchestra, and with the same orchestra, recordings of Tannhauser under Solti and of Boris Godunov under von Karajan were amongst our major recordings of the year. Other important recordings included the Huguenots with Joan Sutherland and Beethoven's Egmont under late George Szell. Owen Win-lance as an aid to the helicopter operations of New York Airways, has now ceased, since there is no longer an air requirement. Proposed new and onerous Coast Guard conditions made its relocation as a marine service impracticable.

Profits from music publishing increased, reaching six figures for the first time. Sales of pre-recorded cassettes and cartridges continued to grow, though still representing a small percentage of total output.

Last year I referred to the notable development by Teldec, Decca and AEG-Telefunken, of the world's first Video Disc system. At that time successful public demonstrations had been given of black and white pictures shown on the screen of a normal television receiver. The system was demonstrated in colour for the first time at the Berlin International Radio and Television Exhibition in August of this year. These demonstrations have stimulated active interest from potential licensees, programme producers and users, organisations on a world basis. It is generally considered by independent and authoritative observers that the Video Disc offers the simplest and cheapest method of providing pre-recorded audio-visual programmes for the mass consumer market.

We hope that it will be possible to market the Video Disc system in the U.K. during the year 1972/73.

Navigator
Installation of Decca Navigator marine receivers continues to expand despite delayed deliveries of our latest and most sophisticated solid state receivers. These receivers have, however, been in production since the beginning of the current financial year and substantial deliveries are now being made.

Three new main transmitting chains were brought into operation along the South Africa coast and others in Japan, Finland and covering the Southern Baltic. More recently the equipment for the Europort, Rotterdam chain has been delivered. A contract has been signed for the setting up of a Decca Navigator Chain in Ireland.

Sales of our marine autopilots have increased. In the U.K. 120 out of 189 ships over two thousand tons, building for British owners, fit our equipment and orders for autopilots for six 150,000 ton super-tankers for Gulf Oil, building in Spain, have been received. We have recently introduced a smaller unit, packaged for the medium ship, and this high quality budget priced unit should find a ready market for fishing vessels and work-boats.

Our Survey business has continued to expand on a world-wide basis. We were gratified to receive The Queen's Award to Industry for Technological Innovation for the basic concept of Hi-Fi one of the company's most outstanding survey systems. Major hydrographic surveying contracts are being executed for Nigerian Ports Authorities, Shell Group in Brunei and in the Middle East. We now have overseas survey subsidiaries in U.S.A., Australia, West Africa, Japan and Singapore. We are deeply involved in the full automatic hydrographic system. There has been a sharp reduction recently in the placing of U.S. Government

orders in the survey field, including the suspension of the fleet control programme for which we provided the aircraft guidance. A temporary reduction has accordingly been made in the personnel of our U.S. survey subsidiary.

In the aviation field we continue to make important sales of the Decca Navigator System and of Doppler and Loran equipment, particularly for military applications at home and overseas. In order to improve our profits we are concentrating our efforts on product lines and markets promising an adequate return and on the reduction, wherever practicable, of expenses. Our reorganisation is well advanced with new marketing policies being followed. Changes take time to prove effective but, already, good results are being shown.

The operation of the New York Chain, which was set up some fifteen years ago under an FAA licence as an aid to the helicopter operations of New York Airways, has now ceased, since there is no longer an air requirement. Proposed new and onerous Coast Guard conditions made its relocation as a marine service impracticable.

If the U.S. Government decides to implement at a later date plans for a navigational system covering the entire U.S. coast line, it is possible that the Decca Navigator System may be selected for this purpose.

The fitting of the Eastern Airline shuttle fleet with Decca Omnitrac equipment has now been completed, with encouraging operational results and expectations that the projected savings in flight time will be achieved. Substantial contracts have been obtained from the U.S. Coast Guards and Air Force for Loran C.

With the clearance of problems associated with Rolls-Royce and Lockheed, the M1 Trigdar programme is in full swing again and it is expected that a number of Mona Navigational systems, the joint development of Decca and Ambac, will be supplied to Lockheed during the next few years.

New products include internationally accepted aids such as a solid state Non Directional Beacon, for which substantial orders have already been received for the U.K. and from overseas. We have secured sales and manufacturing licences for ground instrument Landing System equipment from the Thomson C.S.F. company in France.

In the face of strong competition and following extensive environmental testing by the U.K. French and Swedish Governments, our Duppler equipment was chosen by the Royal Air Force for the V Force and Shackleton aircraft, by the Royal Swedish Air Force for the SAAB Viggen, and more recently, by the Royal Swedish Navy for new K.V. 107 helicopters. In addition, our equipment, built under licence in France by Electronique Marcel Dassault, is in course of delivery for the French Air Force and Navy Jaguar aircraft.

Our helicopter Duppler navigation system, which includes our newly developed Tans computer, has been selected for the Lynx helicopter presently being developed for the Royal Navy and Army.

Radar
Our leadership in marine radar is maintained and new designs have achieved wide acceptance. This year, we received The Queen's Award to Industry for technological innovation in solid state marine radar and in doppler radar velocity sensors for helicopters and fixed wing aircraft. Deliveries are now being made of big ship 10 cm equipment, and solid state 3 cm radars for medium and small ships and river vessels.

The sale of the company's successful Transar range of 3 cm radar for larger vessels continues at a satisfactory level. The simple and reliable anti-collision radar, which we introduced three years ago, is taking a significant share of the world's business in first class tonnage. Radars especially designed for yachts and work boats continue

in high demand. An order was received recently from Esso for dual installation radars for 19 new buildings and replacement radars for five tankers to the total value of about £300,000. We have maintained our position as market leaders in the supply of harbour radar systems.

Orders for Decca radar equipment, providing centralised surveillance of ships machinery and cargo systems, include systems for ships of the new tanker fleet now on order for B.P. and for three large container ships on order for Ben Line. The first installation in Japan was completed on board the 215,000 ton B.P. tanker the 'British Pioneer'.

Following the successful installation of our Airfield Surface Movement Indicator radar at Orly, Paris, at the end of last year, we have good prospects of further orders for this advanced equipment, which presents the latest radar picture of aircraft movement on the ground.

Further contracts of substantial value have been received for the radar system which we developed for the British Aircraft Corporation's Rapier missile system, covering requirements for both H.M. Government and overseas countries. Delivery of equipments against our main production contracts commenced this year, the present programme providing for increased deliveries in 1972.

Our Hersham and Davis Road laboratories continue to be engaged on research and development contracts for H.M. Government over a wide area of application. Investment in private venture research and development is continuing at a high level, and we are engaged in the forefront of modern design and to maintain and improve our position against strong international competition.

Our Setpoint subsidiary, manufacturers of electronic industrial control equipment, is engaged in executing the important contract for the materials quantity control system for British Steel Corporation's new steel making plant at Scunthorpe, and in the supply of specialised products for the steel industry in the U.K. and overseas.

Current Year
Fluctuations in exchange rates and import surcharges are factors which affect all companies such as ours engaged in international trade. It is not anticipated that the U.S. and Danish surcharges will have a significant effect on our margins.

Sales of records in the U.S. have been at a reduced level for the first half of the current year, resulting in a substantial reduction in profits. The results of the second half should show an improvement on the comparable period last year. In the home market, record sales have been maintained at a satisfactory level.

During the last few months sales of colour television have improved sharply. As a result of the continuing high demand for television and audio equipment, the profits now being earned in this division are becoming of increasing significance in relation to the group as a whole.

The Navigator and Radar companies are showing much improved results.

Group profits for the first six months should be maintained at about the level of the comparable period last year and, subject to no unforeseen developments, we look for a satisfactory increase for the full year, to which each division is expected to make a major contribution.

It is my pleasure to express, on your behalf, our sincere thanks to all who work in Decca at home and abroad for their devoted efforts on which the health and prosperity of the group so much depends.

The proceedings terminated with a hearty vote of thanks to the Chairman, Directors and all who work in Decca. At the conclusion of the meeting, a resolution of the Teldec Video Disc System was given and received an enthusiastic reception.

SUMMARY OF CONSOLIDATED RESULTS—YEARS ENDED 31st MARCH

	Turnover	Depreciation	Profit before tax	Profit after tax	Dividend	Reserves	Shareholders' funds	Ordinary shares	Unredeemed preference
1971	£66,700,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1970	£61,800,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1969	£58,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1968	£54,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1967	£50,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1966	£46,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1965	£42,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1964	£38,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1963	£34,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1962	£30,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1961	£26,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1960	£22,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1959	£18,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1958	£14,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1957	£10,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1956	£6,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000
1955	£2,000,000	£1,164,000	£5,339,000	£3,004,000	£1,548,000	£13,880,000	£13,880,000	£13,880,000	£13,880,000

Notes: 1. The figures are in £ thousands. 2. The figures are rounded to the nearest £ thousand. 3. The figures are subject to audit. 4. The figures are subject to audit. 5. The figures are subject to audit. 6. The figures are subject to audit. 7. The figures are subject to audit. 8. The figures are subject to audit. 9. The figures are subject to audit. 10. The figures are subject to audit. 11. The figures are subject to audit. 12. The figures are subject to audit. 13. The figures are subject to audit. 14. The figures are subject to audit. 15. The figures are subject to audit. 16. The figures are subject to audit. 17. The figures are subject to audit. 18. The figures are subject to audit. 19. The figures are subject to audit. 20. The figures are subject to audit. 21. The figures are subject to audit. 22. The figures are subject to audit. 23. The figures are subject to audit. 24. The figures are subject to audit. 25. The figures are subject to audit. 26. 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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOUTERS

TRANSPORT

Transfers the load

NEARLY all single-drive tandem bogies on British heavy chassis can be equipped with an air-operated load transfer device developed by York Trailer Company. It is designed to suit any chassis whose driving axle is symmetrical above and below the half-shafts.

Each unit is tailored to the axle beam and chassis configuration. Individual chassis characteristics have been allowed for by manufacturing and fitting units at York's specialised truck equipment division factory branches, where operators are able to bring their vehicles for purpose-built attachments to be incorporated.

Air from the vehicle's brake system is harnessed to provide the power needed to transfer weight from the trailing to the driven axle of the bogie. To protect the secondary brake circuit against leakage in the load transfer system a tapping normally made into the auxiliary line via a balance valve. Pressure in the brake line cannot fall below 65 p.s.i.

Normal supply pressure to the device is 90 p.s.i. Air is fed to a pair of 8-inch diameter Firestone Airride double-convolute rubber bellows. These are interposed between an additional chassis section chassis crossmember immediately above the driving axle, and a saddle bracket mounted on the axle casing.

Up to 21 tons of the bogie's total loading can be transferred on to the axle providing the traction. On a four-spring suspension with equal rocker beams this represents as much as a 15 per cent. weight transfer on a fully-loaded vehicle. In all cases the loading conforms to the manufacturer's static axle loading design limitations.

Collection of milk from farms had been hindered by lack of traction on poor tracks, which also led to excessive tyre wear caused by scrub on the drive axle covers. This necessitated tyre replacement on the bogie after only 4-6 weeks. Harsh oscillation of the suspension over rough surfaces also resulted in a high incidence of U-bolts and spring breakages particularly on the driving axle.

Installation of the load transfer unit has had the effect of extending the period between tyre replacements to around six months. At the same time suspension failures have been eliminated by the damping effect of the device. The company's drivers normally operate the small selector switch in the cab as soon as they move from hard roads on to unmade surfaces.

AUTOMATION

Analog process controller

THREE-TERM analog process controller which can be linked with a digital computer has been introduced in the U.K.

Although each installation would be "tailor-made" a standard control panel would probably incorporate an annunciator panel, several banks of process controllers, a six channel recorder using a 12-inch chart, and a built-in power pack.

Each process controller has a front presentation 6 inches high by 1 inch wide containing pointers indicating the process variable and the control valve position. It is equipped with set-point wheels and a switch control for humpless automatic/manual changeover. Controls are fitted for the three terms, and for remote/local setpoint, valve operation, valve meter reversing, and for multiplying the reset and proportionate hand settings by ten, giving wide control.

Standard cases are available to house 4, 6 and 12 control instruments; all the instruments in the range have identical plug and socket wiring at the back irrespective of their function, allowing any instrument to be fitted into any case channel. The terminal strip at each channel back is standardised, and in a matter of minutes, says the maker, after a decision has been made to change the function of any case channel, the appropriate instrument can be fitted to the channel and plugged in, the appropriate case-back terminals pushed connected to the required field wiring and the process is on control.

The instrument range embodies integrated circuits, and the maker claims that this results in less than one-third of the components required in similar equipment (for one-sixth of the usual number of soldered joints which could cause trouble).

The controller is made by Fisher Process Equipment, St. Faith's Street, Maidstone, Kent, who states that the equipment is to be installed in three major chemical works in this country.

By agreement between the Financial Times and the BBC, information from The Technical Page is available for use by the Corporation's External Services as source material for its overseas broadcasts.

METALWORKING

Portable X-ray unit

AN AUTOMATIC, self-contained X-ray unit designed to permit an unskilled operator to produce instant, high quality radiographs, is available from Field Emission U.K., New Barnet, Herts. The unit is compact, transportable, and does not need a lead-lined room for operation.

Applications include detection of defects in welds, castings and small intricate devices; checking faults such as misalignment, inclusions, missing elements and poor fabrication in printed circuits, micro-logic elements, contacts, relays, resistors, encapsulated components, moulded cables and connectors, examination of fine bore capillaries, bi-metal products, control instruments, quality control; hatch inspection and production method studies.

Equipped with automatic exposure control the unit has an adjustable voltage source from 10 to 110 kV peak with 3mA current, ensuring good contrast over a range of object thicknesses and densities. Units can be supplied for operation up to 58 inches peak to radiograph through 1 inch steel plate or equivalent. Maximum definition and resolution is provided by the small X-ray source size of 0.5mm. A thin beryllium window on the X-ray tube transmits soft

Hopper engine repaired

WHEN a Clyde Port Authority hopper was taken out of service for minor repairs, cracks were discovered in both the port and starboard sides of the high-pressure cylinder of its twin-screw triple expansion engine. Because of insulation the fracture on the port side of the cylinder was not noticed until it became evident that a normal vacuum was not being registered when the engine was tested. The crack was repaired, and when the hydraulics were tested the other fracture in the starboard side was found. The fractures measured 18 and 12 inches respectively and were 11 inches deep.

The hopper was built at Wm. Simons' yard at Renfrew which shut down about 10 years ago and it is unlikely that the Clyde Port Authority would have gone to the expense of having a new pattern and a casting made and machined—estimated cost £11,000 plus another £5,000 for stripplugs down and fitting.

In fact, the cylinder was repaired for less than £100 and the hopper is back in service.

The repair involved drilling a series of holes at right angles to the fractures. Keys made of a special alloy were inserted in layers by a pneumatic hand tool until the depth of the parent metal was filled. To give a total seal, a further series of apertures was drilled along the line of the fractures into which alloy studs were inserted to provide a rigid and pressure-tight repair. The whole repair was carried out "cold".

The special alloy keys and studs were supplied and the repair carried out by engineers from Metalfab, Wates Way, Mitcham, Surrey.

Versatile machine tool

THE NEW Series 11 Bridgeport machine tool has a table size of 58 inches x 11 inches and a four h.p. milling, drilling and boring head capable of swivelling in two planes carried on a sliding ram mounted on a swivelling turret on top of the column. The machine can be equipped with power feed to the table, knee and cross-slide, as well as power feed to the quill.

Special features include automatic lubrication of all slideways and lead screws with a provision that when the oil reservoir is empty the machine cannot be operated.

A feature is that the lead screws are positioned in relation to the relevant slideways so that the line of thrust coincides as nearly as possible with the line of resistance.

The machine complete with its four h.p. head weighs 4,750 lbs. An infinitely variable speed range from 50 to 3,500 r.p.m. is available in two steps. All feed rates are infinitely variable. The quill travel is 5in. and can be power operated in both directions.

The milling head has reverse air flow cooling, which keeps it within 20 degrees of ambient temperature to give longer belt, bearing and lubrication life, as well as reducing the effects of thermal expansion on machining accuracy.

All bearings are grease packed and require no additional lubrication.

The machine can be made available with point to point numerical control; continuous path numerical control; synchro-trace equipment providing sand

Big slide bearing

LARGE sliding movements in piping, duct work and similar kinds of equipment can be dealt with by a new range of pipe support bearings announced recently by the Glacier Metal Company, Alorton, Middlesex.

Designed by Glacier's structural bearings department, the system has low frictional resistance in the plane of movement which is maintained by the use of polished stainless steel and Glacier DZ (PTFE) bearing surfaces.

At the same time the company announced that it has won contracts for its type PC bearings for the mile-long pipe run at Esso's Milford Haven pipe jetty.

Cleans dies without scratching

KNITTED copper gauze is now available for cleaning dies or any steel part. The soft copper is said

to ensure that the steel is not scratched or worn. The material is knitted into a circular sleeve, 5 inches in diameter, from flat copper wires, 0.002 by 0.019 inches. A length of the gauze is cut from the roll and used to scrub the surface of the part to be cleaned. A properly shaped part can be cleaned by pulling the strip back and forth over it in a shoe-shining motion. The knitted is open and resilient, having both strength and flexibility, says Metex Corp. of 970, New Durham Road, Edison, N.J. U.S. Unlike woven wire products, it is not stiff and its wire loops are not likely to splinter as are the straight wires in woven metal. The rectangular wires in the gauze keep a scraping edge always exposed, the company says. When worn, the sleeve can be turned inside out to give a fresh edge.

ELECTRONICS

Displays letters and numbers

GALLIUM arsenide phosphide light emitting diodes are used in a display that will indicate 14 distinct letters as well as the numbers 0 to 9, just announced by Monsanto Chemicals, of 10 to 18, Victoria Street, London, S.W.1.

The display utilises a 0.27 inch high character made from eight diffused planar segments. The eighth segment is in two parts placed to make it easy to distinguish between letters and decimals. The array is housed in a 14-pin dual in-line package and has a red lens to provide a good contrast ratio.

The display is available from Monsanto's two special products distributors in the U.K.: Semirumps, of 5, Northfield Estate, Beresford Avenue, Wembley, Middlesex, and Semiconductor Specialists (U.K.), of Premier House, Fairfield Road, West Drayton, Middlesex.

Miniature solenoid

THE first model of a new range of miniature solenoids has been put on the market by Westool of Bishop Auckland, Co. Durham.

Called the D5, it features a rectangular box frame construction. Both frame and plungers have a corrosion resistant finish and the coil is encapsulated to protect it against humidity and dust. Insulation is to BS2757 class E, permitting a maximum temperature rise of 80 deg. C above a 30 deg. ambient.

Both ac and dc versions of the D5 are available in the following voltages: 24, 110, 220, 240 50 Hz, 110V 60Hz, and 12, 24V dc. The solenoids can be supplied for continuous or for intermittent rating. Maximum stroke of the plunger is 5mm (0.86 inch). Overall dimensions with the plunger retracted are 65 x 33 x 47 mm (2.56 x 1.50 x 1.85 inch), weight 275g.

COMPUTERS

RCA in new venture

RCA has been selected by NASA as U.S. space agency, to develop test model of a space computer that would be 100 times smaller and lighter than equivalent commercial systems. The microprocessor could be the forerunner of a system for future manned and unmanned space vehicles as the Space Shuttle and the Orbiter, Space Station.

The shuttle is a reusable craft at will take off like a rocket and land like an airplane. The space station would be a permanent orbiting laboratory able to accommodate a contingent of scientists.

Heart of the computer under development by RCA will be 15 integrated (LSI) chips—each eight-inch square chips each containing up to 600 electronic elements. Although the computer will weigh just 10 pounds, occupy one-half cubic

foot and require only 15 watts of power, it will be capable of processing functions equivalent to room-size commercial computers.

RCA is developing the SUMC demonstration model under a \$587,000 contract from NASA's Marshall Space Flight Center, Huntsville, Ala. It is one of several continuing computer systems projects under way in the company's Government and Commercial Systems group.

System Ten on the way

FRIDEN Division of Singer has installed System Ten computers at Kendal Computer Book-keeping Service and Medical and Biological Instrumentation (MBI) of Ashford, Kent.

These two installations amount to a total value of £53,000. At Kendal, the System Ten configuration consists of a 20K core central processor, two disc drives and two work stations. The service includes sales, accounts, purchase accounts, nominal and private ledger accounts and payroll. From these accounts, a draft trading, profit and loss and balance sheets can be prepared instantly. In addition, both sales and purchases can be analysed in different categories such as area and product.

System Ten at MBI consists of a 20K core central processor, a works station and a disc drive. A further nine System Ten computers with a total value of £330,000, will be installed by the Friden Division of Singer before the end of 1971.

Storing a huge file

THE General Nursing Council for England and Wales is to transfer its records of 600,000 qualified nurses and 120,000 of the nurses in training from the exist-

ing 12,000-cubic-foot Kardex filing system into only two footscap size folders, using the technique known as Micromation, or (OAI) (Computer Output to Microfilm).

This technique enables computer records contained on magnetic tape to be converted or directly printed on to microfilm cards measuring 6 x 4 inches. The equivalent computer printed record will be reduced in size by 42 times, thereby enabling each microfilm to hold about 4,000 records. Also by means of the computer techniques being used, a nurse's record will be processed from initial entry to training through to final qualification, and subsequently amended as necessary. This will streamline the Council's updating operations, and reduce the effort required.

The contents of the 10,000 card trays of qualified nurse records will be transferred to about 160 microfilm cards which will then be held in a special footscap folder for easy access. These records contain statutory details of nurses who have qualified at training schools in England and Wales, and of nurses trained in other countries whose training has been recognised by this Council.

In the spring of 1970 the Council asked Price Waterhouse Associates, the international firm of management consultants, to examine the existing system and advise whether any improvements could be made. The consultants recommended the use of computer techniques with microfilm as the output medium in order that the Council might reduce its space requirements and its operating costs, and as a means of bringing its records more speedily up-to-date.

The system has been specified by Price Waterhouse Associates and will be developed over the next two years by Singer Information Services Company which will maintain and update these records at its Guildford Centre. Slaco has indicated that the value of the contract is of the order of £250,000.

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Spools efficiency in factory, office, stores, shops, etc. Crystal-clear loud-speaking conversation. Simple operation—Push-to-Talk Switch. Magnetic Call Indicators tell who is waiting to talk. Battery or main operation. Other systems 2-way to 60-way.

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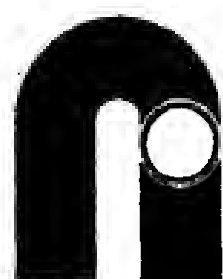
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As natural as the ocean itself it's a completely non-combustible material which cannot be matched in its properties by any man-made product. That's why it is indispensable for fire-safe accommodation structures in ships... for the protection of escape routes in public and commercial buildings... for reliable braking in motor vehicles... for many specialised industrial applications. Some people who work with asbestos—like workers with many other industrial materials—have to observe established safety precautions. The asbestos industry can give practical advice to employers on these, as well as on the technical advantages of this vital natural material.

The Asbestos Information Committee
10 Wardour Street, London W1V 3HG, Telephone: 01-734 7617



FIDELITY INTERNATIONAL FUND N.V.

REGISTERED OFFICE: DE RUYTERKADE 2, CURAÇAO, NETHERLANDS ANTILLES

Notice of Special Meeting to the Shareholders

Please take notice a Special Meeting of the shareholders of Fidelity International Fund N.V. (the "Corporation") will take place at 2.00 p.m. at De Ruyterkade 2, Willemstad, Curaçao, Netherlands Antilles on November 25th 1971.

The following matter is on the agenda for this Meeting:

Approval of a new Investment Management Agreement between the Corporation and Fidelity Management and Research (Bermuda) Limited, the terms of which are the same as the existing Agreement with the exception of those related to the management fee. The new Agreement replaces the present annual fee of 0.5% of average net assets plus 10% of appreciation over the year (less any accumulated depreciation) with a quarterly fee payable at an annual basic rate of 1.2% of average net assets with an upward or downward adjustment if the variation between the investment performance of the Corporation and Standard & Poor's Stock Price Index Composite (500 common stocks) exceeds 10 percentage points over a three year measuring period. During the first three years of the Agreement, the measuring period will be from the effective date of the Agreement to the quarterly date of payment. For each 2 percentage points of variation above 10 percentage points the basic annual fee of 1.2% will be increased or decreased by 0.1%, depending upon the Corporation's performance in comparison with that of the Index up to a maximum of 0.8% of average net assets annually. The maximum annual fee cannot exceed 2% nor be less than 0.4% of average net assets.

Holders of bearer shares may vote by proxy by mailing a form of proxy and certificate of deposit for their shares obtained from the Corporation's Principal Office in Hamilton, Bermuda or from the Banks listed below, to the Corporation at P.O. Box 305, Curaçao, Netherlands Antilles. Holders of registered shares may also vote by proxy by means of a form of proxy, obtained and filed to the manner described in the preceding sentence. Proxies and/or certificates of deposit must be received by the Corporation not later than 9.00 a.m. on November 25th 1971, in order to be used at the Meeting.

Holders of bearer shares, wishing to exercise their rights at the Meeting, may deposit these shares or a certificate of deposit therefor, obtained from the Banks listed below, not later than 9.00 a.m. on November 25th 1971, with the Corporation at De Ruyterkade 2, Willemstad, Curaçao, Netherlands Antilles, against receipt thereof, which receipt will enable said shareholder to exercise such rights.

By Order of the Management
Charles T. M. Collis
Secretary

Julius Baer International Limited
38 Mincing Lane, London, E.C.3., England

The Bank of Bermuda Limited
Hamilton, Bermuda

Julius Bär & Co.,
Bahnhofstrasse 36, Zurich, Switzerland



FIDELITY PACIFIC FUND S.A.

INCORPORATED UNDER THE LAWS OF PANAMA

Notice of Extraordinary Meeting to the Shareholders

Please take notice that an Extraordinary Meeting of shareholders of Fidelity Pacific Fund S.A. (the "Corporation") will take place at 4.00 p.m. at the Corporation's Principal Office, Mercury House, Front Street, Hamilton, Bermuda on November 22nd 1971.

The following matter is on the agenda for this meeting:

Approval of a new Investment Management Agreement between the Corporation and Fidelity Management and Research (Bermuda) Limited, the terms of which are the same as the existing Agreement with the exception of those related to the management fee. The new Agreement replaces the present annual fee of 0.5% of average net assets plus 10% of appreciation over the year (less any accumulated depreciation) with a quarterly fee payable at an annual basic rate of 1.2% of average net assets with an upward or downward adjustment if the variation between the investment performance of the Corporation and a combined Index composed of Tokyo Stock Exchange ("New Index") (60%) and Standard & Poor's Stock Price Index Composite (500 common stocks) (40%) exceeds 10 percentage points over a three year measuring period. During the first three years of the Agreement, the measuring period will be from the effective date of the Agreement to the quarterly date of payment. For each 2 percentage points of variation above 10 percentage points the basic annual fee of 1.2% will be increased or decreased by 0.1%, depending upon the Corporation's performance in comparison with that of the Index up to a maximum of 0.8% of average net assets annually. The maximum annual fee cannot exceed 2% nor be less than 0.4% of average net assets.

Holders of bearer shares may vote by proxy by mailing a form of certificate of deposit and proxy for their shares obtained from the Corporation's Principal Office in Hamilton, Bermuda, or from the companies listed below, to the Corporation at P.O. Box 670, Hamilton, Bermuda. Certificates of deposit and proxies must be received by the Corporation not later than 9.00 a.m. November 22nd 1971, in order to be used at the meeting.

By Order of the Board of Directors
Charles T. M. Collis
Secretary

Julius Baer International Limited
38 Mincing Lane
London, E.C.3, England

Julius Bär & Co.
Bahnhofstrasse 36, Zurich, Switzerland

Rowe & Pitman
Woolgate House, Coleman Street
London, EC2R 5BL, England

The Bank of Bermuda Limited
Hamilton, Bermuda

Car men confident 'now brakes are off'

THE British motor industry was confident now that "the brakes are off," Mr. Gilbert Hunt, managing director and chief executive officer of Chrysler U.K., said in Turin last night.

"This year, our home market has been freed from most of the Government-imposed shackles which so restricted our impact at home and abroad over recent years," he commented.

Now that we are free to get on with our business as real competitors, as much among our own companies as with the very spirited opposition we see from your country and others, we can be confident in our optimistic plans for the remainder of the '70s and beyond."

Mr. Hunt, a vice-president of the Society of Motor Manufacturers and Traders, was speaking at a British motor industry Press reception prior to the Turin International Motor Show which opens to-morrow.

"Already this year, U.K. car production has risen by 7 per cent. against 1970," he said. "Our home market will this year pass the 1.2m. mark for the first time ever, and export production will move from 720,000 last year to near 780,000 in 1971."

Important

Mr. Hunt added: "Undoubtedly the two most important factors during 1971 which will have a beneficial effect on our motor industry are the British Government's Industrial Relations Act which we are sure will go a very long way towards bringing greater industrial stability to our plants, and the decision to enter the European Economic Community."

"We in the motor industry were among the first to recognise the logic of the Community and the long-term necessity for Britain to play its part in this great free market. We know also that we can contribute and gain greatly in the years to come."

"It is disappointing that some segments of our population have even now not grasped the full meaning of market membership."

"As industrialists and leaders of our country's biggest manufacturing industry, however, we are sure that the benefits of our partnership with our nearest neighbours will soon become evident and dispel the remaining doubts of this minority."

Golden Egg properties to be hotel

By Arthur Sandles

GOLDEN EGG is converting its recently acquired King's Road, London, properties into a small, de luxe hotel development. Club Doll Aretusa, plus surrounding properties, will become the Aretusa Hotel, a £500,000 project which will retain the club.

The Golden Egg project, Mr. John Bosman, Golden Egg's joint managing director, told us last night, might involve closure of the club for a few weeks. "We will try to keep it as short as possible." The company bought Doll Aretusa from Alvarez Macdoni and Laura Resto in the summer of last year for £205,000 in a mixture of cash and shares.

The hotel will have 40 rooms and thus be added to the 2,000-plus rooms which the company is to open in Central London over the next year or so. Mr. Bosman has made it clear he has no intention of indulging in investments outside the city centre.

Apart from the recent rash of direct hotel investments—including the management contract for the new Selfridges Hotel in London's Oxford Street—Golden Egg bought five Scottish city-centre hotels two weeks ago from Mr. Gordon Currie's Clydesdale and Commonwealth hotel group.



Alfa Romeo's new Alfa Romeo.

New mass-market Alfa

BY JAMES ENSOR

THE NEW Alfa Romeo Alfa Romeo, which is unveiled at the Turin motor show to-day, represents a major bid by the Italian company to join the ranks of the European volume car producers. The little 1200 cc model is a direct rival for European mass market cars such as the Fiat 124. Alfa has never produced a car as small and cheap as this before, and the Alfa Romeo will be the main plank in the company's plan to expand production from 100,000 cars last year to 500,000 by 1975.

The Alfa Romeo is an attractive and sporty four-door, four-seater, with the increasingly popular fastback styling. It has front-wheel drive and a horizontally-opposed engine, which in the Alfa tradition produces far more power than rival units of similar capacity. It has disc brakes on

all four wheels with dual circuits for safety. The suspension, with MacPherson struts at the front and a rigid rear axle, has been chosen to provide optimum roadholding.

The Alfa Romeo is a car of higher specification and performance than most of its rivals in the 1200-1300 cc class which in Italy, as in the rest of Europe, has become the most popular single market sector. Alfa hopes it will preserve its exclusive image while expanding the volume of production.

The car will be built at the new Alfa Romeo plant near Naples, which Alfa—a subsidiary of the State holding company IRI—has established as part of a plan to bring work to Southern Italy. Production will start this year, but a British launch is unlikely before late 1972.

Year-low for brick stocks in September

BY MICHAEL CASSELL

BRICK stocks during September fell to their lowest point of the year while deliveries rose substantially over the previous month.

According to the Department of the Environment, the stock level of brickworks throughout the country continued its downward trend, dropping to 280m, a fall of 45m on August and no fewer than 331m down on September, 1970.

At the same time, however, deliveries rose to reach one of the highest points recorded this year, providing some indication of the recent upsurge in construction activity.

During September, deliveries to customers reached a provisional 629m, an increase of 89m on the previous month and a rise of 34m on September, 1970.

Actual brick production during the month amounted to 592m, a rise of 70m on August and 38m more than a year earlier. Allowing for seasonal and working-day variations, September production was marginally below the average for the third quarter as a whole, but deliveries were slightly above.

Cement output

Other figures from the Department show that weekly average cement production in September was 382,000 metric tons, a rise of 25,000 metric tons on the previous

month and 14,000 higher than in September, 1970.

Cement deliveries rose to 365,000 metric tons from 334,000 metric tons in August and were 14,000 metric tons higher than in the same month last year.

At the end of the month, cement stocks stood at 403,000 metric tons, a fall of 17,000 metric tons from August and 14,000 metric tons below last September.

C.I. OFFICE FOR HUME CORPORATION

Hume Corporation (Guernsey) a wholly owned subsidiary of Hume Corporation of the U.K. and member of the Hume Group of Companies—opened its first office in the Channel Islands yesterday at St. Peter Port.

The subsidiary's chief executive is Mr. Patrick W. Reynolds, who joined the Hume organisation in the U.K. in June.

The local subsidiary, which has paid-up capital of £200,000, has a director, along with Mr. G. A. Guernsey MP as chairman, Mr. H. C. Henchman, He is president of the island's Board of Administration, Mr. D. G. Creasey, a St. Peter Port businessman, is also a director, along with Mr. A. A. Todd of the U.K. Alternative Director to Mr. Todd is Mr. W. C. W. Smith, also of the U.K.

Airlines adopt new firearms regulations

AIRLINES in the International Air Transport Association have agreed new regulations for the control of firearms in the passenger cabins of their aircraft, effective from yesterday, subject to approval of interested governments.

This action has been taken in view of the increasing use of firearms in hijacking and other forms of violence.

The new IATA resolution has the following clauses:

1 Members shall not knowingly permit passengers to retain custody of firearms in the passenger cabin;

2 Firearms shall be surrendered at the time of check-in, and the passenger shall be required to declare that they are safe for transportation;

3 Firearms shall, wherever possible, be accepted for carriage as checked baggage, provided they are unloaded and suitably packed;

4 If the firearm is not suitably packed or the passenger does not wish it to be carried in the aircraft hold, it may be carried in a suitable compartment in the aircraft cabin or flight deck, provided it is not accessible to the passengers;

5 All ammunition shall be carried in the aircraft hold;

6 An authorised person performing a duty on board an aircraft, such as a law enforcement officer or diplomatic courier, may be permitted to retain custody of his firearm and ammunition, if duly identified.

Annual Statements—Continued

SOCIETE INTERNATIONALE PIRELLI S.A.

Basle, Switzerland

The Annual General Meeting of SOCIETE INTERNATIONALE PIRELLI S.A. was held in Basle on 5th October 1971, and the following is a summary of the Report and Accounts for the financial year ended 30th June 1971.

The financial year 1971 closed with a net profit of Sw.fr.s.28.62m. as compared with Sw.fr.s.24.14m. the previous year.

Activities in the U.K. On 1st January this year, the Company entered into association with Dunlop Limited. This association has proved most successful and future prospects are entirely satisfactory.

Sales for Pirelli Limited in 1970 rose by 33 per cent. over those of the previous year. The improved results enabled a gross dividend of 6 per cent. to be distributed.

Pirelli General Cable Works Limited was also able to resume the distribution of a dividend, at a gross rate of 18 per cent. Sales increased by 9 per cent. over the previous year.

Other Affiliates In Spain, the turnover of Productos Pirelli S.A. increased by 5 per cent. in 1970. A gross dividend of 6 per cent. was distributed.

Turnover of the Greek affiliate, Pirelli Hellenic S.A., rose by 18 per cent., partly due to an increase in exports. For the first time, a gross dividend of 6 per cent. was distributed.

Due to trade union disturbances, the general sluggishness of the market, the devaluation of Turkish lira and several other factors, the results in Turkey were lower than in the previous year. However, the same dividend as in 1970 was distributed.

Results in Mexico and Peru were reasonably satisfactory and considerable improvement was apparent in Canada, Brazil and the Argentine.

In Italy, Pirelli S.p.A. closed with a small profit. A dividend of Lit.110 per share was distributed. The difficult conditions of last year persist and substantial improvement can therefore not be expected on a short-term basis.

Results The balance sheet total at 30th June, 1971, amounted to Sw.fr.s.634.15 m. (Sw.fr.s.639.48 m. in 1969/70). The increase was due also to new investments in affiliated companies.

It was proposed to distribute a dividend of Sw.fr.s.12 gross per share, or Sw.fr.s.8.40 after advanced tax deduction, payable from 7th October, 1971, against coupon No. 11.

The Report, the Accounts and the Proposals put forward by the Board were adopted.

STELLA-META TO JOIN PERMUTIT

Stella-Meta Filters will become a division of The Permutit Company on January 1, 1972, as part of the rationalisation of the liquid treatment and engineering activities of the Portals Group.

Higher sales and earnings from NICHOLAS INTERNATIONAL LIMITED

Mr. M. A. Nicholas in his annual review states:

Following the decision of the shareholders at the last Annual General Meeting the name of the Company was changed from Nicholas Australia Limited to Nicholas International Limited.

The 1970/71 financial year has been one of re-organisation and adjustment following the merger of the Company with Aspro-Nicholas Limited.

It has also been marked by intensive development activity in all major markets and a record number of new product introductions took place.

A detailed programme of future products and market development has been drawn up by Management which I am confident will over the space of the next five years be measurable by a steady improvement in results and commensurate gains in the existing rewards to shareholders.

During the period under review we completed arrangements for the purchase of an Italian pharmaceutical company, La-Che-Mi, which produces a range of prescription medicines for use in the ear, nose and throat field. The factory and offices acquired through this merger have been modernised and extended to house all local manufacture and our total Italian marketing operation.

Negotiations for the acquisition of the world rights to the 'AMBIP' products were also completed. The intangible assets so acquired highlight the Group's dependence on this type of property. The development of 'AMBIP' continues to be exciting. Additional profits arising during the current year from this acquisition have been re-invested in the introduction of this product in the U.S.A. and Caribbean.

In addition, effective from 1st April 1971, as a result of the arrangements referred to in last year's Annual Report, branch operations of Nicholas Proprietary Limited in Indonesia were vested in a new company, P. T. Nicholas Parke-Davis, which is owned by Nicholas Proprietary Limited and Parke-Davis of America and has a percentage holding by Indonesian nationals.

On a world basis, sales of prescription medicines showed an increase in the order of 14%, despite enforced price reductions in India, and disturbances in Pakistan, two of our fastest developing markets, for ethicals.

The Annual General Meeting is to be held on 25th November 1971 in Australia.

Results in brief

	1969/70 £A 000's	1970/71 £A 000's
Group Sales	56,418	59,634
Trading Profit	8,950	8,800
Profit before taxation	7,955	8,144
Profit after taxation	3,611	3,916
Earnings attributable to Ordinary Shareholders	3,294	3,630
Issued Capital	40,177	40,177
Dividend	6 3/4%	6 3/4%
Times covered	1.26	1.39
Number of Shareholders	1969/70	1970/71
Melbourne Register	3,951	4,312
London Register	3,360	3,140



Copies of the Annual Report may be obtained from The Secretary, Aspro-Nicholas Ltd., Slough, Bucks.

All these securities having been sold, this announcement appears as a matter of record only.

New Issue

\$50,000,000

Coastal States Gas Producing Company

First Mortgage 7 3/4% Bonds, Series E, Due 1991

Kuhn, Loeb & Co.

The First Boston Corporation

Paine, Webber, Jackson & Curtis

Incorporated

Blyth & Co., Inc.

Drexel Firestone

Incorporated

duPont Glore Forgan

Incorporated

Eastman Dillon, Union Securities & Co.

Goldman, Sachs & Co.

Halsey, Stuart & Co. Inc.

Hornblower & Weeks-Hemphill, Noyes

Kidder, Peabody & Co.

Incorporated

Lazard Frères & Co.

Lehman Brothers

Incorporated

Loeb, Rhoades & Co.

Merrill Lynch, Pierce, Fenner & Smith

Salomon Brothers

Smith, Barney & Co.

Incorporated

Stone & Webster Securities Corporation

Wertheim & Co.

White, Weld & Co.

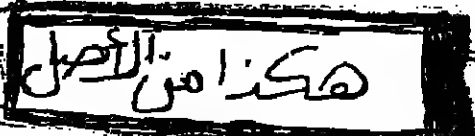
Dean Witter & Co.

Equitable Securities, Morton & Co.

Incorporated

Reynolds Securities Inc.

November 2, 1971



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FINANCIAL TIMES

No. 28,675 Tuesday November 3 1981 15p

News Summary

SOCIETE INTERNATIONALE PIRELLI S.A.
Basle, Switzerland

The Annual General Meeting of SOCIETE INTERNATIONALE PIRELLI S.A. was held on 30 October 1981. The following is a summary of the Report and Accounts for the financial year ended 31 December 1980.

The financial year closed with a net profit of 2,042,000,000 Swiss francs, as compared with 1,811,000,000 Swiss francs in 1979.

Activities in the 1980 financial year were characterised by a steady increase in sales, which reached 10,140,000,000 Swiss francs, as compared with 9,400,000,000 Swiss francs in 1979. This increase was due to a combination of factors, including a rise in the volume of sales and an improvement in the price level.

On 1st January 1981, the company entered into a new period of expansion. The Board of Directors has approved a plan for the future development of the company, which includes a programme of research and development, and a plan for the expansion of the company's sales and marketing activities.

Sales for Pirelli in 1980 rose by 7.8 per cent on those of the previous year, to 10,140,000,000 Swiss francs. This increase was due to a combination of factors, including a rise in the volume of sales and an improvement in the price level.

Improved results enabled the company to increase its dividend to 6 per cent of the net profit, or 120,000,000 Swiss francs.

Pirelli General Ltd, the parent company, was also able to increase its dividend to 15 per cent of the net profit, or 1,811,000,000 Swiss francs.

Other activities in 1980 included the acquisition of a 5 per cent stake in the Spanish company, Pirelli S.A., and the acquisition of a 5 per cent stake in the Italian company, Pirelli S.p.A.

Turnover of the Group Pirelli Helios S.A. rose by 10 per cent to 1,014,000,000 Swiss francs. This increase was due to a combination of factors, including a rise in the volume of sales and an improvement in the price level.

Results in Mexico were also satisfactory, with a 10 per cent increase in sales to 1,014,000,000 Swiss francs. This increase was due to a combination of factors, including a rise in the volume of sales and an improvement in the price level.

Results in Argentina were also satisfactory, with a 10 per cent increase in sales to 1,014,000,000 Swiss francs. This increase was due to a combination of factors, including a rise in the volume of sales and an improvement in the price level.

Results in the United States were also satisfactory, with a 10 per cent increase in sales to 1,014,000,000 Swiss francs. This increase was due to a combination of factors, including a rise in the volume of sales and an improvement in the price level.

Results in the United Kingdom were also satisfactory, with a 10 per cent increase in sales to 1,014,000,000 Swiss francs. This increase was due to a combination of factors, including a rise in the volume of sales and an improvement in the price level.

Results in the rest of Europe were also satisfactory, with a 10 per cent increase in sales to 1,014,000,000 Swiss francs. This increase was due to a combination of factors, including a rise in the volume of sales and an improvement in the price level.

The decisions you make now might be reflected on this page in 10 years time.

The front page of the Financial Times is like a mirror. It reflects the conditions, the trends, the influences that affect industry, marketing, and finance. Look at the front page of the Financial Times in 10 years time and one thing you will see is evidence of the almost explosive growth of chemicals. The growth rate for the last decade has been 6.6% for chemicals and 12.2%

for plastics, as against overall industrial growth of 3.1%. This trend, it is confidently expected, will be accelerated during the next decade. By the mid-eighties, volume production of plastics is likely to exceed that of steel. And the rise and fall of shares—and of the companies themselves—will to an even greater extent reflect the degree of success with which those companies have adapted themselves to the changing situation.

To many, going into chemicals seems a radical step. But with a partner like BASF to supply the right basic materials plus the technical know-how, the way can be made smooth. We've spent the equivalent of £3 million on research during the last decade. And it's been an investment that has re-paid us handsomely. It could re-pay you, too.

BASF United Kingdom Limited
Knightsbridge House
197 Knightsbridge
London SW7 1SA

BASF—your partner for progress.



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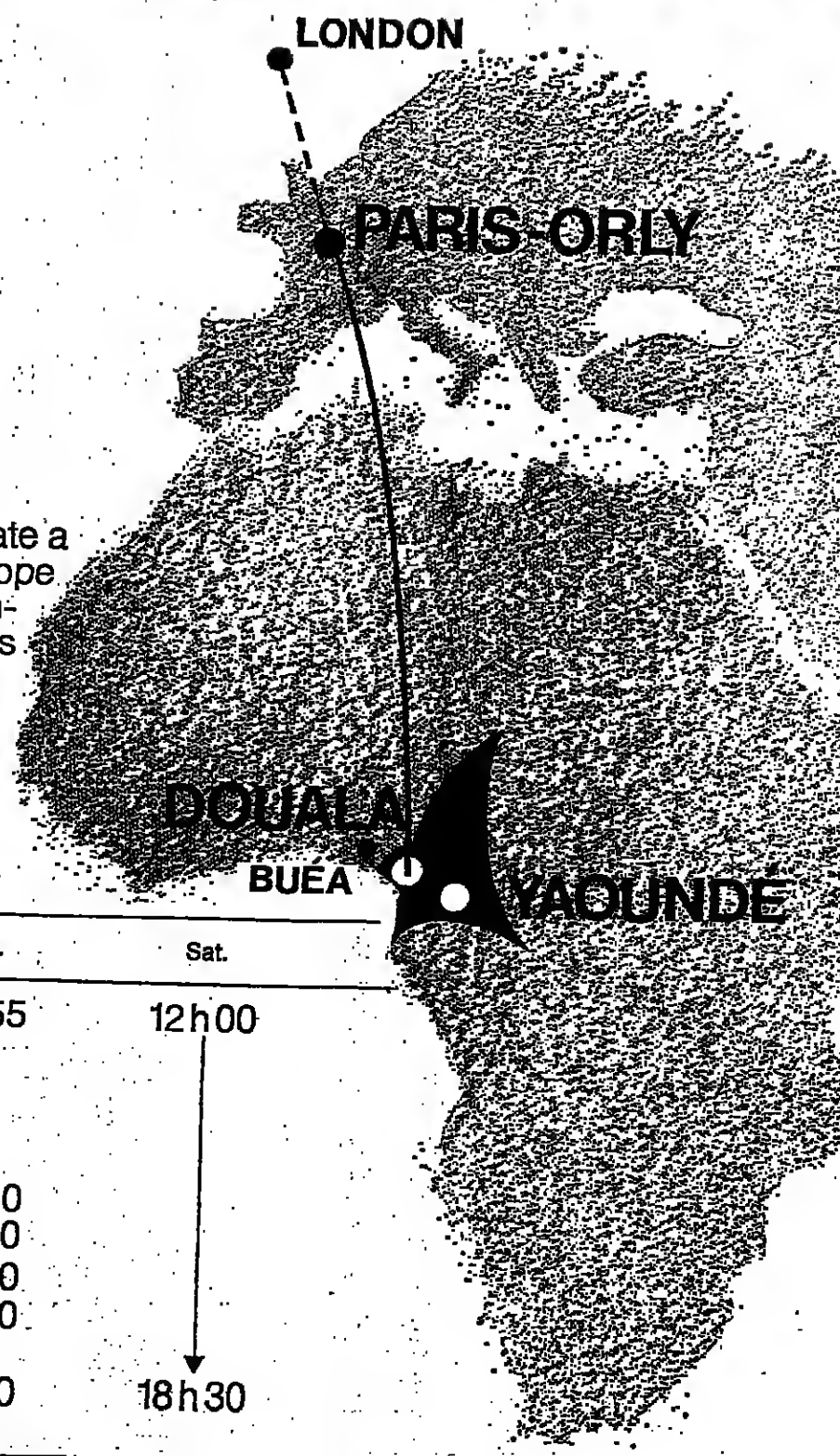
هكذا من الأصل

Cameroon Republic announces Cameroon Airlines



Starting Today

Douala three times a week



one direct flight; one via Marseilles, and the third via Nice or Rome. Numerous connecting flights are available to Orly, Marseilles, Nice and Rome from London and other major cities in the U.K. From Douala there will be immediate onward connections to Yaounde and other provincial towns. For information and reservations contact your Travel Agent or nearest Air France Office.

Cameroon Airlines, a new airline, will operate a regular long distance service between Europe and the Cameroon by Boeing 707 Intercontinental. It will connect with domestic flights and flights to other African States. Douala three times a week.

Starting today, Cameroon Airlines will operate a service three times a week from Paris (Orly) to Douala:

		Tue.	Wed.	Sat.
Paris-Orly	dep.	22h 15	19h 55	12h 00
Marseilles	arr.	23h 30		
	dep.	00h 20		
		Wed.		
Nice	arr.		21h 10	
	dep.		22h 10	
Rome	arr.		23h 10	
	dep.		00h 10	
			Thur.	
Douala	arr.	06h 00	05h 40	18h 30

		Wed.	Thur.	Sun.
Douala	dep.	10h 15	10h 15	10h 15
Rome	arr.		15h 45	
	dep.		16h 35	
Nice	arr.		17h 25	
	dep.		18h 10	
Marseilles	arr.			
	dep.			
Paris-Orly	arr.	16h 45	19h 30	16h 45

CAMEROON AIRLINES

Serves you better

APPOINTMENTS

Finance

• THIS is a new top level appointment with a successful, progressive and broadly based British International Holdings Group with a turnover exceeding £80m.

• EVALUATING companies, acting in takeovers, break-up situations, floatations and raising capital are the principal features of the task. Responsibility is to the Chairman.

• DEMONSTRABLE achievement in a comparable role at a high level of responsibility and a close acquaintance with the City and its institutions are essential. Ideally such achievement will have been attained in the Corporate Finance Department of a leading Merchant Bank—alternatively it could stem from relevant experience with a major commercial organisation.

• TERMS and incentives to match the man and what he can justify are negotiable with salary up to five figures. A directorship will depend on performance. Preferred age not over 45 but age is less important than calibre. Location—London.

Write in complete confidence to
Sir Peter Youens as adviser to the group.

JOHN TYZACK & PARTNERS
LIMITED
10 HALLAM STREET - LONDON W1N 6DJ

Managing Director

A Chief Executive with exceptional leadership qualities is required for the national concessionaire company importing and distributing Mercedes Benz vehicles and related products in the United Kingdom.

Applicants must be able to prove successful experience in the general management of marketing and distributing nationally known products, ideally in the field of motor vehicles.

The ability to use modern management techniques, to plan, control and develop the profitable growth of sales of Mercedes Benz products through a national distribution network is essential.

Possession of a professional qualification or degree would be desirable and career progression to date must indicate a high level of commercial judgement, vision and determination.

A highly qualified executive is required and the appointment will command a commensurate salary with suitable ancillary benefits, which include a share incentive scheme.

Please write in confidence—substantiating how the requirements are met—to:

Patrick M. Meaney,
Chairman,
Mercedes Benz (Great Britain) Ltd.,
Crown House, (6),
Curzon Street, London, W.1.



A member of the Thomas Tilling Group.

mercedes-benz

OFFICIAL APPOINTMENTS

INNER LONDON EDUCATION AUTHORITY

Consequent upon the appointment of Dr. E. W. H. Briault as Education Officer of the Inner London Education Authority, the post of

Deputy Education Officer

will become vacant on 1 January, 1972. Applications are invited from suitably qualified men or women.

The Deputy Education Officer of the Inner London Education Authority is required to deputise for the Education Officer as may be necessary across the whole field of the Authority's service. He/she will share with the Education Officer the administrative responsibilities for a service in Inner London which provides for over 400,000 pupils in its schools and for well over 500,000 students in its further and higher education colleges and adult education institutes, with a revenue expenditure in 1971/72 of the order of £175 million. He/she will play an important part in the representation of the Authority on national bodies.

Within this broad responsibility, the officer appointed to the post is to be expected to give more particular attention to certain branches of the service but which these prove to be a matter for arrangement after the officer has been appointed. He/she will, however, have a particular responsibility as far as the education department is concerned for finance. The post calls for administrative experience at a senior level and administrative ability of a high order and offers considerable scope for initiative and innovative activity.

Salary range £7,494 to £10,704

Application forms and further details of the post are obtainable from the Education Officer (Etab 2a/1) L.E.A., County Hall, S.E.1.
Closing date for receipt of applications: Monday 13 December, 1971.

COMPANY NOTICES

TO THE HOLDERS OF COMMONWEALTH OVERSEAS N.V.

5½% Guaranteed (Subordinated) Convertible Debentures Due 1984
Guaranteed as to Payment of Principal, Premium, if any,
Interest and Sinking Fund by

COMMONWEALTH UNITED CORPORATION

Further to the notice dated April 30, 1971, given by Chemical Bank (formerly Chemical Bank New York Trust Company), as Trustee (the "Trustee") under the indenture dated as of February 1, 1969 (the "Indenture"), among Commonwealth Overseas N.V. ("Overseas"), Commonwealth United Corporation ("CUC") and the Trustee, pursuant to which the above-captioned Debentures (the "Debentures") were issued, the Trustee hereby gives notice that neither Overseas nor CUC has paid the interest due and payable August 1, 1971, on the Debentures.

The Trustee is informed that CUC is in the process of formulating a voluntary plan of reorganization for approval to creditors of CUC and its affiliates under which such creditors would be offered, in exchange for their securities and other claims, various amounts of cash, subordinated notes, common stock and warrants to purchase common stock of a newly formed corporation which would purchase the Securities Corporation and its subsidiaries from CUC. The major portion of such securities and claims would be discharged by receipt of common stock and, to some cases, warrants to purchase common stock. Since the Debentures are obligations of Overseas and Overseas is an unsecured creditor of CUC, the Trustee has invited to CUC that, in any plan of reorganization, the holders of the Debentures should receive consideration in excess of that to be received by other unsecured creditors of CUC. The Trustee has been advised by representatives of CUC that such position will be recommended by holders of Debentures warrants to purchase common stock, in addition to common stock. As yet, a definitive plan of reorganization is not formally proposed by CUC, the holders of the Debentures will be notified thereof. In order to ensure the results of such notice, Debentureholders may wish to file their names, addresses and principal amounts held with Chemical Bank, as Trustee, 30 Pine Street, New York, New York 10011, attention Mr. John J. Fleming, Trust Officer.

Since the Trustee has no power to accept or reject any such plan, each holder of Debentures will have to make his own decision on any such plan, if and when formally proposed. Judicial action by CUC and certain of its creditors may be required to make such plan effective unless all creditors consent to it.

CHEMICAL BANK, as Trustee

Dated: October 29, 1971.

FRONTIER TRUST

Société anonyme
14 rue Aldringen, Luxembourg

THE QUORUM required by law having been met, the Extraordinary General Meeting of Shareholders held on October 13th, 1971, at the registered office of the company, 14 rue Aldringen, Luxembourg, has approved the following resolutions:

1. That the share capital of the company be increased from 100,000,000 to 1,000,000,000 Luxembourg Francs, by the issue of 900,000,000 new shares of 1,000 Francs each.

2. That the new shares be issued in the name of the company, and that the company be authorized to take such steps as may be necessary to give effect to the above resolutions.

"BIF TRUST S.A."

The shareholders are hereby informed that this Second Extraordinary General Meeting, pursuant to Article 1 of the Statutes of BIF TRUST S.A., will be held on November 11th, 1971, at 10.00 a.m. in the registered office of the company, 14 rue Aldringen, Luxembourg. The agenda of the meeting is as follows:

1. Approval of the minutes of the Extraordinary General Meeting held on October 13th, 1971.

2. Approval of the increase of the share capital of the company from 100,000,000 to 1,000,000,000 Luxembourg Francs, by the issue of 900,000,000 new shares of 1,000 Francs each.

3. Authorization of the company to take such steps as may be necessary to give effect to the above resolutions.

Holders of bearer shares may vote by proxy, which must be deposited at the registered office of the company, 14 rue Aldringen, Luxembourg, not later than 12 noon on November 10th, 1971.

For and on behalf of the Board of Directors,

The Board of Directors.

UR UNITED REAL

seek a SENIOR PROPERTY EXECUTIVE

Energetic and experienced man required who is able to initiate new office development schemes in Central and Greater London areas.

Previous experience of Central London Offices essential.

If you are a person of exceptional ability and are looking for a challenging and generously rewarded executive position with a "blue-chip" property company, then please write in confidence to:

The Chairman,
United Real Property Trust Ltd.,
9 Cavendish Square,
London W1M 0JT.

ASSISTANT DEALER

Required By

BANCO DO ESTADO DE SAO PAULO, S.A.—BRAZIL
London Branch to work in expanding bank. Good opportunity offered to a keen man under 25 years with some experience of dealing room procedure.

Attractive salary and benefits.

Write giving full details of career to date to Plantation House
31/35 Fenchurch Street London EC3M 3NA.

STOCK EXCHANGE EXPERIENCE

Many vacancies Open for Males and Females with

Write, Call or Phone in confidence to—

The Stock Exchange Clerks Provident Fund
14 Austin Friars, E.C.2. Tel. 01-588 3015

A leading London Stockbroking firm

requires an

INSTITUTIONAL SALESMAN

for its International Department

- ★ Worked with a stockbroking firm for at least three years.
- ★ A thorough knowledge of the London market.
- ★ Experience of handling institutional accounts.
- ★ A good knowledge of at least one Continental language.

The work will entail day-to-day contact with a wide range of active institutional clients in Europe and frequent visits to the Continent.

The successful candidate will report to the firm's international partners, work in the firm's international dealing room and be backed by its well-established research services.

The applicant should be under 30.

A fully competitive salary will be paid.

Applications will be treated in confidence and should be sent with full personal details to Box A.2327, Financial Times, 10, Cannon Street, EC4P 4BY.

STATISTICIAN BANKING

A progressive International City Bank wishes to appoint a Statistician to the staff of its Economics Department. He will be responsible for the analysis and presentation of banking statistics. The successful candidate will be in his mid-twenties and will probably hold a degree or equivalent qualification in statistics. Several years' experience as a Statistician in a Bank is most desirable. This is a new appointment and offers scope and prospects to the right man. The Bank has an attractive salary structure and an interesting range of fringe benefits. Applications should state age, qualifications and experience and be addressed to Box CL3850,

Foster Turner & Benson Limited,

Recruitment Division,
St. Alphege House,
Fore Street,
London EC2Y 5DP

Should there be any company to whom you do not wish your application forwarded please advise us in a covering letter omitting the reference number on the envelope.

ACCOUNTING ASSISTANT

£1,335 to £1,821

The successful candidate will be mainly responsible for keeping the cash books, investment registers and ancillary records of the electricity supply industry's two main Superannuation Schemes and will also give general assistance within the Department from time to time.

Preference will be given to young person who has commenced working for a recognised accountancy qualification. This is an excellent opportunity to gain all-round accountancy experience.

Write, giving full personal and career details and enclosing CV, to: HENRY BUSSEY, PERSONNEL OFFICER, The Electricity Council, 30 Mark Lane, SW1P 4RD.

STOCKBROKERS

Investment Assistant—Leading firm require a young Partners Assistant in the Institutional Sales and Services Department. The successful candidate will have A level education at least, be aged between 22 and 25, and have some Stock Exchange experience. Excellent prospects without limitation for quick ambitious and hard working person. Box No. 4018 c/o Charles Barker, Recruitment Ltd. 20 Cannon Street, London E.C.4

COMPANY SECRETARY FOR PUBLIC COMPANY

A Public Company in the printing industry, whose Head Office is in the West End, requires a Company Secretary. The successful candidate will be a qualified Accountant, not over 50, who should be conversant with stock exchange regulations and capable of assisting the Managing Director in all financial matters. A salary in excess of £4,000 per annum is envisaged, dependent on age and experience. Write giving brief career details and salary required to Box A.2327, Financial Times, 10, Cannon St., EC4P 4BY.

BANKING APPOINTMENTS The specialist Consultants for posts at all levels (Abs. confidential) 1 835 7222 (10 lines).

FOREIGN EXCHANGE DEALERS

Seize your chance now!

Recent legislation has resulted in considerable movement within the F/X Market, resulting in several exciting new career opportunities.

Senior Foreign Exchange Dealer for major American Bank. 26/24 years, fully experienced. To £4,000

Senior Deposit Dealer 24/27, with knowledge of Deposit and F/X markets. £3,850

Junior F/X Dealers (3) required by 2 Incl. Banks 24/26 min. 2 years exp. £2,650

For further information, telephone Mr. M. Philpot (Director) 405 3499

BANKING DIVISION
Lloyd Executive Selection Ltd.
Alliance House, 29/30, High Holborn, London, WC1V 5AZ

**STOCKBROKING
MANAGEMENT**
General Office Opportunity
Circa £3,500

Our clients, a prominent City firm among the top twenty are organising for their future management. Initially they require a highly experienced man 28-40 years to control their extensive Clients Ledger Department. Prospects for a managerial appointment are assured following an orientation period in the firm's sophisticated systems. Fringe benefits are above average. For immediate appointment, in strict confidence phone R. Jordan 405 3499

STOCKBROKING DIVISION
Lloyd Executive Selection Ltd.
Alliance House, 29/30, High Holborn, London, WC1V 5AZ

NEW BUSINESS EXECUTIVES

Merchant Bank dealing in Secured Advances and other associated types of business, seeks the services of men between the ages of 30-40 who have a broad background of Banking and experience in dealing with a wide variety of Customers, Agents and Brokers. An ability to conduct interviews, negotiate Mortgages and other business is essential. A considerable amount of travel is involved. The positions offered are in London and will be well remunerated and will offer advancement to men of high calibre. Apply in writing with full personal details to Box A.2328, Financial Times, 10, Cannon Street, EC4P 4BY.

**INVESTMENT
ANALYST**
Progressive firm of London Stockbrokers require a fully-trained analyst. The ideal candidate will be aged 25 to 35 years, have previous experience and/or a professional qualification. The ability to write interesting and concise reports is essential and he must be able to accept responsibility with the minimum supervision. Good prospects and salary. Write Box A.2315, Financial Times, 10, Cannon Street, EC4P 4BY.

ALANGATE AGENCY
Stockbrokers clerks urgently required. Young men with previous experience looking for well paid and interesting careers. Telephone: 248 6071 Mrs. Stannard

**APPOINTMENTS
WANTED**

**Marketing
— Europe**
A young and successful marketing organisation is prepared to consider further assignments and distributorship agreements for the U.K. and Europe. Write Box A.2325, Financial Times, 10, Cannon Street, EC4P 4BY.

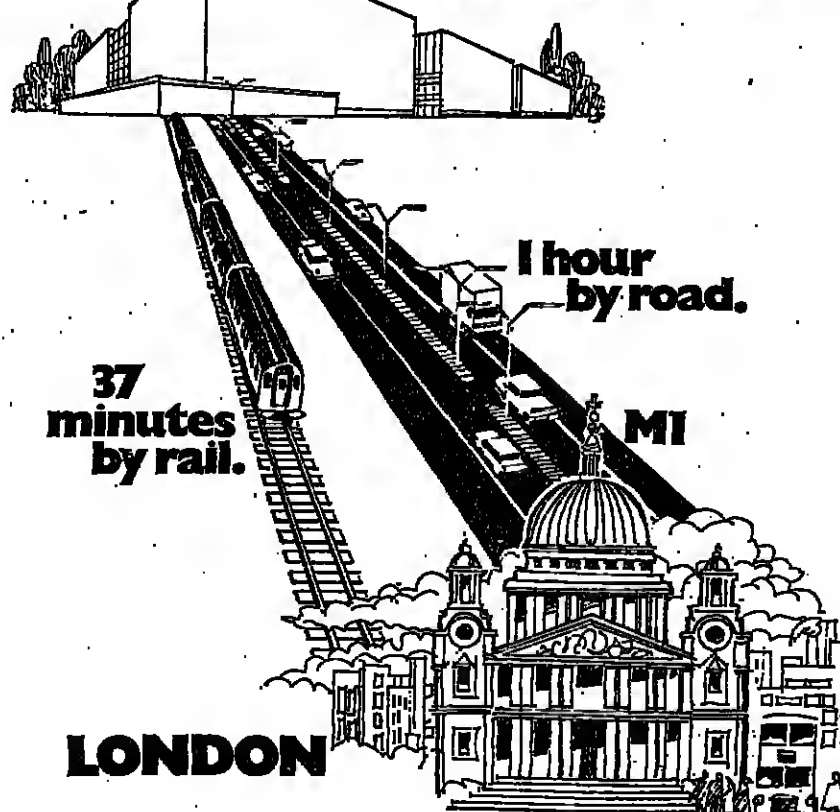
STOCKBROKERS CLERKS
Permanent positions available for experienced Treasury Clerks, Contract Clerks, etc. Good salary plus lunchtime vouchers and bonus. Apply: EVANS EMPLOYMENT AGENCY LTD. 15 Cornhill Avenue, E.C.2. 628-0985.

CHARTERED ACCOUNTANT, retired gentlemen, part-time, required. Ring 282 1070

LEADING CITY STOCKBROKERS are looking for an additional Jobbers Clerk, preferably with some stockbroking experience. Ideal opening for intelligent young man, excellent salary, L.V.'s and bonuses. Ring Miss Lloyd, Callingtons, 248 9871.

OIL ORIENTATED executive with sales, admin. and accounting experience, knowledge of Middle East and oil equal Arabic prepared to consider any long-term proposition in U.K. or overseas. Write Box A.2326, Financial Times, 10, Cannon Street, EC4P 4BY.

MILTON KEYNES



LONDON

Milton Keynes.

A step up from London.

Only 47 miles up the M1 from London or just over half an hour by rail from Euston.

Milton Keynes is strategically placed between the Capital and the industrial Midlands, well placed for all major sea and airports providing a springboard for Europe.

170 acres of fully serviced industrial lands available now on our first estates at Brickhill, Water Eaton, Mount Farm and Wolverton.

42 Advanced Factory Units (sales ranging from 3,500 to 13,000 sq. ft.) will be ready for occupation by Spring 1972 and factories can be designed and constructed to individual requirements.

Other opportunities for commercial development exist which we shall be pleased to discuss with you.

Take the first step and contact Alan Ashton, Chief Estates Officer, for details.

Alan Ashton, F.R.I.C.S., Chief Estates Officer, Milton Keynes Development Corporation, Wavendon Tower, Wavendon, Nr. Blotchley, Bucks. Telephone 090 82 4000

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The Executive's World

EDITED BY
DAVID PALMER

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PEUGEOT

Middleweight champion of Europe

BY JAMES ENSOR

IT IS a remarkable commentary on the state of the European motor industry, that the most profitable concern is not one of the giants—Volkswagen, Fiat or British Leyland—but Peugeot. Peugeot's total sales are over £1,800m, output of Volkswagen or the £1,400m, of Daimler-Benz. In an industry where scale is often regarded as synonymous with profitability, Peugeot's success is a puzzle. The company's 504 is widely regarded as one of the best two-litre cars in the European market. Its performance, silence and comfort are perhaps only rivalled by the two British two-litre cars, the Rover and the Alfa Romeo. A rival engineer, whose company had stripped down a 504 to see how it was made, spoke in awe of the attention which Peugeot had paid to sound deadening: "We kept pulling more and more rubber out of it," he remarked. The 504 has now ousted the elderly Citroën DS as the most popular executive car on the French market.

Yet for all Peugeot's superlative engineering, the company watches its expenditure with all the care that one would expect from a family-controlled private company. While the 204 was introduced with a new engine, produced on a highly automated assembly line, the more recent 504 makes do with a development of the established 404 engine. Its assembly is still carried out on lines where the workers have to push baskets by hand along overhead conveyors. The contrast between the two production methods, which can be seen side-by-side at Sochaux, could hardly be greater. The company is developing a multi-stage new plant at Mulhouse, some 70 km from Sochaux, which contains an automated forge and much numerically controlled equipment for making gearboxes. Mulhouse will also assemble cars—output of 304s has started—but the company is progressing slowly and cautiously, so as not to outrun its financial resources. Fears that it may out-run its ability to finance its expansion haunt the Peugeot management. Mulhouse has already cost £70m, and could account for a great deal more by the time it is finished. Characteristically, the home sales have been held down to work to a fixed blue-print of expansion, preferring to keep all the options open until the last possible moment. In this way, Peugeot can minimise the risk of being caught with over-capacity, while still being ready to exploit opportunities. In fact, it has had no short-time working since 1965, a record which few British companies could match.

Peugeot's vulnerability has been much reduced by an agreement concluded with Renault in 1968. The first fruits of this are a new engine plant at Douvrin, Amara and Europe. The one of the most extensive in-plant quality control systems, where every car produced is subjected to a couple of hours of testing before being allowed out to dealers. The British market has been the one that Peugeot has largely ignored. Its dealer network was weak and its British concessionaire did little to promote sales. Now, the company has taken over, and plans to sell 3,500 cars this year. In two years' time, M. Bernard Terquem, the company's 33-year-old managing director, expects to sell 15,000 cars, almost half of them in the two litre class. He concedes that such rapid expansion runs the risk of outgrowing the ability to supply spares and service—but points out that Peugeot has achieved such growth already in Germany. In the next five years, as the competition becomes fiercer, many motor companies in Europe are going to feel the pressure.

Peugeot's conservative approach to investment is matched by a caution in marketing. Like most French car manufacturers, its exports have soared with the help of franc devaluation, while home sales have been held down by the domestic squeeze. Half of output now goes to export markets, but these are spread around between Africa, South America and Europe. The 204 is Germany's, the 404 is Britain and the older 404 is Africa and Argentina. Its cars are almost always more complex and expensive than its rivals but it tries to offer real advantages, either of sophistication in Europe or reliability and durability in Africa. As a result, the 204/304, the older 404, and the 504 each account for a third of export volume, neatly contributing to a well-balanced production flow. The company will always stress quality, roadholding and durability above low cost. It has



Peugeot's 504 — "widely regarded as one of the best two-litre cars on the European market."

In Northern France, which will supply Renault, Peugeot and probably Volvo with engines. With an output of 6,000 engines per day, this will be as large as Volkswagen's at Wolfsburg or Ford's at Dagenham, and thus a match for any individual engine plant in Europe. The two companies have developed a six-cylinder engine together, which will power large Renaults and Peugeots. Purchasing is conducted jointly to earn economies and Peugeot's new forges already stamp out many parts for Renault. Eventually, most mechanical parts, including engines, gearboxes and suspension units, will be shared, although the companies will continue to design separate ranges and market independently. Peugeot's conservative approach to investment is matched by a caution in marketing. Like most French car manufacturers, its exports have soared with the help of franc devaluation, while home sales have been held down by the domestic squeeze. Half of output now goes to export markets, but these are spread around between Africa, South

NATIONAL MANAGEMENT GAME

Real money prize for 1972 champions

BY MICHAEL DIXON

THE 1972 national management game will go home from the Financial Times Championship Bowl as the winners prize for the third United Kingdom National Management Game, the entry lists for which open today. The winning team will declare its "paper" company's final profit at 4.30 p.m. on Saturday, June 24. In the previous six months, however, billions of symbolic pounds will have been made or lost, and if the entry list for the second NMG is any guide—around 800 other teams will have been driven out of business. Although the sponsors—the Financial Times, the Institute of Chartered Accountants in England and Wales—have not as yet placed a limit on the number of teams which can enter next year's championship, the entry lists will close on December 4. The teams which have paid the £25 entry fee will then be divided into playing groups ready for play in the first round to start by post in January. The playing groups will consist of either three, four or five teams, depending on the size of the total entry. Applications are being looked after by Mr. Ken Williams, the administrator of the NMG. He can be contacted at ICL, Bridge House, South, Putney Bridge, London, S.W.6 (telephone 01-736 0723 or 0727). Since the first annual National Management Game began, in 1970, 1,023 teams including more than 5,000 individual players have taken part in the championships. Veteran players, however, will start with no appreciable advantage in the third NMG, with those of its competitors in the same playing group and with the model of the "business situation" in the computer programme. It then prints out a profit statement for each company, showing how its fortunes have been affected. This cycle is called a "play." After a specified number of plays the round ends and the team in each playing group which has accumulated the greatest net profit goes forward to the next round. There will be five of these knock-out rounds in the 1972 championship. The first four will be played by post, and the final will be decided "live" at ICL's headquarters in Putney on June 24. The game thus calls for the exercise of a range of management skills. These include working out objectives, deciding what information is needed, drawing the information from computer print-outs, making the various decisions in the right order, and adjusting policy in the light of the usually unexpected results of previous decisions. What is more, all this activity has to be carried out under the real pressure of competition and time. It is this last aspect of the NMG which has received the most praise from the men and women from industry, commerce, public administration, and management schools who have taken part in the previous championships. "We not only got enjoyment and some useful publicity out of it," said a typical senior player in the 1971 final—won by Rolls-Royce (1971). "Just look at my share." Just started in January as six individuals who knew each other fairly well. Now we're working together like Siamese sextuplets.

Computer correlation

As well as setting prices, the Board members decide how much of their cash resources to allocate to production, marketing, transport, and research and development. If they wish, they may also take up "loan finance" at interest rates decided by the NMG administrator before each round begins. Each company then records its decisions on a form, which is sent to ICL. The computer correlates each team's decisions

EMPLOYEE BENEFITS

What to do about widows

BY DRYDEN GILLING-SMITH

IN A memorandum issued last week the Department of Health and Social Security set out the "implications for Occupational Pension Schemes of the Proposed White Paper." This is the consultative document with "green edges" promised by Sir Keith Joseph some weeks ago. The White Paper proposals are likely to require substantial improvements in the provision for widows in men's company pension schemes. The Government makes the view that widows in general have fared very badly under existing schemes and as a result there are now many widows whose incomes are low enough to qualify for the supplementary benefits than any other single category of recipient. So far so good—but then come the problems. All the "widows" who are not wives, the employees who marry two or three times without bothering to get divorced, the pensioners who marry managers with an expectation of life stretching a third of the way through the 21st century. These are the stock in trade problems of the company pension manager.

Many company schemes only provide widows' pensions where the retiring employee agrees to "make provision" for his own pension. The Consultative Document makes it clear that this voluntary provision will not be sufficient for "recognition." Often a scheme provides a five-year guarantee on an employee's pension. Where an employee retires at 65 and dies at 68 a widow would usually get a pension for the next four years (or a lump sum in lieu). Again the document makes it clear that this is not enough. The widow's pension must be additional to the employee's pension. But even if a company scheme provides an automatic 50 per cent widow's pension there can be problems. What happens for example if: 1. The widow remarries—does the pension stop? 2. The pensioner is a bachelor or widower at the time he retires but subsequently marries? 3. The surviving widow turns out not to be the true wife of the deceased but a second wife, although she has been recognised as such for the past 40 years—these are the stock in trade problems of the company pension manager.

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TUESDAY NOVEMBER 2 1971

India and Pakistan—edging closer to the brink of war

BY J. D. F. JONES, Foreign Editor, and KEVIN RAFFERTY

Setback for U.S. aid

THE INTERESTS of the developing countries have received little consideration in the manoeuvring of the rich countries over the international monetary crisis. Though the American Administration has now excluded textiles from the 10 per cent import surcharge, as a result of the voluntary restraints on non-cotton textiles by Japan, Hong Kong, Taiwan and South Korea, a number of developing countries will find their exports to the U.S. seriously affected by the surcharge on other goods: Mexico, Hong Kong, Taiwan and South Korea together account for 70 per cent of total exports from the less developed countries which will be subject to the new tax.

Real dilemma

The suspension of dollar convertibility, and the consequent flotation of most major currencies, has placed the developing countries in a real dilemma, and those which have decided to float their currencies with the pound (they include 22 members of the overseas sterling area) are bound to find themselves at a competitive disadvantage in the U.S. market. To make matters worse, the foreign aid programme, which was due to be cut by 10 per cent anyway as part of the August 15 package, has now been rejected in toto by the Senate. The story is not over; new efforts will doubtless be made by the Administration to restore the aid programme. But the Senate vote is not one of which Washington can be proud.

Even before last week's debacle, the U.S. was providing less in official development assistance than it ought, in terms of the size of its economy. Last year's figure of \$3,050m. was the lowest in absolute terms since 1961, and even though private flows from the U.S. to the developing countries reached a new record of \$2,753m., the total provision of private and official aid only represented 0.61 per cent of America's gross national product, which was lower than any other leading donor country apart from Norway. It is evident that the Nixon Administration feels that the U.S. can no longer afford to provide aid even at the previous level. Yet the fact remains that,

A statistical muddle

THE STATEMENT of the London clearing banks for the month to mid-October shows the same tendencies as before, but in greatly magnified form. Gross deposits, which rose by £121m. in the previous month, have now risen by a further £497m. Advances, which rose by £40m. before, have now risen by £358m. And the reserve ratio—the ratio of eligible reserve assets to eligible liabilities, which must not fall below 12½ per cent—has moved up further to 16½ per cent. It would appear that the banks are not only lending on a very large scale but are acquiring the funds which will enable them to continue doing so.

Distorted

But the figures, which are the first to be published for a full month of the new system of credit control, have been distorted by the transition. There is only a distant relationship, for example, between the old liquidity ratio—which the banks continue to publish because they consider it of commercial importance—and the new reserve ratio: Lloyds in mid-October had a very high liquidity ratio and a relatively low reserve ratio while the precise opposite was the case with the Midland. But there is not yet the experience to show how the reserve ratio will move from one time of year to another and whether the current figure of 16½ per cent is as comfortably above the minimum as it seems. The current "greater standardisation and uniformity" in the returns made by different forms of banks. The first set of figures to be issued after that paper shows such a decline in standardisation and uniformity—partly caused, no doubt, by the policies adopted by each bank to seem to be growing faster than its competitors—as to be almost useless. The Bank will have to often for fixed periods—which step in.

WE ARE living through an autumn of conspiracy towards war in the Indian sub-continent. It is partly a conspiracy of men—for there are soldiers both in India and (to a lesser extent) in Pakistan who for months past have been deliberately planning their campaign. But above all, it is a conspiracy of events, and their full force—the essential background to Mrs. Indira Gandhi's present visit to London and other Western capitals—can be summarised, crudely, in this way.

The monsoon waters are at last subsiding in Bengal so that the heavy artillery which has been moved to the frontier by both sides, as well as the armoured infantry, can move again. The snows will be rising in the Himalayas as the month progresses, thus relieving the Indian Army's fears of a Chinese intervention in the north. The secret military trial of the East Pakistan political leader Sheikh Mujibur Rahman is now approaching its climax and the Army leaders will have to decide what to do with the man whose Awami League won 98 per cent of the East Pakistan seats in the elections last December for the National Assembly.

Reassurance unlikely

The condition of the 9m. refugees who have fled across the borders into India is giving rise to growing and acute concern, and is likely to intrude once again on the attention of world opinion as well as the Indian Treasury. The international "image" of the military Pakistani Government of President Yahya Khan, thoroughly and rightly besmirched by the events of last March, shows no sign of recovering and the Pakistan allegations against India—even where justified—will continue to go unheeded up to the very point of a full-scale Indian invasion of Pakistan. The by-elections which Yahya Khan promised in order to fill half of the East Pakistan parliamentary seats which went to the (now banned) Awami League by huge majorities last December will soon be held, but are unlikely to be any reassurance to an East Bengal population which continues to flee the country at a rate the Indians claim to be 30,000 a day. Meanwhile, the "Mukhti Bahini" guerrilla and sabotage operations continue, even in Dacca itself, on a scale which makes it impossible for the Pakistani Army to pretend that it has fully re-established "control" in the province.

This month of November sees all these factors conspiring to intensify the momentum towards war. And as Mrs. Gandhi, the Indian Prime Minister, continues her diplomatic progress with statements of "studied vagueness and skilful imprecision, it is at least possible to wonder whether the Indian Government might already have taken the decision to go to war. After all, a war at once—before the New Year—would make good sense from the Indian point of view. In one quick campaign, many Indians now argue, the Pakistani armed forces could be smashed and the emergence of some sort of independent client-State of Bangla Desh would leave Pakistan limping so badly, not just from losing a wing but also from the blow to the fundamental concept of the Muslim State in South Asia, that it would cause no future trouble to India, in Kashmir, Shatt-al-Arab, or anywhere else, so that the Indian defence budget could be slashed and Delhi could concentrate on the priority of economic development. At the same time, East Pakistan would be "liberated" for the people of Bangla Desh, the refugees could all return safely, and the cost would be less than caring for the refugees into the years ahead. As for the cost in human life—the argument sometimes adds—half a million people have probably already lost their lives in Bengal this year and the misery entailed by even a brief war would perhaps be the lesser in the long term.

Moreover, the argument is very strong in military terms, as it presently appears inside India. The morale of the Indian Army is particularly high and there is no doubting the war fever of much of the population, at least in the northern half of the country. The fear of the Chinese has slowly receded as the Indian Army has built up its positions in the Himalayas and as the shaming memories of 1962 have faded. The recent Treaty with the Soviet Union has encouraged the Indians to believe that Moscow would take care of the Chinese if any diversion were needed, and the visits of the Soviet Deputy Foreign Minister and this week, the head of the Soviet Air Force, have also encouraged confidence in Russian motives.

On paper, the Indian confidence is justified. It has two and a half times as many men as Pakistan in its armed forces (980,000 against 392,000). It manufactures its own tanks, for example, the Vijayanta, and its own MiG 21. Its army has 200 Centurions, plus older Sherman and 450 Russian T54 and T55 tanks.

The Pakistan Army by comparison is equipped with fewer and older arms bought from outside. Even after recent energetic efforts to buy new arms it is no match for India. The armour is made up of old Sherman and Patton, some T54s and T55s, and 225 Chinese T59s which, though modern, are not well regarded by most military experts. In the air, India is superior. It has north of the province as well as

hood of war in a sense to miss the point because in simple fact there is already a war going on in Bengal. The monsoon has obstructed the reporting of the true situation in East Pakistan. It may be reliably assumed, first, that the Pakistani authorities are not in control of substantial areas of their territory; and secondly, that these areas are not well regarded by most military experts. In the air, India is superior. It has north of the province as well as

35 squadrons with 825 combat aircraft, many of them supersonic, against Pakistan's 285 combat aircraft in 19 squadrons, and most of the Pakistani aircraft are older and poorer in performance. The Indians also would have one great advantage in knowing that the Pakistani forces in East Bengal, said to be over 70,000, would be operating in the midst of a hostile population and would presumably be cut off from the West since both sea and air communication would be easily broken. The obvious Pakistani counter-move would be to open up the Western front and so revive the campaigns of 1955.

All of this explains why many Indians would positively welcome the outbreak of war and why they reckon the sooner it comes the better. Yet to calculate the likely

prepare the world for the spectacle of Indian troops marching into battle.)

On the (perhaps bold) assumption that the Indian Cabinet has not yet made the final decision but has merely permitted its Army to prepare for the worst contingency, the debate in Delhi between hawks and doves can be seen to be approaching its climax ready for Mrs. Gandhi's return. The

own position is one of mystery and conflicting interpretation, has been employing on her tour with great force.

But she cannot be unaware that only after the war would the real problems begin. If India lost (the doves are arguing), then Pakistani reprisals in Bengal would continue with no one to stop them; the 8m. refugees would never return; and India's economic burden would be a crippling certainty. If India won, though what on earth would it do with—or expect of—Bangla Desh? This sort of scenario may be speculation but it is the sort of speculation which is not being adequately considered in the fevered India to-day. A victorious India would have two alternatives: to leave Bangla Desh to its own devices, or to accept responsibility. For example, India could hand shunt the refugees over the frontier and leave it at that: there would be chaos, especially since in the presumed absence of Sheikh Mujib there would be no strong leader around whom the new state could rally.

A constant danger

Yet, while it might be disastrous for India to deny responsibility and leave Bangla Desh unaided, hungry or war-torn Bengalis looking for someone to blame for their plight might in the long run see the Indians as deliverers. The Indian army could even inherit the Pakistani stigma of an army occupation, and there would be the constant danger of an avenging Bengali nationalism which could have wider repercussions to shake all India. The prospects of peace war must depend in the coming weeks on five factors. What the true strength of the hawk in Delhi? What will Mrs. Gandhi's position be, as a result of her tour (is she a dove, or a gambler, or even out of control)? What are Soviet intentions in the region? How will China, preoccupied with domestic troubles, react to a war? Finally, what are the chances of persuading Yahya Khan to release the Sheikh and implement the democratic rule himself proposed?

The last point is, the most important because Yahya's obduracy is the base from which all else will proceed. If President refuses to concede then India is probably going to accept this as the best opportunity since 1947 to destroy a very concept of Pakistan. Mrs. Gandhi resist such a temptation? Or indeed, ought she resist?



Yahya Khan



Indira Gandhi

"I have no reason to tell you war is not imminent because it is. The Indians are already at war with us, and the only reason there is no general confrontation is that we are not hitting back."

"I am sitting on the top of a volcano, and I honestly don't know when it is going to erupt. I honestly cannot prophesy what will happen or how we are going to deal with it."

Cut off from the West

The Indians also would have one great advantage in knowing that the Pakistani forces in East Bengal, said to be over 70,000, would be operating in the midst of a hostile population and would presumably be cut off from the West since both sea and air communication would be easily broken. The obvious Pakistani counter-move would be to open up the Western front and so revive the campaigns of 1955.

MEN AND MATTERS

Counting on a businessman's businessman

The appointment of Lord Thorneycroft as the first chairman of the British Export Board brings back into public life a man who, since he signalled the end of his hopes of returning to the Commons and active politics by accepting a peerage in 1967, looked as if he had settled for the anonymity of the boardroom. He has made the odd, fairly trenchant speech in the Lords ("Mr. Macmillan found it exciting to live on the edge of bankruptcy," he once told them), but Thorneycroft says firmly he is no longer any sort of politician. The speeches arise because "after a lifetime of speech-making, it becomes a bit compulsive." He is now—and he comes from a long line of Midlands ironmasters—quite definitely a businessman, chairman of the British ends of two European companies, Pirelli and Pye of Cambridge (the Philips subsidiary) and on the boards of Securicor and Trust Houses Forte.

The change in his life, after being an MP from 1938 to 1966, President of the Board of Trade, Chancellor of the Exchequer, Minister of Aviation and of Defence, fits him well for the Export Board job. One thing the chambers of commerce and export trade associations could not have stood was a politician. After a six month hiatus when no-one knew how our export promotional activities were to be co-ordinated under one roof, the chambers of commerce, which were not broken hearted by the death penalty served on

the British National Export Council, will settle for Thorneycroft as a "businessman's businessman." They already know and like him from his work on SITPRO, a committee to simplify export procedures and documentation. Thorneycroft counters by saying the Board must try to be an "organisations' organisation. It is an instrument for their use, and rather a good instrument, I think. It is the first time exporters have got their hands on a bit of Whitehall"—the 1,300 civil servants which will be provided for the Board.

Zaire's trouble

A terminological problem has the British and American ambassadors in Kinshasa rattled. They cannot find a convenient English term for the country's people. Congolese used to be Congolese. They were citizens of the Democratic Republic of the Congo. They are now, since a sudden decree from President Mobutu last week, citizens of The Zaire Republic.

unit of currency, the zaïre. The Congo River has also been renamed Zaire, a title it once had in pre-colonial days. But across its 3-kilometre breadth from Kinshasa is Congo (Brazzaville) or, to use the official title, The People's Republic of the Congo, intact with Maoist sympathies and no name change. It still calls its half of the river The Congo. Back in London the Foreign Office is not going to be caught out by any precipitate action on the changed name—"You see, we have not exactly been officially told about it yet."

Two happy endings?

The trouble with the company doctor role is that just after you have done the hard work of turning a company round and are about to enjoy the benefits, up comes some bigger company which has spotted what is happening and buys you out. At that point, as often as not, the doctor is out as well. But the drink business, within the last week, has thrown up two cases with a twist at the end of the story. Trumans and Tizer are at opposite ends of the market, but with many similarities. Both, under new managing directors, were making drastic changes in their marketing image and confidently forecasting recovery. Then came the battle for Trumans and managing director Mr. George Duncan, having backed the wrong horse (Watney) duly left after Grand Metropolitan's victory. The twist came last week when Duncan got the top job at Watney, a brewer five times the size of Trumans. And differentiate them from their now that the Slater Walker

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for a public holding company, the parent of a Group with headquarters in the rural Midlands and operational units there, in S.E. England and in North America. The Group design, make and sell high quality consumer durables for which they enjoy a world wide reputation. The recent establishment of a new corporate structure, following significant acquisitions, is the first step in a programme of planned development from a well founded base of organic growth and above average profits. The Board now invite additional non-executive representatives who would be expected to contribute significantly to the formulation of strategic objectives and to make critical, constructive comment on the Group's operating proposals and unit performance. Whilst the task calls for practised and proven Board level skills there is room to accommodate men from either top-level business management or advanced materials-technology backgrounds. The part-time commitment is 2 days/month, the emoluments £2,500 p.a. If you would like to discuss this opportunity please communicate brief relevant details in guaranteed confidence to the Group's adviser, Paul Thompson, Managing Director:

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NETHERLANDS II

Economy hit by inflation

By LORELIES OLSLAGER

A favourite joke among Dutch economists and businessmen these days runs as follows: A young man, having just bought his first colour television set, is so delighted with it that he goes up to Mr. Philips (of that well-known concern) and thanks him profusely for having brought out such a marvellous product. "Oh," says Mr. Philips, "so it was you who bought that set, we had been wondering..."

In the present state of the Dutch economy, it is not only an "in" but a sick joke as well, although Philips' troubles, which brought share prices down from Fls.67 (£8.50) in the summer of 1970 to about Fls.35 last month, were caused by world-wide rather than just domestic factors and although insiders suggest that the worst may be over.

But Philips' recovery will to some extent depend on what is going to happen in the Netherlands, and there the prospects look grim. This year was bad enough, with wages rising by 14 per cent, consumer prices by 6.5 per cent, GNP beginning to grow more slowly, although

still at 5 per cent, and growth in industrial investment dropping from 11.5 per cent in 1970 to 7 per cent. Numerous smaller companies, particularly in the underdeveloped north, have gone bankrupt and profits in relation to capital invested are said to have dropped from 6 per cent after tax to 3 per cent.

Shrinking profits

The rise in costs and shrinking of profit margins have already pushed unemployment up slightly to 1.5 per cent. The balance of payments deficit on current account is threatening to reach a record Fls.2,000m. (£240m.), largely because of worsening terms of trade, compared to Fls.1,600m. (£194m.) in 1970 and only Fls.20m. (£2½m.) in 1969.

For next year, the Central Planning Office, assuming a slowdown in the growth of world trade, has forecast worse to come. While wage and price rises are to be about the same (13.5 per cent and 7 per cent respectively), gross industrial investment is expected actually to drop by 5 per cent, and

growth in GNP and productivity to slow down to 3 per cent.

Wage costs per unit in Dutch manufacturing are expected to rise by 8 per cent compared with an expected average increase of 4.5 per cent abroad. The only glimmer of light seems to be in the balance of payments, where the deficit on current account is expected to drop to between Fls.1,000m. (£120m.) and Fls.1,250m. (£150m.). But for a healthy equilibrium, it is reckoned, the Netherlands would need a surplus of about Fls.1,000m.

Real disposable income is expected to rise by 4 per cent. This is possible because since 1969 collective labour agreements all contain an "indexation" clause, automatically adjusting wages to rises in the cost-of-living index, including indirect taxation and social security charges.

Although some people argue that the planning Office's forecast has to be taken with a pinch of salt, as it has been known to underestimate Dutch growth before, there is general agreement that moderation on

the wages and prices front is called for. Yet how this should be achieved remains a matter of so much controversy that possibly nothing will be done.

The Government, exasperated with attempts to curb inflation by decree—the wage and price freeze imposed for the first six months of the year had virtually no effect at all—has put the ball firmly in the unions' and employers' court and has said that it will not interfere in wages and prices again.

The bargaining positions of the two sides of industry remain wide apart. The quarrel is over what real wage rise there should be, as both the Government and employers accept that indexation has come to stay.

Welfare spending

In addition, the unions have complicated the situation by insisting that any new wage pact must not only involve some change in Government policy on welfare spending, but also curbs on industrial investment, which they blame for the overheating of the economy. The

employers admit that a boom in investments in recent years has taken place, but say that in the present situation any curb on investments would be counter-productive.

There is also some doubt whether any central wage agreement would be really effective. After years of Government interference, it is through outright freezes, cajoling or persuasion, individual Dutch employers and unions may resist any attempt to impose conditions on their bargaining, even if it comes from their own headquarters. Like everywhere else, shop-floor haggling is growing. The unions' proposal that wage rises should not be on a percentage basis but that everybody should be given a flat rise of Fls.450. (£54) next year may get them into trouble with their better paid members.

With wage and price controls ruled out, the only weapons left to the Government are budgetary and monetary policy. Yet here too, with strong political pressures for more spending on welfare and inflation imposing its own conditions, the room for manoeuvre is limited.

The new Government inherited a budget deficit of Fls.3,900m. (£400m.) of Fls.1,300m. more than forecast for the current year, of which Fls.500m. (£60m.) can only be found through recourse to inflationary financing. For 1972, the Government has submitted a fairly neutral budget, which will reduce inflationary financing to nothing by a combination of spending cuts, extension of the fiscal regulator that was imposed on income-tax, road tax, wages tax, company tax and petrol duty last year and raising it from 3 per cent to 5 per cent. There will also be other tax increases, and a speeded-up collection of taxes. It is hoped to use Fls.500m. of the yield of the tax regulator for a reduction in the money supply.

During the first nine months of this year, Dutch anti-inflationary efforts have been con-

stantly upset by a large inflow of foreign capital—about Fls.1,800m. (£215m.) net—on September 4 restrictions were imposed on foreigners buying Dutch bonds.

But how effective measure it is remains to be seen. One school of thought claims that foreign money will still enter via Belgium, where the Netherlands have been floating jointly since early days of the international currency crisis last August, the capital market certainly not become as tight as expected. The Dutch are certainly reluctant floaters. They don't go with the D-Mark last month because they felt that the currency was undervalued, because, with over 30 per cent of their exports going to Germany and over 25 per cent their imports coming from the they had no other choice.

In view of the present economic situation, the hope that the Guilder will come down a bit, perhaps to 3 cent.

Import surcharge

On the trade front, President Nixon's import surcharge does not pose special problems, only about 4 per cent of Dutch exports go to the U.S. But for the current year, of which worries business quite a lot, the prospect of an increase in Japanese export drive in of markets. In addition, the possibility of other countries retaliating and an international trade war developing is a dark prospect for a country whose exports nearly 50 per cent of its GNP.

Falling any agreement moderation on the wage front (and such an agreement will take at least a year to work through the economy), the concrete hope of Dutch businessmen is that the West German Government, aware that it is facing a general election in 1972, will decide to stimulate its western neighbour.

Concern over exports

By JAQUES ROUW

During 1966-67 Dutch exports rose by 8 per cent. In 1967-68 they increased by 15 per cent, in 1968-69 by 20 per cent and in 1969-70 by another 18 per cent. Over the four-year period an increase of 75 per cent—no mean performance, even taking into account that the 1970 guilder was not quite what it was in 1966. Yet in spite of these favourable figures the Dutch export organisations are worried. They fear that the Netherlands are gradually losing their competitive position.

Not all signs point that way, but then, signs can be deceptive. Some optimism can be derived from the fact that Dutch export prices have moved up by a mere 7 per cent since 1964,

while those of the main competitors have increased by double that amount. Unfortunately, however, this has not been so much the result of the stringent cost-control on the Dutch side, as the outcome of fierce competition in those areas where the Netherlands' industrial exports are concentrated, such as chemicals, petroleum products and electrical appliances. The exporting industries are currently experiencing the effect of rising costs on the one hand and poor selling prices on the other.

For years the rise in wages—more prominent in Holland lately than in many other industrialised countries—has been the basic source of worry for those who carry responsibility

for the Dutch export performance. Recently, however, a new area for concern has emerged: the international monetary uncertainty, causing additional handicaps.

The monetary development of the past few months has brought the country some trade advantages. Certainly, The West German D-Mark has floated upward more rapidly than the guilder, giving Dutch products an edge over those of West Germany, not only in Germany but on other markets as well, and at home.

The benefit, however, is offset by the fact that the guilder, though it has become devalued compared with the D-Mark and some other monetary units, has floated upward in relation to most currencies—a development which according to some experts, is inspired less by reason than by emotional considerations. Beyond doubt any Dutch industry or organisation engaged in exports, trade or services abroad, has experienced the increase in value of the guilder on the international markets as an additional burden. Obvious examples are the KLM airline and the shipping companies, confronted with product prices set by international standards or agreements. Yet the effect is general, and with world markets being what they are, the loss on the monetary side can seldom be recouped by higher selling prices.

Worried as he may be in respect of the country's short term export results, Mr. Van den Bergh foresees the need for enormous improvement. "Growth of our exports has become, more than ever, a condition for maintaining employment and prosperity in the country."

Growth rate

The increase of Dutch exports has exceeded the increase in imports each year during the 1966-69 period. Last year, however, the export growth rate fell back from 30 to 18 per cent, while imports went up by 22 per cent, against 18 per cent in 1969. As a result the export-import ratio dropped from 91 by the fact that the Guilder, to 88 per cent, and trade has come to show a deficit of nearly Fls.6,000m. (£700m.), compared with a deficit of Fls.3,700m. (£420m.) in 1969. This trend is expected to continue this year and possibly through 1972. Moreover, the influx of capital, which has been so prominent for some years, cannot be counted upon to continue offsetting the deficit now that the Netherlands Bank has taken measures restricting the free entry of "hot money."

Major gains in Dutch exports have come from such bulk products as iron and steel, plastics, organics and other chemicals. Star performers, however, have been the products of livestock farming: last year the Netherlands exported meat, dairy products, poultry and eggs to a value of some Fls.5,000m. (£600m.), giving the country a leading position in the world in this area. The increase in imports has been due mainly to additional demand for machinery, crude oil, iron and steel, cars, optical instruments, cereals (grain, wheat etc.), fodder and plastics.

This year exports are expected to increase at only half the 1970 rate, mainly because productive capacity has reached a temporary ceiling, especially in the oil refining industry. Invisible exports are actually expected to move down, primarily because of a reduction in tourist arrivals, which again

is attributed to the world-wide slowdown in economic growth.

An increase in exports may be essential to bring the balance of payments to a new equilibrium and it is certainly vital to the exporting companies. To offset the ever mounting labour costs, productive capacity must be expanded, requiring the outlay of enormous sums. On the home market profit margins have narrowed to an extent which has been called alarming by several authorities, wedged in between rising costs and a fairly effective price control.

Anyway, to many Dutch industries the Dutch market has become a hunting ground which is considered too limited on the one hand and too crowded on the other, now that inter-EEC boundaries have lost most of their restrictive aspect as far as industrial products are concerned. With the enlargement of the EEC this tendency will become more marked and the need to boost exports will accordingly become more obvious.

The import surcharge decided upon by President Nixon has been regarded in the Netherlands as a breach of confidence. Resistance is slowly building up, even though it is generally realised that retaliation may rebound on the national economy, which is so dependent on unimpeded international trade.

Return—(Cont'd)

Continued from previous page. partner before polling from the United Nations) is taken place.

If the economy goes from worse, on the other hand, the coalition's prospects holding on to office look lively good. There is general agreement that unemployment will not be allowed to rise above the 2 per cent, without some regulator measures by the Government notwithstanding the balance payments (the Netherlands have very healthy reserves) some banking among banks and industrialists for "British cure" to the "British disease."

But the first real danger will come next summer, when the 1973 budget has to be prepared. The conflict over taxes and public expenditure, so precariously kept in check this year, is likely then to break out with a vengeance. The probability at the moment is that the Government will survive, simply because the religious parties will still find it difficult to accept Labour's condition that they must pick their coalition

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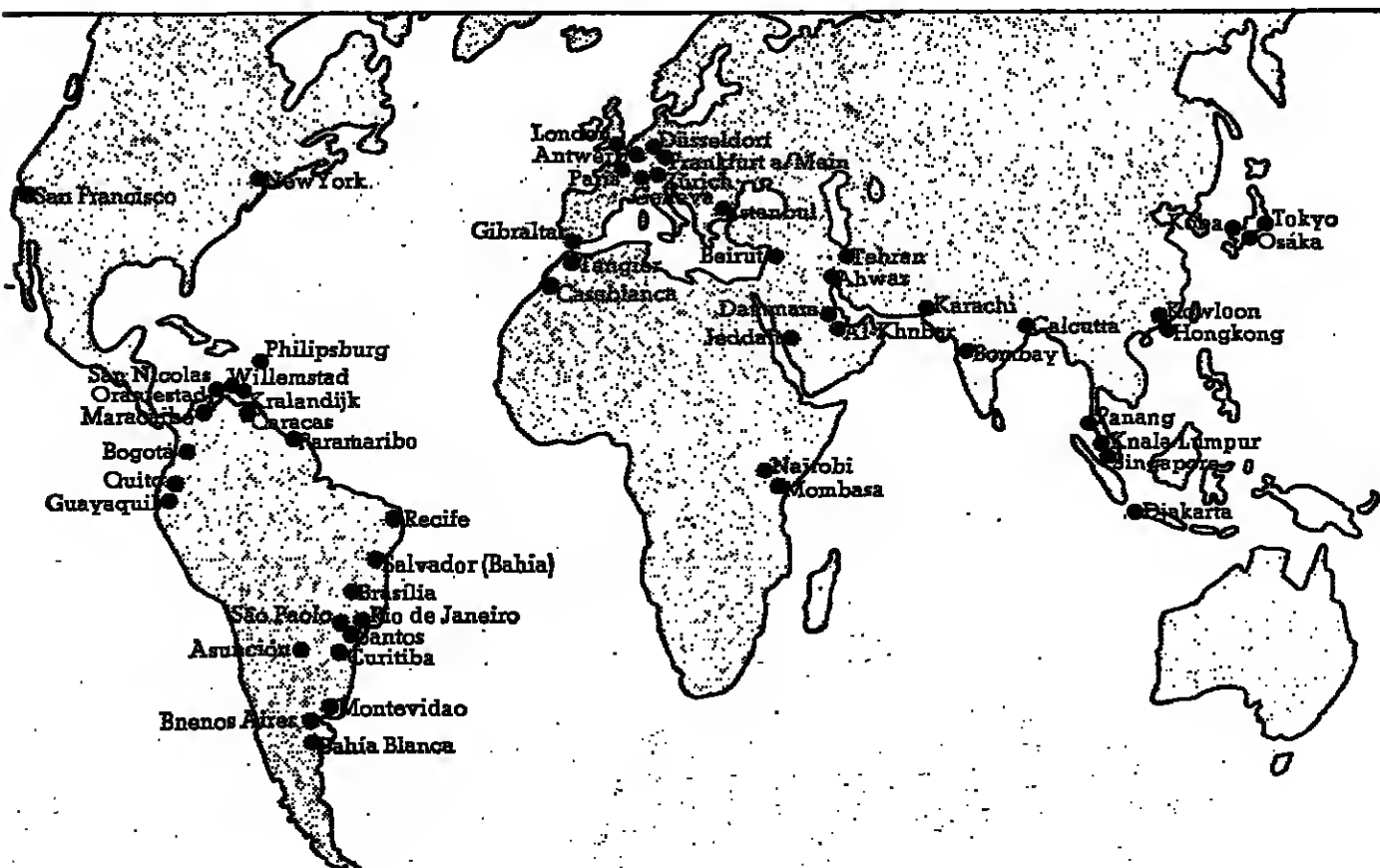
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NETHERLANDS III

Quiet year for the banks

By E. DAMEN

The dramatic development in the international monetary field has interfered little with the steady development of the commercial banks in the Netherlands this year. The floating of the guilder, which was decided upon on May 10, shortly before the holiday season, has caused the foreign exchange dealings to become slightly more profitable than in previous years. Apart from this several banking groups have entered the tourist travel agency services.

The concentration of Dutch banking has not progressed much this year. There has been a closer alignment of the agricultural credit banks, which now possess a national network of nearly 3,000 branches. Also a number of small banks have been absorbed by bigger ones. An example is Landry van Til in The Hague—a banking house not particularly active internationally—which was taken over by the Amsterdam-Rotterdam Bank.

After the guilder was floated, the exchange rates eased fairly quickly for the major currencies. In respect of the dollar the guilder is now being transacted at about 2.5 per cent. The premium against sterling, which has been more than 1 per cent, the purchasing rate for the dollar is nearly 30 per cent.

On the trade front, the Netherlands' export situation is not as good as it was in the first half of the year. The export of goods to the United States has fallen by 10 per cent, while the export to the rest of the world has increased by 10 per cent. The export of goods to the rest of the world has increased by 10 per cent.

Common policy

After the dollar was officially disconnected from gold on August 15 the Netherlands and Belgium decided, during one of the many monetary conferences which were held between the members of the EEC, on a common policy which in fact meant that the former official parity between the guilder and the Belgian franc was to be reinstated. For some weeks during August and September the Dutch banks had to contend with a considerable inflow of Belgian francs. These were passed on to the Netherlands Bank, which added them to the official foreign reserves.

This situation was quite the reverse of that shortly after World War II, when Dutch foreign reserves were at low level and the Belgian central bank

HOLLAND FUND

Summary of the ANNUAL REPORT for the year ended SEPTEMBER 30th, 1971.

During the year to 30th September, 1971, the demand for Holland Fund units continued and the number outstanding rose from 40,300 to 48,200. The selling price of the units, which amounted to D.1.652.87 at the close of the previous fiscal year, was D.1.597.71 on the 30th September, 1971, a decline of 3.4%, compared with a decline of 14.5%, of the ANP/CBS general stock average. (In the year under review, total net assets rose from D.24,675,000 to D.25,273,900.)

In common with the stock prices on nearly all European Stock Exchanges, the prices in the Amsterdam Stock Exchange fell. However, this did not lead to panic sales as is shown by the lower turnover of Dutch shares. The turnover of bonds, on the contrary, was twice as high during the first six months of 1971 as during the corresponding period in 1970.

At the moment, it is very difficult to say whether the present stock price level gives a true picture of the economic situation; much will depend on the price level during the next few months. Business results show a by no means uniform picture—some companies report a satisfactory development, others report less favourable results.

For the time being, we consider a defensive investment policy, called for. This implies that our judgment will be determined less by the comparison of the present price with some price of the past than by the financial strength of the company in question, the quality of its management and its near-term prospects. An attractive line of defence is formed by the part of the assets invested in bonds and convertible bonds. Once again Holland Fund's income from cash dividends was higher in the previous year, and, as a result, the distribution for the year ended 30th September, 1971, has been raised to D.0.25 per unit, which amount is tax-free in the Netherlands. In Great Britain income tax will be deductible at the standard rate, i.e. 33.75%. The distribution is payable against surrender of Coupon No. 11 to the managers, Labouchere & Co. N.V., at Amsterdam and Bank Mees & Hope N.V. at Amsterdam, The Hague and Rotterdam.

In Belgium to: Banque de Bruxelles, Banque de Commerce, Crédit du Nord, Banque Belge pour l'Industrie et le Commerce, Banque Bruegel.

In Luxembourg to: Banque Internationale à Luxembourg.

In Switzerland to: Messrs. Hentsch & Cie, Geneva.

The 10 largest investments at 30th September, 1971:

	Per cent of total net assets	Amount
1. Royal Dutch	9.7	2,384,570
2. Unilever	3.6	880,400
3. Heineken	3.4	813,750
4. AKZO	3.0	723,000
5. Amsterdam-Rotterdam Bank	2.9	695,000
6. Kon. Hoogovens	2.7	640,000
7. Bank & Assurantie Associatie	2.6	630,000
8. Nederlandse Scheepvaart Unie	2.1	508,000
9. Eerste Nederlandse—Nijmegen	2.0	494,000
10. Philips	2.0	487,000
	34.0	8,340,920

* Incl. Holding companies.
MANAGERS: Labouchere & Co. N.V., Amsterdam; Bank Mees & Hope N.V., Amsterdam.
CUSTODIAN: Administratiekantoor Interland N.V., Amsterdam.
INDEPENDENT AUDITORS: Messrs. Wolfrat, Entrop & Van Nieuwen, Amsterdam.

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The new section of the Amsterdam-Rotterdam Bank head office in the Rembrandtplein, Amsterdam, is shown here as seen from the River Amstel.

taken to combat the inflow of dollars. Most important was the creation of the "O-guilder" (the "O" standing for "obligatie" meaning "bond"). Aliens would henceforth require O-guilders to buy guilder-bonds in the Netherlands. O-guilders originating from the sale of guilder-bonds by aliens to Dutch nationals.

An O-guilder market was set up rapidly, and the O-guilder now sells at a 2.5 per cent premium. This corresponds roughly with the premium the guilder has acquired against the dollar.

Less profitable

While lending by the commercial banks has showed no great increase and has become less profitable as a result of the gradual lowering of the official bank rate (reaching 5 per cent, on September 15), the banks' income from stock exchange and issuing activities has remained meagre. The Amsterdam stock exchange, though showing a fair amount of resistance until about the middle of the year, has since turned downward. On the whole the climate on the stock exchange has become increasingly less favourable to stock issued by public companies during the past few years. Shrinking profit

margins have not, as a rule, been favourable either. As a result Dutch banks have had little business in assisting the issue of stock this year. Bond issues, however, have occurred frequently. As in West Germany, the Netherlands Central Bank acts as a regulator in such cases. Most of the bond issues are on behalf of the Central Government, other public authorities (provided for by the Bank voor Nederlandsche Gemeenten) and semi-public bodies, such as institutions for medical and social care. Only a small group of big, internationally active companies have placed bonds or notes in the international capital market during 1971. Loan issues by foreign bodies are admitted only very occasionally in the Netherlands.

Because of measures which restrict Dutch banks in their lending activities, and because of the relatively modest growth of the banks' assets, industry and trade have been hampered in finding credit and capital on the open capital market or with the banks. Even companies of secondary importance now keep in close touch with institutional investors, such as insurance companies, pension funds, etc. Dutch banks traditionally have a commitment to arrange such finance, but they have now gradually withdrawn, leaving the provision of medium- and long-term capital increasingly to others.

Unlike banks in West Germany and Belgium, Dutch banks participate little in industrial enterprises. Bankers may not be an exception on the Boards of directors of Dutch industries but they are certainly not the rule. Representatives of the institutional investors, however, are occupying an increasing number of seats on these Boards.

Strong link

Although the banks' abstention in respect of industrial shareholding may be traditional, concessions have been made after the country's period of intensive industrialisation during 1945-70. Also, sufficient points of contact were maintained through "personal relations." The strong link which exists in other countries, as a result of direct participation by the banks in the capital of industrial enterprises, has never developed in the Netherlands. The social development which is now emerging more clearly is likely to prevent such relationships in the future. As it is, through taxes and social dues, nearly half of the national income is channelled to the Government first. In spite of this the Dutch saving quota is 18 per cent, no mean performance, even though this figure includes capital investment by the Government, enforced savings such as pension contributions and additions to the reserves by industry. As a result the Dutch banks simply do not have the means to provide trading and industry with any major financing.

Foreign investments

By L. A. V. METZEMAEKERS

Traditionally the Netherlands have been considered an attractive country for foreign investment. The main reasons for this were the geographical location on the North Sea with ready access to the main European inland waterways and advantages of industrialisation roads, an excellent communications network, a favourable international climate due to a long history of international trade, the presence of a number of multinational companies such as Philips, Royal Dutch, Unilever and AKZO and a widespread knowledge of foreign languages, in particular English, among the population.

Another reason

Exact figures for the amount of foreign investment as a proportion of the total are not available. The U.S. share is estimated at about \$1,300m. in 1970, representing about 12 per cent of the total U.S. investment in the EEC countries. Since 1958, when the Common Market was set up, direct investments from member countries, in particular from Germany, have increased considerably. It has been Government policy since 1950, to stimulate foreign investments as an important factor in the industrialisation process, one that is needed as a result of the rapid increase of the population and the loss of the East Indies. Financial incentives have been given by the State for investment in underdeveloped areas in the Northern provinces, and in the south of Limburg, where the coalmining industry was due to be terminated. Up to 25 per cent of the initial investment costs can be paid to foreign and home companies alike.

Harbour areas

Due to over-investment in the Western provinces and in the harbour areas of Rotterdam in particular, the Government is now considering a system of investment licences for these areas. A tax on company buildings constructed in the heavily industrialised areas has recently been introduced. All new investment plans in the west of the country are carefully scrutinised as to their effect on the environment. Air and water pollution is one of the biggest problems, and strict conditions in this respect are outlined to companies willing to invest in the economically more attractive Western areas.

Labour shortage is still a big problem in the industrialised U.K. or other countries.

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Consolidated Balance Sheet

LIABILITIES	30.6.1971 FL	31.12.1970 FL
Capital	80.125.000	80.125.000
Reserves	114.509.000	103.856.000
Convertible Subordinated Debtenture Loan	36.000.000	36.000.000
Deposits, etc.	6.767.497.000	6.022.799.000
	7.008.131.000	6.242.780.000
ASSETS	30.6.1971 FL	31.12.1970 FL
Cash, etc.	1.212.001.000	908.187.000
Treasury paper etc.	1.568.187.000	1.334.223.000
Investments	639.345.000	581.943.000
Loans, Discounts, etc.	3.412.511.000	3.261.374.000
Real property	178.087.000	157.053.000
	7.008.131.000	6.242.780.000

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هكذا من الدُّعَى

NETHERLANDS V

Chemicals hard hit by rising costs

by EDWIN KISMAN, Editor, Chemisch Weekblad

A serious over-supply of materials of 8 to 10 per cent. In sharp contrast to these rising costs stands a steep fall in prices as a result of large-scale manufacturing, through which lower unit costs could be achieved. Lower prices stimulated the penetration of organic end-products into many aspects of consumer demand. Yet prices have to rise again to maintain a level of profitability which will allow the industry to continue its investment programme. The reaction to this, however, will be a slowdown in market penetration.

One of the reasons for the decline in profitability was the fact that many large plants were brought into operation at a time when demand was low, which caused reductions in plant utilisation. To fight this problem DSM as well as AKZO advocated in their latest annual report the design of some kind of investment scheme rotation, which must of course be compatible with the Treaty of Rome.

In spite of the present difficulties and uncertainties the prospects are still those of substantial growth. The Central Planning Bureau estimates a gross production growth of 10.5 per cent for 1971, against a growth of 12.5 per cent in 1970, but holds to the earlier forecast of an average growth of 13.3 per cent in the period 1968-1973.

Growth in production of basic chemicals is expected to remain encouraging, at a mean 15 per cent in 1968-73. The estimated rise in gross production of the entire Dutch chemical industry in the period 1968-73 averages 13 per cent a year, which is slightly below that of the period 1963-68 (14.5 per cent).

One of the characteristics of the Netherlands is its high density of population, which means that the limited space must be handled with great care. This is one reason for the emergence of new responsibilities, because, in the past few years of a number of conservation movements, specialist staff to take the right decision, and because they may be forced to close down a plant Amsterdam and Delfzijl.

The concern of a relatively small group of individuals developed rapidly into a political issue, which accelerated anti-pollution legislation. Under the pressure of public opinion, Amsterdam refused the establishment of a carbon disulphide plant proposed by the French company Progil. Gulf had to delay starting up its Rotterdam ethylene plant for some time, and the Hoechst Vlissingen plant lives in a continuous struggle with the local conservation movement.

The old fashioned anti-nuisance law (*Hinderwet*) is soon to be replaced by anti-water-pollution, anti-air-pollution and anti-soil-pollution laws. The anti-water-pollution law is already operative. As a result of a recent severe smog situation in the Rotterdam area, a new phenomenon for Holland, a part of the anti-air-pollution legislation recently became operative, giving provincial governors the power to force industries to shut down plants which obviously cause air-pollution for as long a period as is necessary to regain a prescribed level of air purity.

These governors meanwhile seem to be unhappy about their

Outside of this, there have been made by the northern Holland and Friesland and Groningen and Friesland. The chemical firms and institutions have also made several strikes while several strikes have been made off-shore by NAM. But, while costs are still continuing, about 1,250 newly graduated chemists.

As a result of a decline in profitability the chemical industry is trying hard to recover its control over rapidly rising costs. This means the restriction of its present investment programmes, being speeded up research effort, all of which reached earlier the demand for the same time, effort and cost. How successful this is in the past decade the chemical industry in the Netherlands energy crisis has been seen a tremendous development. In particular, the production of basic chemicals, which are strong substitutes about 70 per cent of energy prices, has made this specific years, both in regular growth possible. Last year the turnover was approximately £1,080m., which was 10.9 per cent of the turnover of the Dutch industry.

The discovery of natural gas reserves, indeed, have been better than Dutch point of view, threats of competition from gas and LNG in Africa, the demand for chemical industry was eroded several phenomena. An enormous increase in costs coincided with a period of over growth in demand and surplus capacity for many chemicals. These were interrelated problems which affected the Dutch chemical industry to the same degree. A recently published Shell report gives some of the cost factors, though these are related to the manufacture of organic chemicals, they are of general validity, which are likely to be substantially in the near future.

There were large increases in a cost of new chemical plant ring 1970. The estimated costs the refinery which was to be built by DSM and well in Zuid-Limburg are a technical modification raised the price from £10m. to £17m. Calculations showed at the beginning of this year that the estimated cost had to be increased from £17m. to more than £72m. The Shell report states, that the continuing inflation, the capital cost of plant in Western Europe may increase by 40 per cent between 1970 and 1975, at this forecast might prove to be on the low side. Furthermore, the cost of feedstocks might increase by as much as 25 per cent by those report, and the cost of energy, perhaps by 40 per cent, in this period.

DSM reported an average increase of wages of 12.5 per cent in 1970, an increase in energy costs of 11 per cent, and rise in the cost of raw materials.

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KLM a pioneer of co-operation

By MICHAEL DONNE, Aerospace Correspondent

As a small country, with at offered by modern jet airliners ment and specialised employees can be utilised more effectively. Thus KLM some time ago established technical and operational co-operation with Scandinavian Airlines System and Swissair (known as the KSS Group) on the big Boeing 747B Jumbo jets. Under this arrangement, for example, maintenance for all Boeing 747s of KLM, SAS and Swissair will be carried out in a new hangar at Amsterdam's Schiphol Airport. This hangar is Holland's biggest building, and has almost twice the volume of the entire Schiphol Airport Terminal Building, including the piers. Engines for the Boeing 747s are being overhauled by SAS under the agreement.

New link

From those early efforts, KLM has developed steadily until today it is one of the world's major airlines, with a route network linking 103 cities in 70 countries, covering a total of 204,376 unduplicated route miles. The airline has continued to expand during 1971. The airline's latest (1970-71) annual report shows that it has a work-force of over 16,500. It now has a fleet of more than 50 jet airliners, including several of the very latest type to join the world's air fleets, the Boeing 747B Jumbo jet. In the year to March 31 last, the airline carried nearly 3m. passengers, 19 per cent more than in the previous year.

Beyond profits

KLM's contribution to the Dutch economy goes beyond the profits that it earns as an airline (£13m. net in 1970-71). For a small trading nation such as the Netherlands the preservation of reliable international passenger and freight communications is essential, and it is to this end that KLM is dedicated. Accordingly, through the 1970s further substantial growth in the Dutch airline can be expected.

In addition to being among the pioneers of new routes and new aircraft (including what was to become one of the most famous aircraft of all time, the ubiquitous DC-3), KLM has also been an innovator of new concepts in civil aviation. This is especially the case in technical and operational co-operation. Airline co-operation remains an essential aid towards increasing efficiency. By having aircraft, engines and spare parts mutually available, and by conducting joint technical maintenance and handling, for example, costly equip-

ment and specialised employees can be utilised more effectively. Thus KLM some time ago established technical and operational co-operation with Scandinavian Airlines System and Swissair (known as the KSS Group) on the big Boeing 747B Jumbo jets. Under this arrangement, for example, maintenance for all Boeing 747s of KLM, SAS and Swissair will be carried out in a new hangar at Amsterdam's Schiphol Airport. This hangar is Holland's biggest building, and has almost twice the volume of the entire Schiphol Airport Terminal Building, including the piers. Engines for the Boeing 747s are being overhauled by SAS under the agreement.

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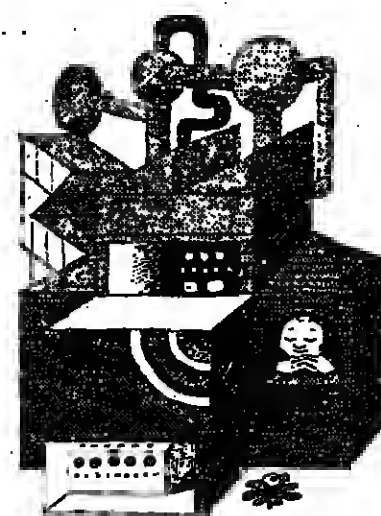
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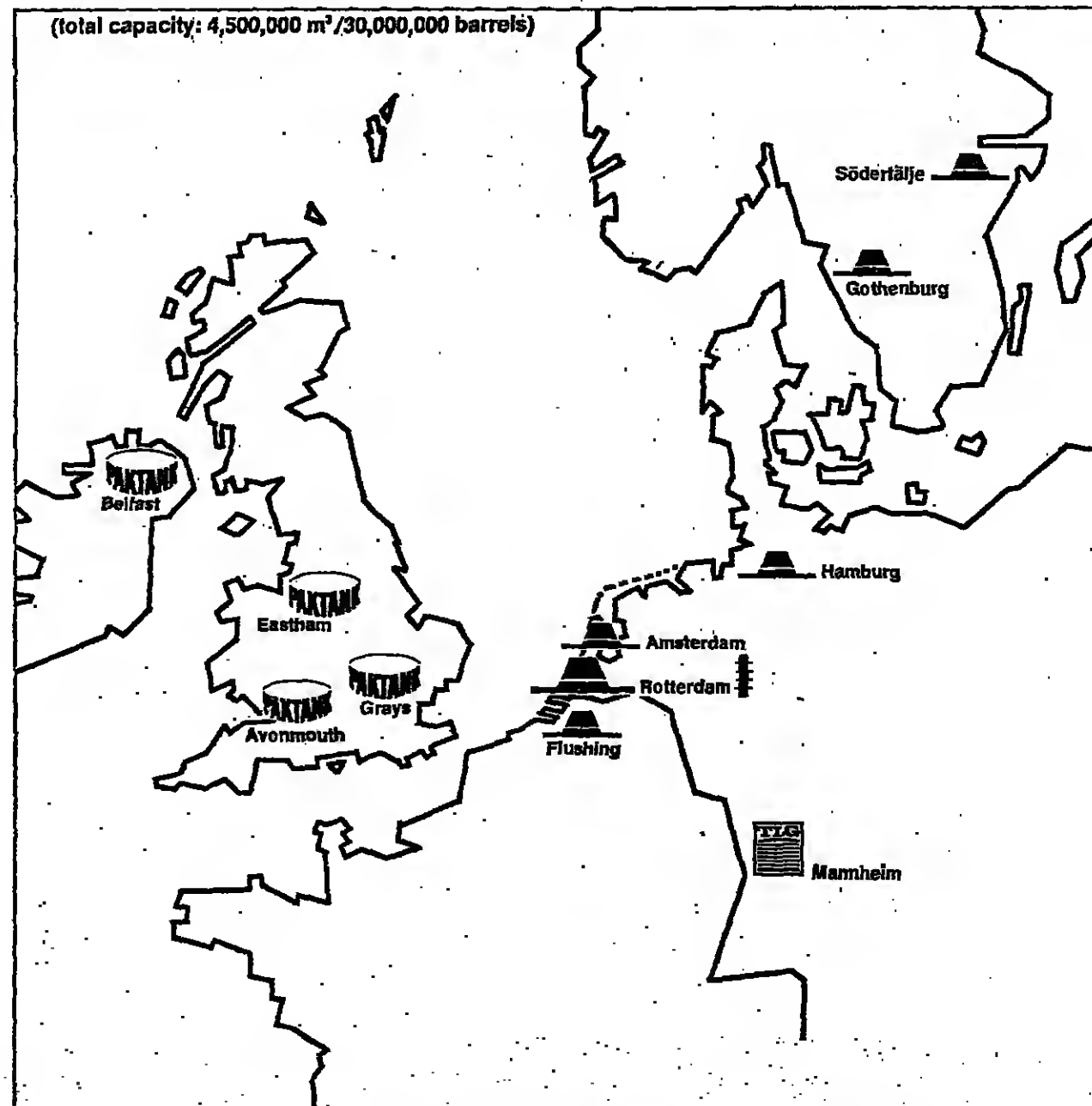
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NETHERLANDS VI

Political problems for the ports

By ROBERT HAWKINS, Editor, Seatrade

Rotterdam-Europoort had another record year in 1970, despite an unprecedented strike and a certain amount of congestion. If the port has any real problems they are political and connected with pollution fears. Amsterdam, on the other hand, had another glum year. Its problems are practical and connected with the IJmuiden Lock, which admits nothing bigger than 80,000-g.r.t. via time-consuming entrance channels. The port personnel are lively and willing, the port equipment more than adequate, but the necessary finance for infrastructure development below IJmuiden is slow in coming forth.

But the age of giant tankers has brought problems of draught to Rotterdam-Europoort itself. Throughout its rapid growth story, which began after the war, the port has never been denied finance for necessary infrastructure, for as the chief service port for Europe the Dutch Government has always taken the view that what is good for Europe is good for Europoort, and consequently good for the Netherlands. Only this year a new deep channel was opened to safely admit very large crude carriers (VLCCs) of 250,000 d.w.t., and there is every indication that the Government is on the verge of plunging into even deeper waters by dredging the approaches several miles out to sea to accommodate ships of up to 500,000 d.w.t. Behind the scenes there is a serious move to promote the building of wide-beam shallow-draught VLCCs that need "only" 72 feet of clearance against the present 65 feet available at Europoort. Capital for dredging that depth would be forthcoming, but for further depths up to 90 feet dredging would be ten times more expensive. The outcome may be the appearance of a "Europoort VLCC" of considerable economic importance to Europoort and other ports with draught problems.

The question of oil is central in the Dutch port and industrial scene. Rotterdam, heavily endowed with refineries and related chemical plants, is the centre of a network of pipelines to surrounding countries and cities. While Amsterdam, Flushing and Antwerp in the immediate vicinity have given up any aspirations to accommodate VLCCs, they stand to benefit industrially from Rotterdam's oil services. The anti-pollution lobby is discouraging the industrialisation of reclaimed areas to the south of Rotterdam, the prime example being the indecision over whether to go ahead with the massive Hoogovens-Hoesch steelmill, on the expensively reclaimed Maasvlakte.

Antwerp and Flushing are now developing oil centres, but Amsterdam could well lose out.

again. The Mobil refinery based there some years ago has still not had remarkable success in attracting petrochemical plants. The city's one advantage over Rotterdam is that its labour resources are not stretched as far. But the Dutch branch of the Imbucon consulting firm in a recent report estimated that the port is growing by only 2 per cent a year compared with a 7 per cent average for the rest of Western Europe. It urged that the Government had need of a second major port in Netherlands, that the port should be Amsterdam, and that without a new outer port (cost about Fls.1,265m.) below IJmuiden it would not be possible to protect even the existing facilities in Amsterdam. It urged better marketing and management (although the port is considered to be over-endowed with equipment by many), and the encouragement of more industry in the area. The Government had shelved a decision on this until the elections just past, but in the meantime Amsterdam can but wait and hope.

Strike effects

In 1970 Rotterdam-Europoort handled in the region of 215m. tons of goods, over 100m. of it recently, the container consortium known as Scanservice joined with the local outfit Nedlloyd, to operate the new

high revenue general cargo, and forced an increase in port dues. There was a certain amount of port congestion too, which led to the disappointment of the year with the loss of the new lighter-carrying (Lash) ships to Antwerp (significantly, not Amsterdam). The strike was also said to have improved trade to Hamburg and Bremen. The Lash ships at the time were carrying soya meal mainly, and grain ships were suffering delays of up to two weeks. The Graan Elevator Maatschappij has now opened its new terminal and the position has eased, but another new terminal is only now nearing completion. A new ore/coal terminal owned by Thyssen, Krupp and Mannesmann with a 1m. ton capacity has also been opened, and generally the picture is one of progress.

Some 200,000 containers were handled in Rotterdam-Europoort in 1970 (the figure could double this year) and most container personnel did not join the strike. The go-ahead was given for a new containerport—Rijnpoort—on the north of the waterway, to be ready for third-generation containerhips in 1975. On the commercial side oil, the container consortium known as Scanservice joined with the local outfit Nedlloyd, to operate the new

Far East service under the banner of ScanDutch as from April 1 next year. The partners have invested \$250m. in six new containerhips, who it is thought will use the European Container Terminals (which expects to handle 250,000 containers this year). The other major Far East service group getting ready for the 1972 strike consists of 17 vessels supplied by a consortium of P and Nippon Yusen Kaisha, Hapag-Lloyd and others, which makes up the biggest joint containerhip operation anywhere in the world. Under the name of TRIO, it will operate the N.V. Uniceur terminal, which is significant that these giant operators have considered Europoort a must for the European side of the venture.

Head start

The world's biggest, therefore has a head start, the new European container race, but Hamburg and Bremen are willing competitors. Antwerp eager to snap up dissatisfied customers, dark horse for the big port, though, is Le Havre, which is becoming increasingly ambitious in the container sector, and the French Government is said to be willing aid construction of an all-line from there to W. Germany to save tankers the trip English Channel to Rotterdam.

Mergers among shipbuilders

By R. F. GIBNEY, Seatrade

group of yards means that the Netherlands, too, among other European shipbuilding countries, has at least one combine comparable in size to some of the leading Japanese companies. Rijn-Schelde-Verolme Machinefabrieken en Scheepswerven NV (RSV), as the merged concern is known, currently holds shipbuilding contracts for 33 vessels totalling nearly 42m. deadweight tons—over 90 per cent of all tonnage now on order in Dutch yards.

In the North, a number of shipyards have formed the Conoship association and in Groningen, several yards have established NV Scheepshouw-combinatie (Nescos). A Vuyk en Zonen Scheepswerven NV, Capelle a.d. IJssel, and Zaanlandse Scheepshouw Mij, Zaandam, have, through successful liaison obtained a big series of fader containerhips orders from Sea Containers, the New York based leasing organisation. Van der Glessen-De Noord, itself the result of a merger between two builders in Krimpen a.d. IJssel and Alblas, some years ago, is the remaining major individual shipbuilding company. It has held talks with several other yards and earlier this year appeared to be interested in joining the new RSV concern. However, nothing has come of its explorations so far. Van der Glessen-De Noord has an attractive order book which includes cargo liners and products carriers, providing full employment well in 1973.

Dredging equipment

The I.H.C. Holland group, which itself prefers not to be classed as a shipbuilder, claims to be the world's biggest producer of dredging equipment. It has plans to completely modernise its Smit-Rijndersdijk dredging division at a cost of Fls.20m.

The Schiedam works of I.H.C. recently signed a contract worth around \$8m. to build a huge pipe-laying vessel for Soviet interests. The vessel, which will incorporate pipe-wrapping equipment, will be able to lay pipes twice as deep as can existing pipe-laying vessels.

Zaanlandse has also announced a major investment scheme which will also provide for "covered in" shipbuilding. Expenditure of nearly \$4m. will give Zaanlandse what it considers will be more like a motor vehicle assembly plant rather than a shipyard. Utilising unique "keelcarriers" which will run on railway lines, as it makes its way towards a 4,000-ton-capacity "ship-lift" which will launch the com-

pleted hull somewhat conventionally—horizontally into the water.

A group of shipyards located in the north-Netherlands are to construct a mated steel-working facility in Groningen. The plant should be in operation by the end of next year, will over \$2m. The steelworks will be run on an autonomous basis with the Dutch Government holding a stake of around per cent.

Positive effects

Rationalisation of the building industry in the Netherlands has had a very positive effect on output. More than 100,000 tons of steel were consumed in the construction of new buildings in 1970, compared with 80,000 tons in 1967. The Dutch Shipbuilding Association to express its concern at the low level of domestic contracting, which it would provide a natural additional source of new work for the yards.

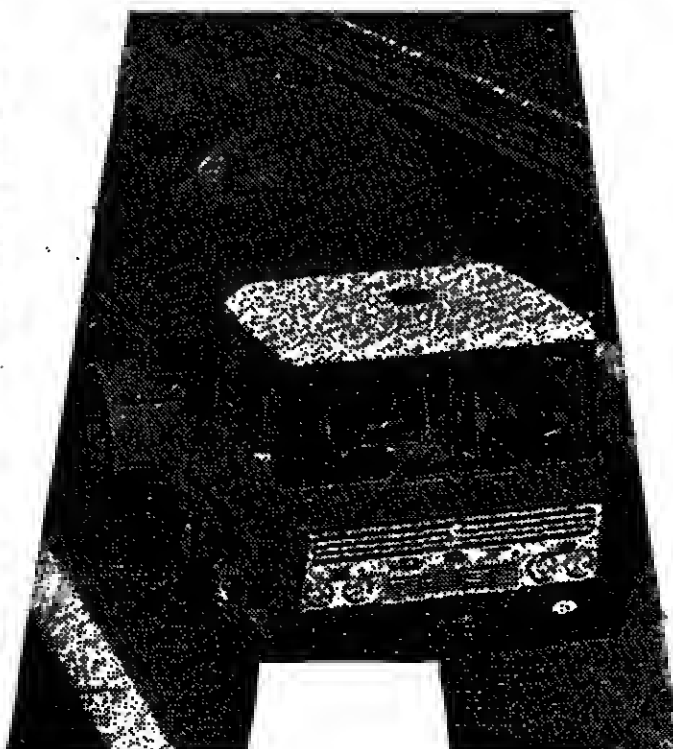
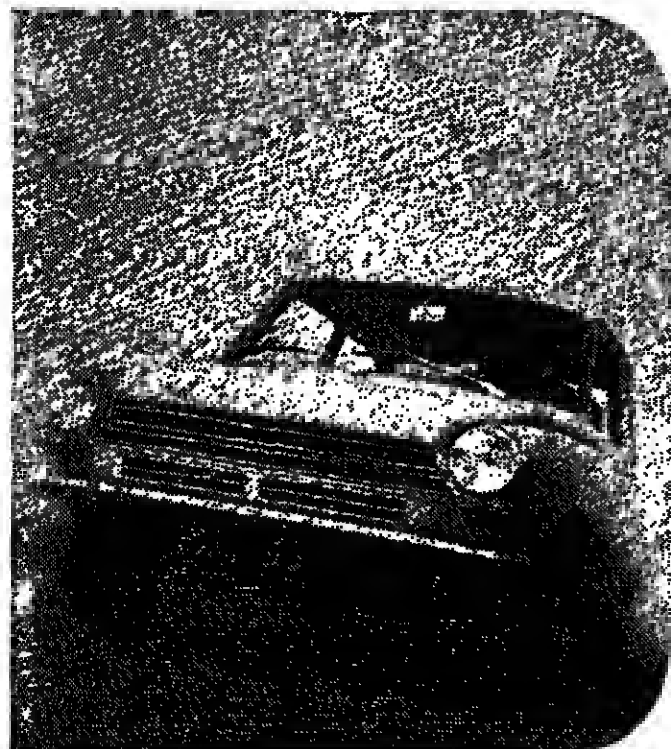
Output has more than doubled during the past years. In the first nine months of 1967 Dutch shipyards completed 240,000 gross tons was finished by industry. The 106 per cent rise in tonnage completed compares favourably with the age world increase of 64 per cent during 1967-71. According to Lloyd's Register of Shipping the total order book of Dutch shipyards stood at 174 vessels of 2,45m. gross tons as at September 30. This compares with the 185 vessels of 2,15m. tons on order a year ago.

Of this total the RSV alone holds contracts for 253,000 d.w. ton range, all foreign-flag registration. Dutch yards currently have 25 tainer and roll-on, roll-off on order. Apart from present depressed state of market for new contracts, other factor which gives for concern among Dutch builders is the question of Government interest rates for financing new build contracts. In October, the subsidy rate on open market credit was reduced by 1 cent to 34 per cent. With OECD recommendations of interest rates will be the competitiveness of Dutch shipyards under further



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NETHERLANDS VII

Shippers threaten to abandon Dutch flag

By ROB VAN MESDAG

THE FINEST OF THE FINEST... "Reduce tax or we leave" shipping amounts to £180m—a most valuable contribution. In addition, the KNRV has been quick to point out that the disappearance of shipping from the Netherlands will affect such related activities as shipbuilding, ship maintenance, use of Dutch ports, recruitment of Dutch personnel, taking in of Dutch-produced stores, as well as losing prestige. The value to the State of these "imponderables" is impossible to assess. But as H. R. Hoekstra, KNRV's director, put it: "Surely the Government realises that its inland revenue department is the industry's major shareholder." A third point, namely that of all people in the world shipowners are the ones who can most easily change the location of their activities, presumably no longer needs making. For this reason the Dutch shipping world contends that: "To agree to our proposal will cost the Government nothing. But if it does not, and we leave, the consequences will be disastrous."

Tax havens

First and foremost therefore, the Dutch Shipowners Association, KNRV (Koninklijke Nederlandse Reders Vereniging) is recommending (or should one say, imploring) the Dutch Government to reduce corporation tax to a level comparable to that paid by nations with ships registered in flag-of-convenience countries. Or, as the KNRV themselves put it: "To leave in the Netherlands a tax haven for shipowners." Implied in this suggestion is the view that such freedom might well entice shipping companies from other nations to register their vessels in Holland. But far more important is the Association's concern for its own members, the most important of whom have made some sad announcements of late. KNSM, one of Holland's biggest shipping groups, told government officials in no uncertain terms that it will no longer register new ships in Holland. And SU, a consortium founded several years ago, plans to register abroad a £30m. gas tanker now under construction in France.

This trend is also noticeable when looking at the total tonnage of new ships which Dutch companies have on order: this amounts to 4m. tons. Yet only 6m. tons of this total will be registered in the Netherlands. The Dutch economy will therefore not be able to reap the benefit of the remainder. This is the strongest argument in support of their case. They argue that should the industry be forced to "emigrate," the Netherlands' balance of payments will be brought out of balance even further. Already shows a deficit of £380m., while the revenue derived from

that asking for a subsidy can be interpreted as a sign of weakness. Besides it is doubtful whether such a request would be granted in view of the substantial deficit in Holland's National Budget, a major problem confronting the newly-elected Government.

Apart from the opportunity of escaping Dutch taxation without hindrance to themselves, there are other reasons why Holland's shipowners are in a position of (some) strength. During the past five years changes have taken place inside the industry to arrest its downward trend in world shipping and eventually to reverse it. Signs are that these attempts will succeed. While Dutch shipping until the early 'sixties was reluctant to change, some radical thinking has been going on since then. This process was begun by members of the KNRV themselves who in 1967 agreed to a detailed and thorough self-analysis of their industry to be undertaken by a neutral committee of shipping, accountancy, and economic experts under the chairmanship of Mr. J. J. Oyevaar, formerly Chairman of the Board of PHS van Ommen.

Financial risks

This committee concluded that Dutch ship owners in comparison to their Greek or Norwegian competitors were "too prudent" in respect of their willingness to take financial risks. Also, that because of a sense of conservatism, the traditional pattern of regular freight services had been retained for too long. Finally, it had been

this same attitude of mind which had prevented Dutch shipping companies from registering their ships abroad, following the flight into flag-of-convenience countries. As a result, Holland's share in world shipping (which between 1960 and 1967 had increased by 45 per cent.) had dwindled from 4.36 per cent. in 1960 to 2.85 per cent. in 1968, while the country's shipping industry had been running at a loss since 1961. Mr. Oyevaar therefore recommended that companies integrate their activities nationally and internationally. He called for greater awareness on the part of management of changes taking place in the composition of mercantile fleets throughout the world. Also included in his recommendations were proposals for a more liberal policy on the part of the Government towards depreciation allowances and the build-up of reserves for future investment. Finally, Mr. Oyevaar stressed the need for greater co-operation between industry and Government.

In seeking such co-operation, the KNRV feel that Dutch shipping has fully accepted and indeed implemented the Oyevaar recommendations, and that management's philosophy has changed accordingly. To meet the heavy demands on capital for new ships, and to increase their strength in the market place while improving administrative efficiency, Holland's leading shipping companies have pooled their resources, merged, or formed consortia on a national and international basis. One positive result of this has been that the total tonnage of new ships on order by Dutch

Pace hots up for liquor trade

By KENNETH GOODING

The past two years have seen quite a shake-up of the brewing and distilling industry in the Netherlands, and it is no coincidence that the changes began to take place around the time that Allied Breweries, one of the two biggest concerns of its kind in Britain, became the first of the UK brewers to gain a Continental base from which to attack the Common Market. Early in 1968 Allied acquired Oranjeboom and shortly afterwards bought the Breda factory.

This seemed to leave little room for further mergers in the brewing industry, because the combined Heineken-Amstel group now accounts for about 55 per cent of the Dutch beer market. Oranjeboom (plus Breda) claims around 30 per cent, while the rest of the trade is split between Grolsch, with some 10 per cent, and a number of small fry.

Heineken is, therefore, the giant of the Netherlands drinks business. It sold £87m-worth of beer last year, not only in Holland but in many other parts of the world. For it markets one of the world's leading brands, often producing on the spot in other countries, mostly with local partners. The brand is now also well-established in England and Wales where in the past two years it has captured 21 per cent of the draught lager market. This followed a deal with Whitbread, third-largest of the British brewers, which pays royalties for the use of Heineken's production know-how and the use of its world-famous brand name.

An indication of how Heineken continues to build up its position in the Netherlands comes from the fact that its domestic sales were up 20 per cent. last year during a time when the beer market as a whole advanced by 10 per cent.—quite a fast growth rate. But at 55.6 litres per head annually, the Dutch market is still well below the corresponding figures for Germany, Belgium, and Denmark. At the same time Heineken managed to clock up an 11 per cent. increase in exports last year.

Profitability knock

Profitability in the domestic market for all brewers took something of a knock because of rising costs and a back-dated wage increase in 1970 that could not have been accounted for in forward planning. But early this year price increases were allowed for both beer and soft drinks and this alleviated the position to some extent. The setback was particularly disappointing for Allied, which had seen its plans race ahead before the wage increases took some of the steam out of the situation. From the outset there had been complete harmonisation of production between Allied's two new acquisitions—one supplies draught beer and the other bottled. On the marketing side the sales forces welded together almost overnight. The Heineken-Amstel merger had brought Allied a bonus in Continued on next page

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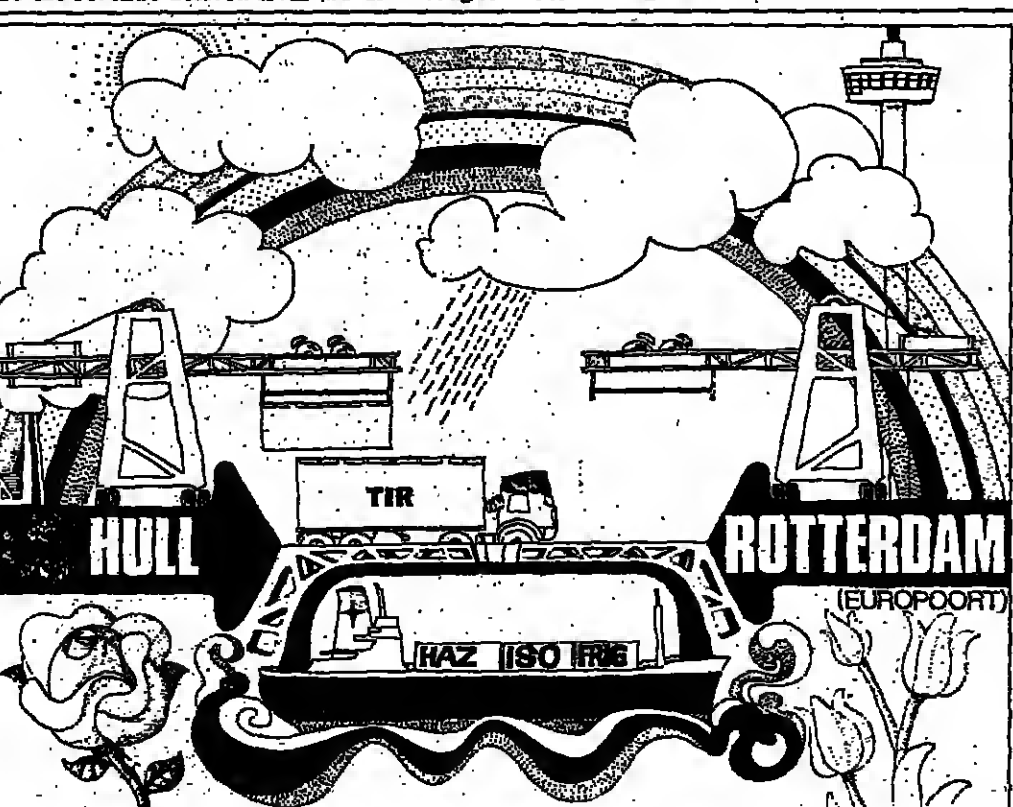
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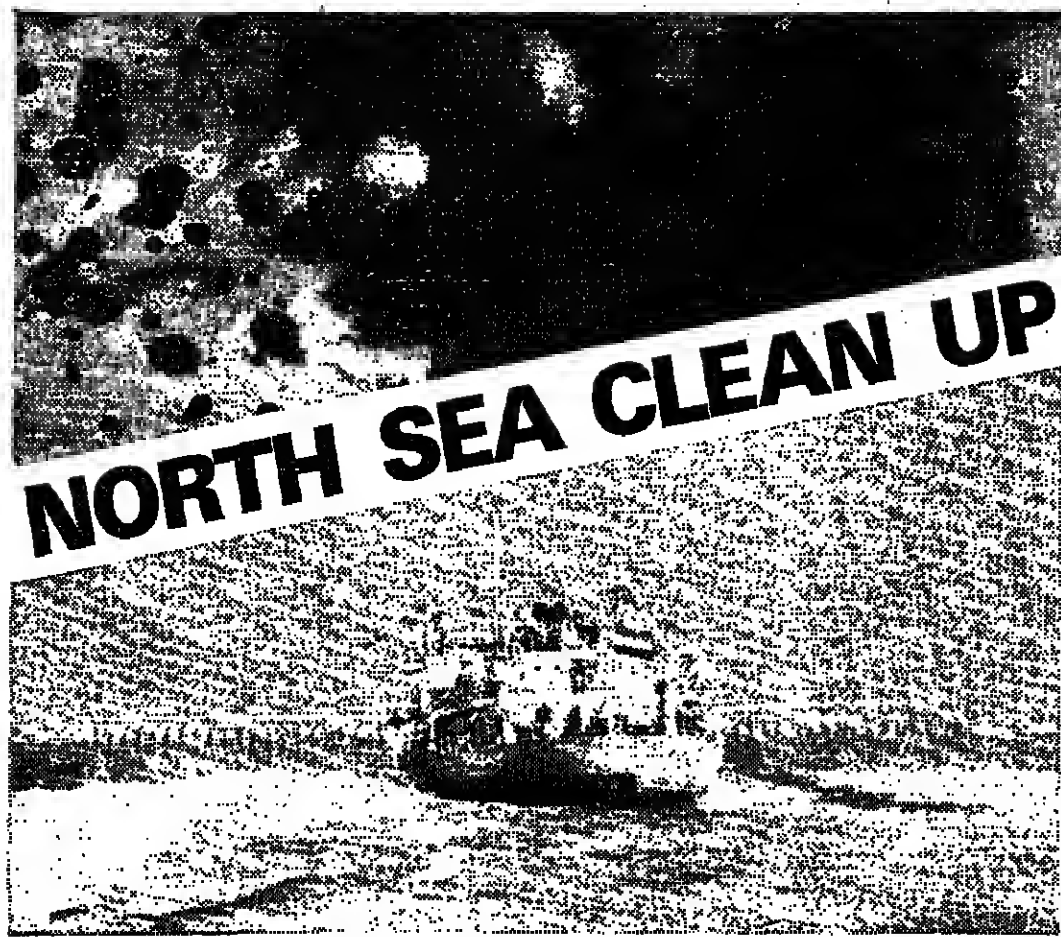
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Fighting oil pollution at sea is just one of the many operations carried out by the Adriaan Volker Group of Holland. One of their fleet of dredgers the Geopotes VII is seen here testing the Shell Sand Sink method by sinking dredged oil with chemically treated sand. This has proved to be a successful answer to the large scale oil slick problem, and the Geopotes VII is available for emergency charter. Over the past hundred and twenty years Adriaan Volker have grown to become an international company with one of the world's largest dredging fleets.

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struction Co. of Kings Lynn. Recently this company completed an ambitious project in the Humber Estuary towing out and laying 2½ miles of pipeline in a pre-dredged trench under the sea. This enables super tankers to discharge their oil whilst at sea and avoids constructing large docking facilities. Other operations carried out by the companies include dredging, land reclamation, dyke construction, shore protection, sewage works and effluent outfalls, marine surveys, hydrographic investigations, large scale pipelines, civil engineering and dock and harbour works.

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NETHERLANDS VIII

Limited funds for technology

By TED SCHOETERS

It can be argued that the Dutch economy rests largely on the three big groups Royal Dutch Shell, Unilever, and Philips. All have an involvement in high technology ventures, but Philips in particular — because of the nature of the work to which it is engaged — finds itself committed to a continuing heavy research and development burden in practically every sector of the electronic, electrical and telecommunications activities in which it has made its name.

Often Philips management staff have made the point that the company was in no hurry to innovate and was quite prepared to wait till the "early bird" in any new technology area had made its mistakes and withdraw from the market, or was committed to a product which left a good deal to be desired. This had enabled Philips on several occasions in the past to perfect its own work and capture a good share of a newly developing market.

This was true in the case of colour TV tubes, but whether it will ultimately prove true in the case of the most important brain-child of the electronics industry — the computer — is hard to say.

Entry fee

The company came very late into general purpose computing: in 1967 when an initial £35m. was thought to be the entry fee and had been earmarked for development and initial marketing by the Philips board of management, virtually every big company now still manufacturing computing equipment was already building

those countries in giving "favourite son" treatment to the products of the national company. Computers bought with Government funds must be Philips machines if possible.

But the country is relatively small, though one of the most advanced in Europe, and Government funds are limited. There can be no parallel here with the huge amounts available in the U.S. for Government purchases for defence and space work, 70 per cent of which automatically goes to companies other than IBM in an attempt to keep some kind of balance in the situation.

Yet even this U.S. Government counter-weighting has not given RCA enough financial impetus to stay the course long enough to become really profitable in computers. There is no doubt that RCA's spectacular withdrawal from the battle — which is only against IBM — is giving the Philips management cause to think deeply about the next move. This is because of the very close parallel which can be drawn between the operations of the two companies. The fact that RCA declared a loss on computer operations of \$250m. and believed it would have had to expend perhaps twice that sum to hold on long enough to move into profit in this field is a grim warning to others.

Narrow policies

Meanwhile, national governments in Europe continue to pursue narrow national computer policies which are costing considerable amounts of money — to date perhaps \$400m. has been spent or promised. The companies on the receiving end of this bounty are understandably not showing any particular haste to move closer to each other and form at least an alliance, if not a consortium.

It is only fair to say, however, that here too the RCA decision has brought at least some rude awakening, and closer ties for Nixdorf/AEG Telefunken in Germany and for Siemens/GII in Germany and France have been predicted.

This still leaves Philips and ICL on the fringe, the latter because its computer operation is too large for the comfort of potential partners and the former probably because it is an international giant which does not easily merge important operations such as its computer activity.

ICL is seeking common computing standards with CDC, old friends of Philips. ICL and Philips have been discussing the U.K. company's new computer designs. Both companies receive much less direct aid from Government than their French and German counterparts and undoubtedly could benefit from a much warmer dialogue on computer problems. But would still closer industrial linking between them help to form the nucleus of a "European" industry?

There is some doubt as to what share of the market such a European industry could command in — say — five to ten years, which is a reasonable guess at the time such a complex undertaking would require. Probably direct government intervention on a European scale might be needed to secure this share.

Meanwhile, in all high technology industries and particularly other branches of the electronics world, conditions are becoming more and more competitive. Low cost labour in Far Eastern countries is creating serious marketing problems for Philips radio equipment, telephone exchange systems and other electronic capital goods. The crucial question must be whether enough can be earned to support the computer operation until it is profitable.

In the meantime, though Japanese computers may not appear on European markets until the late-1980s there is no doubt that by then they will have penetrated deeply into Europe's export markets for such equipment.

Turning to the high technology area of nuclear power, where the Netherlands has always been particularly active, there is keen interest and support for a joint effort with Belgium and West Germany to build a demonstration plant of 250 MW(e) and prove a design for a large-scale commercial fast breeder reactor. The country's own nuclear centre at Petten can provide experienced research and development staff and so can a number of large concerns in the country who have been involved in the construction of its nuclear plants. Netherlands heavy engineering technology has been called on by the U.S. to supply 400-ton reactor vessels for U.S. water reactors at a time when domestic construction problems were threatening unacceptable delays to the American nuclear power station programme. This involved particularly difficult welding work on 8- to 10-inch thick steel plating.

Shell subsidiary

UCN was originally formed in late 1969 by the Royal Dutch Shell subsidiary called Shell Kernenergie, Philips, Werkspoor, the State Mines organisation and the Rijn-Schelde ship building consortium. In view of the smallness of the UCN plant the effects of UCN activity on the country's economy will not be apparent for some time. Everything depends on the outcome of the long debate on the merits of centrifuge against the established uranium isotope separation technique of gaseous diffusion. France is a major proponent of this process with Euratom, and anywhere Europe an interested audience can be found.

In the meantime, the U.S. actively promoting its diffusion techniques but would only close full details to a joint organisation such as might be set up in Europe to build the latter's power plants by 1980s.

There is thus a race again time and fierce marketing France and the U.S. If the centrifuge is proved to be economically by 1973, Holland and its partners will hold the key to a market stretching beyond Europe and worth tens of millions of pounds annually for each country. The return will be well worth the initial heavy entrance fee, estimated German sources close to the venture at something like £70 for each partner in the period 1970 to 1973.

Liquor trade

—(Cont'd.)

Continued from previous page country's leading producer, and their spirit exports come second only to Bols.

The forces behind this move were changes in import regulations and off-licensing rules 30 acres in a very land-hungry country—about twice the space available at its two existing breweries at Breda and Rotterdam. To the first two years after the merger about £3m. was spent by Oranjeboom, teatance in the U.K. For mostly for the conversion of the Rotterdam brewery to increase its capacity from about 305,000 bulk barrels to 610,000 barrels. The idea was for this kind of expenditure to be provided for out of retained profits, so any decline in profitability would have an effect on rationalisation of the market.

Brewers in the Netherlands have traditionally included soft drinks among their interests. What has happened so far is that Kon. Gist and Zuid-Nederlandsche will rationalise and then merge their spirit and wine interests, while Heineken and Coebergh will intensify their existing co-operation. During this initial period, which may take some years, both groups will keep contact in respect of marketing activities.

However, Heineken has just completed complicated arrangements which could make it a much more powerful force in the spirits business. The arrangements involved four Dutch producers of alcoholic drinks — Heineken, Coebergh, Koninklijke Gist and Zuid-Nederlandsche Spiritusfabriek — pooling their spirits interests in several stages. Together the four account for about a quarter of the Netherlands' spirit sales, equal to Bols, the up-

Initial period

So it is not only in the brewing industry in the Netherlands — where it is on the cards that Allied will soon have oews of more changes—but also on the wines and spirits side that the pace of competition is hotting up.



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سكننا من الصلح

The New York Stock Market has suffered three weeks of virtually unbroken decline. The euphoria that greeted Phase One of President Nixon's economic controls has evaporated since the announcement of Phase Two. Nicholas Colchester, in New York, assesses Wall Street's mood

The blues return to Wall Street

هكذا من الأصول

SUDDEN release that has lifted the New York stock market in recent weeks has brought back to Wall Street the fashionable attitude of optimism. It has brought back to the technical analysts the euphoria of declaring that the 7-11 bull market is now back on track and that a new bear phase has been averted.

Local moves to the market have been helped by the announcement of a new research houses on the Dow Jones Industrial Average is now at 1,000, and the Dow Jones Industrial Average is now at 1,000.

Shell subsidiary, U.S. oil company, has been a major factor in the market's recovery. The company's earnings have been strong, and its stock price has risen sharply.

critical market's position. The market's position is critical because it has now reached a point where it must either continue to rise or fall. The market's position is critical because it has now reached a point where it must either continue to rise or fall.

Labour News

EPTU vote against register inconclusive

ALEX HENDRY, LABOUR REPORTER

420,000 member Electrical, Electronic and Plumbing Trades Union (EPTU) has voted to oppose the Government's new register of firms. The vote was taken at a conference in London, and the result was inconclusive.

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id garage d air echnical ipment.

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tion skilled ie ingdom. any, Green n country

500 insurance workers ban overtime

ROY ROGERS, LABOUR STAFF

2,500 members of the Association of Scientific, Technical and Managerial Staffs (ASTMS) have been banned from overtime work.

per cent increase in the cost of living since the staffs last pay increase, 7.5 per cent, a year ago. It was worth between 50p and 2.75 a week for CIS staffs whose current salaries ranged between £500 (for a junior) to £2,500.

While the CIS was a leading insurance company, its salaries were between £400 and £500 a year. The company's profits were high, and its stock price was rising.

More labour news on Page 43

common stocks since the beginning of this era of inflation has effectively been the dividend yield—3 per cent, per annum.

It was this sort of gloomy statistic that the market put behind it on August 15, the day that the U.S. President seemed to deal inflation a death blow. Wall Street now finds itself facing the gloom again.

Paradox

That the stock market should adopt such a pessimistic viewpoint when the business outlook for 1972 is regarded as so healthy seems something of a paradox. With U.S. manufacturing industry operating at only 75 per cent of its capacity, the increase in demand, spurred on by the programme of tax reductions, should have a tonic effect on profits.

But, confused by the vague explanation of the workings of "phase two" and mistrusting its feasibility, the fund managers are taking rather a jaundiced view of the prospects for the coming year. They fear that the nation's labour leaders are not going to acquiesce to "phase two" in the same way that they co-operated during the freeze, and this leads them to expect the controls on prices to be more rigorously enforced than the control on wages.

This pessimism is exacerbated by the unsettled world monetary situation and by the growing feeling that the 10 per cent in-

port surcharge imposed by the President may ultimately backfire on the U.S. multi-national companies. There is also some doubt as to the immediate effect of the investment tax credit announced by the President. Capital spending accounts for

about 20 per cent of the output of U.S. manufacturing industry, and with overcapacity what it is, the credit does not look as though it will boost the rather mediocre profits in this sector for some time to come.

Net outflow

But the most fashionable cause for alarm on Wall Street at the moment is the question of the flow of funds into the stock market. This concern has

developed as a result of the two major anomalies of the current year—the marked surge in the volume of new equity issues, and a sustained period in which the mutual funds have suffered a net outflow of money. Since 1959, individuals have been net

The sale of stocks by individuals has stabilised over the past two years at a rate around \$10,000m. The big growth in the supply of shares has been due to the growth in new issues. After 1965 a chronic gap developed between U.S. industry's capital spending and its cash flow from depreciation and retained profits. This forced companies to turn to the credit market. At first they financed themselves mainly through bank loans, then through longer bond issues, and finally, over the past two years, with an increasing number of shares to redress the debt equity ratios.

Jeremiahs

The increased flow of stock has been absorbed overwhelmingly by the principal institutions, the insurance and pension funds, not only by virtue of their growth (which has been impressive) but because of the increasing proportion of their net cash inflow that has been channelled into the equity market. In 1962, these funds invested 20 per cent of their new money in stocks. In the first half of 1971 it was 60 per cent.

It is from these figures that the Jeremiahs argue that a bad period for stocks has arrived. The level of new issues, they say, will continue; the funds' growth is tapering off and they find themselves uncomfortably

committed to stocks. Their cash is being lured away into the rival attraction of fixed interest investment—specifically the bond market, which, confident of falling interest rates and unaffected by wage fears, is enjoying a strong phase at the moment.

This type of argument has been given added weight this year by the well-publicised plight of the mutual fund industry. This has suffered net redemptions in four of the last five months, and was shown in September to have only 4.7 per cent of its assets in cash—a margin that leaves a very thin cushion of buying power.

Though there are many arguments for and against the theory that the cash supply of the insurance and pension funds should dry up in the future, there is no evidence that this is happening at the moment.

Goldman Sachs, the investment bank, has completed a study of institutional cash flow into the market that puts the troubles of the mutual fund industry very much into perspective. It points out that in the first half of this year mutual funds were responsible for only \$1,500m. of the annual rate of \$22,000m. at which all institutions were putting cash into the market. Moreover, their low liquidity position should not be extrapolated to the rest of the institutions. At the beginning

of 1970 shares represented 60 per cent of the assets of the pension funds, and just 7 per cent of the assets of the life insurance funds. Their leeway is immense. If private pension funds put all their \$9,000m. net inflow of funds in 1971 into stocks, the percentage of their total assets represented by equity would inch up from 60 to 62.5 per cent.

Spotlight

Whatever the merits of this supply and demand argument over prices—and it is hard to find any historical justification for it—the mutual fund figures have pulled it into the spotlight at the moment and it is thus having an impact on investment attitudes.

This may well be a passing phase. Mr. Howard Stein, who manages the Dreyfus Fund, thinks that the market is very sensitive to news at the moment. An international monetary settlement might give the market quite a fillip, and the progress of "phase two" could plunge it into deeper gloom. The chartists can come up with just one argument of underlying encouragement, and that is that the best market rallies have always taken off from a background of general pessimism—liquidity position should not be extrapolated to the rest of the institutions. At the beginning

Company reports to specify accounting policies for key items

BY KENNETH GOODING

IMPORTANT changes in the disclosures that companies make about their accounting policies will follow a new Statement of Standard Accounting Practice issued yesterday by the three institutes of Chartered Accountants.

The institutes say accounts should contain a clear explanation of the accounting policies followed for dealing with a number of key items—such as depreciation, stocks, and work in progress, treatment of research and development expenditure.

The new standards will become generally effective at the start of 1973 but it is expected that many companies will respond to the accountants' suggestion that it should be adopted earlier.

Very welcome

The changes will be widely welcomed by investors and users of financial information. For, as the accountants' statement makes clear, where more than one accounting basis is acceptable in principle, the accountants' policy followed can significantly affect a company's reported results and financial position.

BSA shareholders agree to £10m. bank loan in rescue bid

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

TWO famous motorcycle marques BSA and Triumph are not to disappear. Lord Shawcross, the new chairman of Birmingham Small Arms, said here today.

Approval for a rescue operation for the group was given by shareholders, who agreed to Barclays Bank having a charge on the company's assets in return for a £10m. loan, and authorised an increase in borrowing powers.

However, two of the less successful models are to be eliminated soon and the company is working on ways to reduce costs and lessen its dependence on the U.S. market.

As part of the rationalisation measures BSA is dismissing 3,000 of the 4,500 labour force at the Small Heath, Birmingham, plant, to allow concentration of production at Meriden.

Putting at best 3,000 and at worst more than 7,000 men and women out of work is a grave and shocking responsibility," Lord Shawcross commented.

Mr. Lionel Joffe, former man-

Prince's plea to unions on pollution

PRINCE Charles yesterday called on trade unions to show a more responsible attitude towards pollution and conservation in Wales.

"We have not had a very great response from the trade unions. We would like them to take more constructive steps and a more responsible attitude," he said when presenting awards of the Prince of Wales' committee at Merthyr Tydfil.

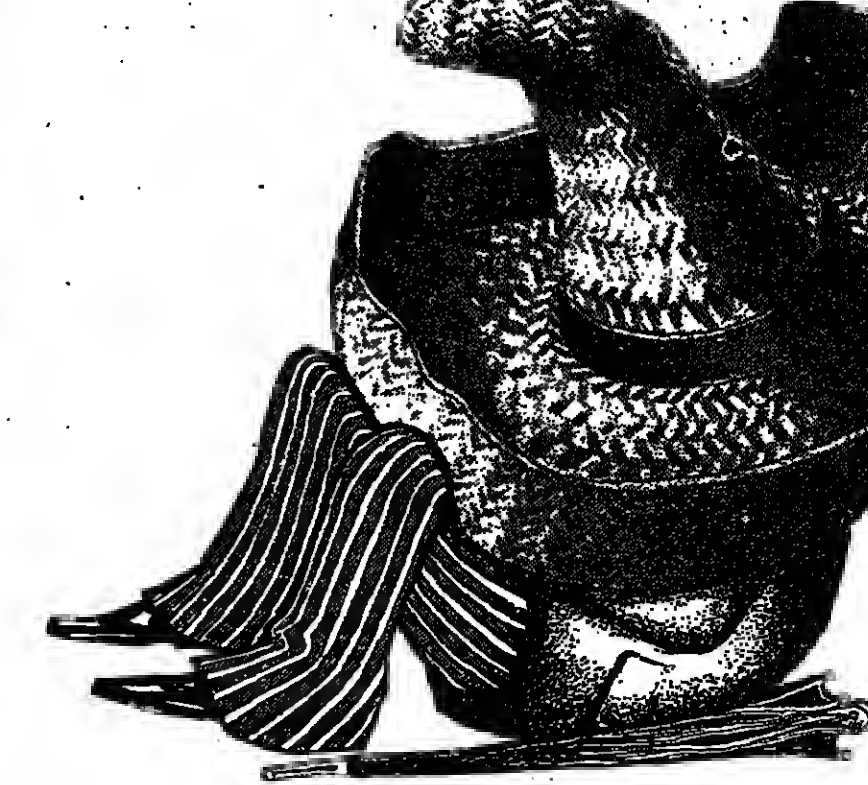
"It is all too easy to expect management and employers to do it all. I think the unions might suggest to management what might be done."

Bank raid rewards limit is raised

FINANCIAL TIMES REPORTER

THE maximum reward that will be paid by the Clearing Banks for assistance over bank raids has been raised to £2,500. Until now the limit has been £1,000.

New notices now appearing on bank counters state: The London Clearing Bank will, until further notice, pay a reward of up to £2,500 to any member of the public who gives information to the police leading to the conviction of any person for stealing, or attempting or conspiring to steal, any of their property, maximum amount of £1,000 has been paid on 10 occasions.



Do you suffer from inertia?

Recent research indicates that inertia among top management is one of the primary reasons for not moving out of London. But doesn't it worry you that your London office costs you an extra £1,000 a year per employee? Doesn't it hurt—the thought of all those premium rents, rates, wages? You can of course ignore the cost and take comfort from murmuring any of the following spells. They're guaranteed to restore you to sweet inertia.

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- ...but we are in a service industry. (Try to forget the merchant banks, insurance companies, solicitors' firms, that have moved in large part, if not in whole.)
- ...but the City, after all, is the City. (Never mind the sense, just feel the sound.)
- ...but we can't give up a prestige address. (Try to forget that you don't have to move all the staff. You could just move some, and still keep your prestige address.)
- ...but London's handy because it's so central. (Try to forget that you don't have to move all the staff. You could just move the ones who don't have to be central.)
- ...but we couldn't move all the staff, so we can't move any. (Don't worry about logic, just say it.)
- ...but key staff won't move. (Wouldn't they, wouldn't they?)

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COMPANY NEWS + COMMENT

Nova (Jersey) to top £1m. and pay more

BARRING unforeseen circumstances, pre-tax profit of the Nova (Jersey) knit group are expected to rise from £854,000 to not less than £1m. for the year to March 31, 1972, and on this basis the directors forecast lifting the dividend total from 35 pence to at least 42½ pence.

Meanwhile, they report a rise in the first half pre-tax balance, after minority interests, from £302,000 to £436,000, and are increasing the interim payment from 12½ pence to 15 pence. A director of the company intends to waive the interim on 950,255 shares amounting to £28,508.

Increased capacity from the South Wales factory has enabled the group to use its own production for replacing outside purchases by the merchandising operation, directors state. Results of the knitting operation in the U.S. in which Nova has an 80 per cent. interest have been consolidated for the first time.

Demand for products continues to increase both here and abroad and is "particularly strong" from the U.S. which is supplied from this country as well as from America, in order to meet the demand the directors wish to expand further the capacity of the group and have therefore authorised an extension of 55,000 sq. ft. to the existing factory in South Wales.

In order to obtain adequate long term finance they propose in the near future to make an issue of approximately £1.6m. of convertible unsecured loan stock by way of rights to existing shareholders. Of this, £250,000 will be required for the extension to the South Wales factory and the balance will be used to provide additional plant and equipment and the necessary additional working capital. Full details will be announced shortly.

The directors propose to institute an executive share incentive scheme based on the issue of Ordinary shares in partly paid form to selected senior executives, including executive directors other than Mr. Michael Burg and the chairman, Mr. Strasser. The number of shares which may be issued will be limited to 140,000, which is a little less than 5 per cent. of the present issued Ordinary, and the number to be allotted to any individual will not exceed 30,000.

The scheme has been submitted to the inland Revenue and will not be implemented unless the firm's satisfaction to the directors is received as to its tax consequences.

	Six months	Year
	1971	1970
Turnover	3,726	2,615
Profit	500	302
Minorities	23	—
Profit before tax	477	302
Taxation	201	128
Available	276	174
Dividend	83	71

• comment

There is the feeling in some quarters that demand for double jersey knit is levelling out but the latest half-time figures from Nova Knit do not provide much evidence for this assumption. With the new factory in South Wales coming on stream and the U.S. subsidiary playing a more important role, pre-tax profits have been pushed up this time by 61 per cent. Such is the volume of demand, particularly in the U.S., that Nova has already found it necessary to increase the capacity at South Wales. These extensions will be completed by Christmas and fully operational by 1972-1973. So while it may be fair to say that demand for the lower quality fabric is less buoyant than it has been of late, the upper end of the market—where Nova concentrates—is still bounding ahead. This being the case a prospective p/e of 12 at 25½p is hardly ambitious even allowing for the pending rights issue.

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Tricoville meets forecasts

Against a forecast of a turnover of £1.25m. and a minimum profit of £120,000, Tricoville reports figures of £1,262,850 and £125,229 for the year to July 18, 1971. They compare with £1,089,444 and £82,000 respectively for the previous year.

As indicated in the March, 1971, prospectus, the dividend is 14 pence. A total of 24 per cent. in a full year has been forecasted. Net tax profit came out at £72,798 (£50,270).

The company is engaged in women's fashion clothing.

• comment

Tricoville seems to have overcome the market's initial suspicion of any rag trade company as its shares are now 35 pence above last March's placing price. Having met the prospectus forecast the interest in the 1970-71 results is the jump in margins of a couple of points to just under 10 per cent. and with 70 per cent. of total sales imported, the ending of the Import Deposit Scheme has been a particular help here by reducing interest charges. Further more, margins are expected to be maintained in the current year and all sides are doing better—notably the recently established sports and swimwear division. It is also hoped to increase sales penetration in London and the North. So given the protection involved in pre-selling most garments, the shares seem to have the possible risks adequately covered at 53p with a p/e of 10½.

Burgess second half setback

GROUP PROFIT, before tax, of Burgess Products Company (Holdings), acoustical and electrical engineers and manufacturers, contracted from £309,315 to £282,380 for the year to July 31, 1971, after a first-half increase from £348,000 to £394,000.

The dividend is maintained at 18 pence with a final of 12½ pence.

• comment

Following the 13 per cent. rise in first half pre-tax profits Burgess

Products' full-year setback comes as an unpleasant surprise and the shares fell 10p to 88p on the news. Though comparison is complicated by the inclusion of the two overseas subsidiaries, it appears that the U.K. was the main problem area. In particular, the silencer and filter interests have been hit by a combination of cost inflation, the Ford strike and the continued weakness of the tractor market. However, the power tool and micro-switch divisions have done better though the latter has been hampered by the downturn in capital goods demand. The expectation of continued progress here, and by the overseas companies, should be enough to push up a p/e of 8.8—especially if the Government's measures succeed in slowing down inflation and boosting growth.

Tobenail profit expansion

CURRENT YEAR profit in excess of the £305,549 for the year to March 31, 1971, is indicated by the directors of Tobenail, manufacturers of specialised machinery for packaging and parceling goods.

On a turnover up from £306,000 to £1,002,000 first half profit advanced from £110,000 to £142,000.

And, chairman, Mr. T. Kenny reports that the order intake for the packaging machinery companies continues to improve.

To reduce disparity, the interim dividend is being effectively increased from 0.375p to 0.60p. The 1970-71 total was equal to 1.5p.

• comment

Tobenail has continued the pre-tax growth trend of the last two years (apart from a slight setback in 1966-67) with a first half jump of 20 per cent. on a 2 point improvement in margins. This reflects the group's concentration on costs control combined with its policy of constantly modernising the product range. Demand for packaging machinery, Tobenail's speciality, is currently quite good and given that the second-half is usually the more profitable there seems no reason why the group should not produce annual profits of around £350,000 before tax. This puts the shares at 46p on a prospective p/e of 11.3 which may not be taking full account of the growth prospects.

Lombard Australia

Group profit, before tax, of Lombard Australia expanded to £1,632,000 for the year to September 30, 1971, compared with

£988,000 for the previous nine months—an annual rate of increase of 24 per cent.

After tax of £319,000 (£498,000) the net profit was up from £491,000 to £513,000, or a 24 per cent. rise on an annual basis.

Gross accounts receivable at September 30 last, amounted to £54.18m. (£50.99m.), up 26 per cent. After deducting provision for unearned income, £3.25m. (£3.12m.), net accounts receivable were up 25 per cent. from £44.87m. to £55.82m.

Since becoming a member of the National Westminster Bank Group the annual balance date for the company has been changed from December 31 to September 30.

A FINAL dividend of 7½ pence by Unochrome International makes 12 pence for the year to June 30, 1971, an increase of 1 pence.

Trading profit rose from £279,150 to £1,124,142, and interest charges were reduced from £335,560 to £288,294. But after profits before tax of £1,199,082 (£1,990,082), the profit balance fell from £541,646 to £713,594.

The directors state that following the closure in Chicago, Van Der Horst Corp. is expected to substantially better profits for the first quarter than for same period in the previous year.

Group results incorporate a trading loss for the year from the Scottish Machine Tool; during the first quarter of the current year, conditions have improved and SMT is showing a small profit for that period.

• comment

On the face of it, Unochrome International's pre-tax profits have fallen 144 per cent. for 1970-71 after a 9 per cent. first half increase. However, after eliminating special items from both years, pure trading profits have risen 30 per cent. On this basis and after full taxation earnings are up from 2p to 2.5p a share. The p/e of 9.2 at 24½p (down 2½p) may perhaps be paying too much attention to the obvious.

Edgar Pickering advance

FIRST-HALF pre-tax profits of the Edgar Pickering (Blackburn) group have advanced from £195,397 to £214,950, and present indications are for further progress in the second half with the group's speciality, says chairman Mr. E. Pickering.

The interim dividend is unchanged at 30 pence—it is being waived by the chairman on his personal holding. For all the previous year to March 31, 1971, when profits amounted to £540,078, the dividend total was 65 pence.

After tax of £55,980 (£52,000) the first half net balance was up from £111,397 to £128,970.

The group makes and supplies turtling machinery and finishing equipment for the carpet industry.

Statement Page 32

Aurora Gear looks for recovery

SHOULD THE upturn in business activity promised by the Government be forthcoming the construction industry will be the first to benefit within the subsidiaries of the Aurora Gear and Engineering Company will show to "considerable advantage" says chairman, Mr. P. J. Kilman.

However, he reports that the Board is disappointed that the group has not shown greater progress during the latter half of 1970-71, this being due to the severe decline in business with Rolls-Royce and to generally reduced activity within the engineering industry.

As reported on October 8, pre-tax profit for the year ended June 30, 1971, was £327,751 (£811,475) after a provision of some £57,000 against combined debts due from Rolls-Royce. The dividend is held at 20 pence.

The first part of the three year capital equipment programme has been completed and planned. Phase two being implemented covers the next 12 months. This will consist of a continuation of the work to create more factory space and the installation of further modern plant. Plans to extend the heat treatment divi-



Sir Basil Smallpiece (left), chairman of Associated Container Transportation (Australia), and Mr. Jim Payne, managing director, announcing, at a Press conference in London yesterday, the consortium's plans for a round-world container service from next autumn, in conjunction with Australian National Line. (Report: Page 8.)

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corre. Total for year	Total last year
Burgess Products	12½	Dec. 1	12½	12½
Continental Union	10	Dec. 1	10	10
Ever Ready Trust	17½p	Dec. 7	17½p	17½p
J. Hepworth	12	Dec. 15	10	15
Kramet Ltd.	110 cts.	Dec. 1	—	25 cts.
Le Valinnet Trust	15	—	15	15
Madgey and Kesteven	15	—	15	15
Nova (Jersey)	15	Jan. 6	12½	35
Edgar Pickering	30	Dec. 23	30	65
Reed International	5	Jan. 10	5	12½
Rosekang Knibber	(a)	Dec. 6	7½	3
Singapore Para Rubber	10	Dec. 7	15	20
Smith and Pearson	5	—	5	11
South African Brews.	12 cts.	Dec. 17	2 cts.	6 cts.
Steel Brothers	12	Dec. 31	7½	18½
Telfer	7½	—	—	—
Tobenail	60p	Jan. 29	*0.375p	*1.5p
Tricoville	(d)14	—	14	—
Unochrome	7½	—	12	11

* Equivalent after allowing for scrip issue. † Amount per share. (a) Tax free. (b) On capital increased by rights and/or acquisition issues. (c) To reduce disparity. (d) As forecast in March 1971 prospectus. (e) For 15 months.

son in Markyate are progressing well.

The Hills Engineering Company has entered into an arrangement with Miniere et Metallurgique de Rodange of Luxembourg and the directors hope this venture will help to obtain a greater share in the European market for Rolling Mill equipment.

At October 7, 1971, Mr. H. M. Griffiths and family were interested in 318,217 Ordinary 5p shares.

Meeting Sheffield, November 25, noon

Steel Bros. expects no less profit

FIRST-HALF group profit, before tax and loan interest charges, of Steel Brothers Holdings, is down marginally from £59,250 to £58,823, but the directors indicate that the figure for the year 1971 will not be less than the £1,031,708 for 1970.

The first-half shortfall reflects reduced income from Pakistan and from Western Australia, where trading conditions are difficult. Other areas are doing well, the directors state.

An unchanged interim dividend of 7½ pence is declared. The 1970 total was 18½ pence.

• comment

Continental Union Trust

Gross income of Continental Union Trust Company increased from £228,895 to £300,828 in the year to September 30, 1971. The figure for the year to March 31, 1971 was £260,060.

• comment

Scottish Met. Property

On the basis of rent recently achieved by the Scottish Metropolitan Property Company—rental income was up from £1,420,395 to £1,631,787 in the year to August 1971—the chairman, Mr. I. A. Walton, considers that the figure will at least double by 1981.

He emphasises that this estimate takes no account of any future increases in rental levels over the decade and excludes the benefit of acquisitions and developments under negotiation and of any transactions which will take place within that period.

In considering future growth the directors have looked at the question of the expected rent per sq. ft. or sq. yd. in the next 10 or 20 years. This, they say, it should be remembered that, in general, properties purchased prior to 1960 will have been let on 21 year

Reed International goes ahead

AFTER showing a rise of £1.3m. paper, paperboard, packaging to £5.5m. at the end of the first quarter, profit before tax of the wallcoverings.

Reed International group for the six months to September 30, 1971, advanced by £2.7m. to £13.2m. compared with the same previous year period.

Figures for 1971 include those of Twyford Holdings, acquired with effect from April 1. Pre-tax profit attributable to Twyford for the half-year was £500,000, of which £300,000 is in respect of the second quarter.

Statement Page 30
See Lex

Hepworth tops £2½m.: 3% extra

PRE-TAX group profits showing an advance from £2,073,154 to £2,522,705 for the year to August 31, 1971, add an increase of 21 per cent. to 15 per cent. in the dividend total, with a final recommendation of 12 pence, as announced by John Hepworth & Son.

At half-way, profits of the group of multiple tailors were up from £334,056 to £1,144,733.

Earnings per £1 Ordinary share are shown at 3.9p (3.4p) for the second quarter and at 7.5p (6.4p) for the half-year. For all the year to March 31, 1971, earnings per share were 11.5p.

The interim dividend is maintained at 5 pence. Last year's total was 12½ pence.

Mr. S. T. Rydner is chairman of the group, which is engaged in

ISSUE NEWS

Henry Stuart (Fabrics)

Arrangements are in hand for an offer for sale next year of the shares of Henry Stuart (Fabrics) of Leicester. The offer will be made by Singer and Friedlander and application will be made for quotation on the London Stock Exchange.

HS produces double jersey knitted fabrics for sale to ladies' wear manufacturers. In the year ended June 30, 1971, sales were approximately £3m. and net pre-tax profits were in excess of £200,000.

MALAKOFF RUBBER

Arbuthnot Latham and Co., announce that in respect of the Malakoff Rubber Estates rights issue acceptances have been received for 966,625 shares and that excess applications totalled 588,618 shares. All applications for less than six excess shares per 100 shares held have been allotted in full with a minimum of 10 shares. All other applications have been allotted in the proportion of six shares for every 100 shares held rounded off to the nearest 10 shares.

Allocation letters will be posted on Thursday.

COASTAL STATES GAS BONDS

The \$50m. First Mortgage 7½ per cent. Bonds, Series E, due 1991, an average allotment price of \$105.55 per cent. of the stock of Company have now been sold. The bonds were issued through an underwriting group headed by

NEW DEALINGS

Dealings started yesterday the Mid-Sussex Water Company 8½ per cent. Redeemable 1976. Compared to 105.55 per cent. of the stock of Company have now been sold. The bonds were issued through an underwriting group headed by

OFFICIAL QUOTATIONS

Permitted to deal in and quotation for the undermentioned securities has been granted:

Associated Railways—£399,323 New Ordinary shares of 50p each, fully paid (all paid).

Derbyshire—£1m. New Ordinary shares of 10p each, fully paid (all paid).

London and Lancashire Investment Trust—£8m. Ordinary shares of 25p each, fully paid; £25,000 5 per cent. Cumulative Preference Stock.

C. and M. Power Plant Company—£75,000 New Ordinary shares of 25p each, fully paid.

Land Securities Investment Trust—£5,000 Ordinary shares of 50p each, fully paid.

Microconcrete (Holdings)—£64,449 New Ordinary shares of 25p each, fully paid (all paid).

Penning Motor Group—£300,000 New Ordinary shares of 10p each, fully paid (all paid).

QUOTATION

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as a member of the London discount market, are vitally affected by the Bank of England's paper, 'Competition and Credit Control.'

Competition means that we are able to lend money to industry and local authorities at even more competitive rates through the flexible medium of commercial and corporation bills.

Credit Control will be achieved by requiring the banking institutions to maintain a proportion of their deposits in "reserve assets." Money placed by them with us is a reserve asset.

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هكزا من الصل

هكذا من الأصل

A business is as good as its management'

- part of IDV's philosophy



IDV'S UK DISTILLERIES. Scotch Whisky, Gin and Vodka are distilled in this country. The Group has recently opened an extensive Scotch Whisky maturing and blending complex at Blythswood, near Glasgow and operates three malt whisky distilleries in Scotland, producing over 1 million gallons a year.

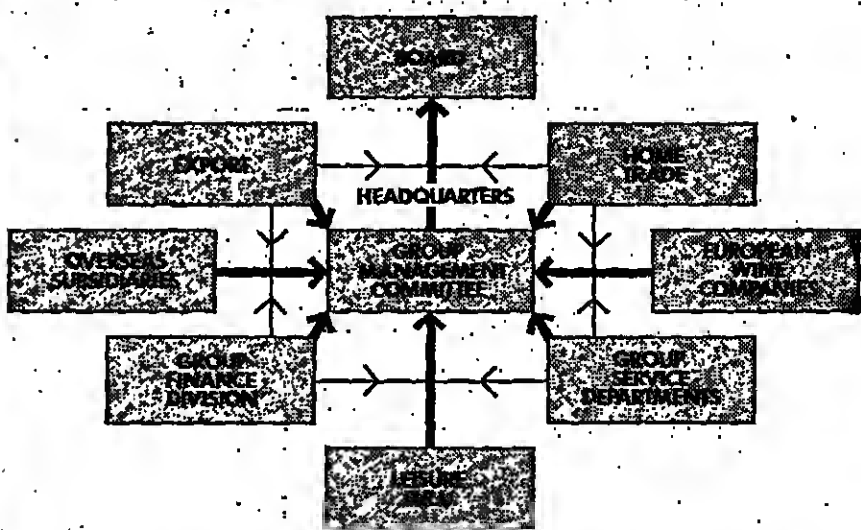


GRAPE PICKERS IN THE DOURO PORTUGAL. Gathering grapes for the well-known range of Croft and Delaforce ports.

"Profits (before tax and gross minority interests) were a satisfactory £7,636,000, as against £7,564,000 last year. Although profits showed only a small improvement, sales were at an all-time record of £118,284,000, an increase of 11% on last year.

Since the Group was formed, we have been re-organising all sectors—people, business disciplines and bricks and mortar. We are now well equipped to meet the challenges of this decade. Benefits at home, springing from the steps we have started to take, for the total re-organisation of our Home Trade, are beginning to be felt and the improvement can now be seen to be steadily progressive, aided by the recent increase in wine consumption within the home market. Rising costs and wage increases have marginally slowed down. As matters stand, 1972 profits are expected to be somewhat better than last year. 1973 should start to show a more positive move forward, followed by still better years ahead."

Cecil Berens, Chairman



IDV'S MANAGEMENT STRUCTURE. This outline chart shows the Group's updated structure. It depicts the key operating areas and shows their positions within the Group.

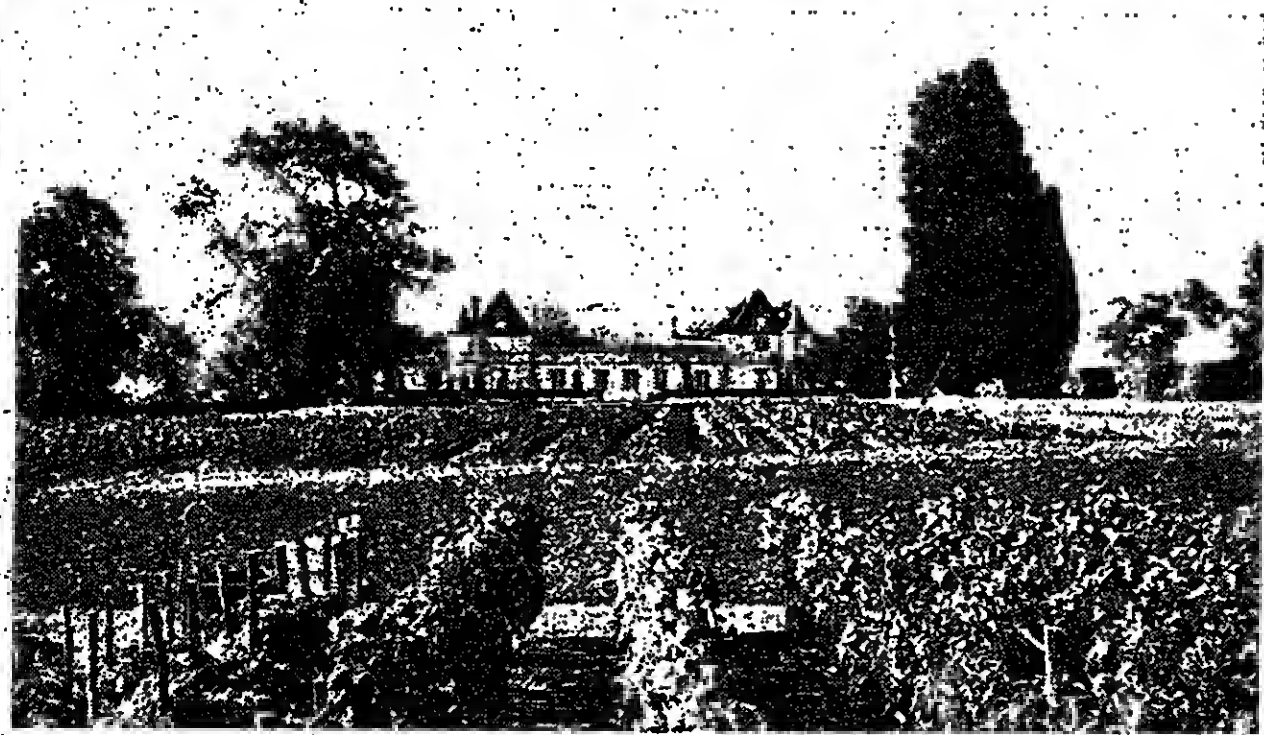
"Every company develops its own management style. Our own management philosophy is now strongly founded upon setting clear objectives and measuring their attainment at stated intervals. We believe in delegating responsibility to the fullest degree. We make sure each man has a clear understanding of the next man's job, which encourages teamwork and counters departmental empire building. We believe we have first-class technicians in all the right places, in the various skills of husbanding our vineyards, running our still-houses, bottling, packaging, marketing and financing our products.

In the ultimate, businesses are people, and businesses are thus, more often than not, as good as their managements. Thus we try at all times to encourage all companies within IDV to find (and keep) the best in their respective fields."

Jasper Grinling, Managing Director



IDV BRANDS EXPORTED TO WORLD MARKETS. IDV Export Ltd. was formed this year. Its five operating companies are engaged in the export development of J & B 'Rare' Scotch Whisky, Gilbey's Gin, Smirnoff Vodka, Spey Royal Scotch Whisky and Catto's Scotch Whisky, as well as several other brands.

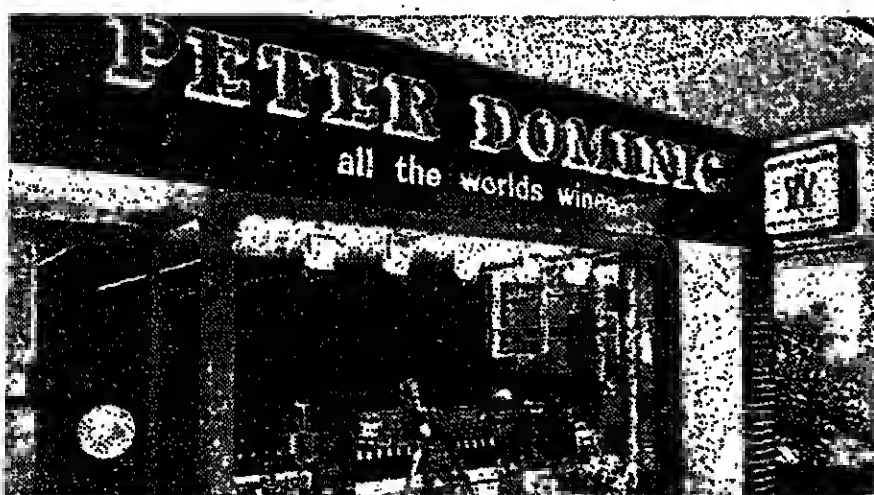


CHATEAU LOUDENNE, BORDEAUX. IDV's operations on the Continent of Europe are located in France, Spain and Portugal, where their companies are actively attacking world markets, to reinforce sales of their various international brands of wines, including ports, sherrys and clarets. In Germany the Group now owns a chain of retail shops in the well-populated Ruhr area.

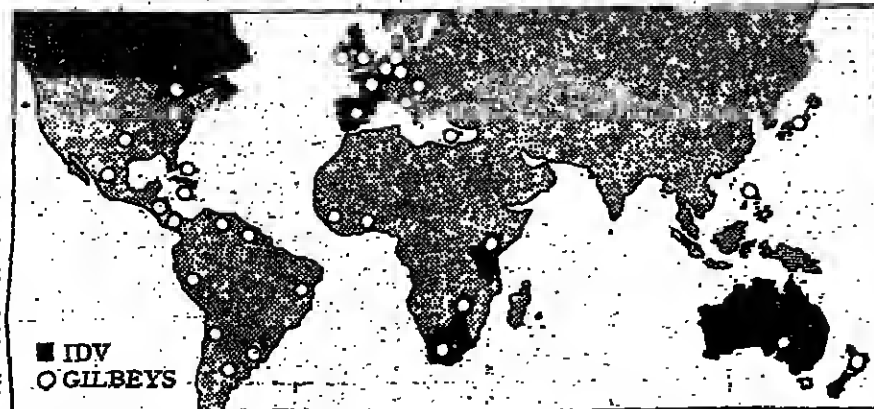


NEW DEPOT AT NORWICH. Plans are set for Gilbey Vintners' management and marketing to move to Harlow, where production is being centralised and a central distribution depot established. To complete the regional distribution, a network of 12 strategically placed regional depots are under construction, to replace the present 53 distribution points.

TRAINING IN PROGRESS. The Group believes strongly in training at each and every staff level. All UK staff, and many trade customers, are trained at the new product school in London.



A PETER DOMINIC SHOP. Peter Dominic, the national retail arm of IDV's Home Trade Company, has 325 shops and last year's turnover totalled more than £22,000,000. The chain trades mainly as Peter Dominic, with other branches operating as Posters, Hunter & Oliver and Camerons in Scotland.



IDV'S WORLDWIDE ACTIVITIES. The Group's subsidiary and associated companies, together with the distilleries operating on behalf of Gilbey's Gin, are very widespread.



INTERNATIONAL DISTILLERS AND VINTNERS LIMITED

1 York Gate, Regents Park, London NW1 4PU Tel: 01-935-4446
Copies of the Annual Report and Accounts can be obtained from the Company Secretary
The Annual General Meeting will be held at The Churchill, London on November 25th, 1971 at 12 noon.

APERITIF: LILLET CHAMPAGNE. HEIDSIECK DRY MONOPOLE TABLE WINES. CARAFINO. CHATEAU LOUDENNE, DOGURA, JUSTINA, LA TOUR PAVILLON, LA VISTA, LE PIAT DE BEAUJOLAIS PORTS. GILBEY'S TRIPLE CROWN, CROFT PARTICULAR, DELAFORCE HIS EMINENCE'S CHOICE SHERRIES, CROFT ORIGINAL, GILBEY VINTNERS' SHERRIES SOUTH AFRICAN SHERRIES. CAPE HOUSE GIN. GILBEY'S GIN VODKA. SMIRNOFF WHISKIES. J & B RARE, SPEY ROYAL, CATTO'S SCOTTISH HIGHLAND, QUEEN ANNE, OLD GRAND-DAD BOURBON BRANDY. HENNESSY BRAS ARME, VSOP, XO AND EXTRA LIQUEURS. BOLS MINERAL WATER. FERRIER.

MINING NEWS

Poseidon keeps its powder dry

BY KENNETH MARSTON

THE LATEST quarterly report from Poseidon can best be described as a progress report in the sense that it records only the further steps taken towards the exploitation of the Mount Windarra nickel deposit in Western Australia under the new partnership of American's Union Oil, Banna and Homestake companies who have made what is believed to be a similar find to the south. It contains no new outstanding drill results, or reserves or details of financing and production plans and if Poseidon is reaching the stage when such "sensational" news is ripening, it may be that the fruits will be saved for the meeting which should be due next month. One of these could be the official disclosure that the company has repaid its \$10.5m. (\$4.0m.) loss from Anglo American Corporation.

No water problem

The latest report is still important. It is, for example, that in this arid area sufficient water has been indicated to supply both the township and the mine plant, thus avoiding the problems and expense of piping supplies from far distant sources. Then, too, metallurgical test work has shown that a minimum recovery of 85 per cent. can be obtained at a concentrate grade of 11.5 per cent. nickel from ore below the 200 feet level.

Nothing some of the recent vague rumours, Poseidon states that recent drilling has confirmed the previous estimates of indicated ore reserves and tonnage. It has also found modest but worthwhile copper values ranging in to 0.32 per cent. in the nickel ore at the Windarra Well section of the property.

And the overall picture is continuing to grow while nickel marketing discussions continue. Pending the exploitation of its nickel resources, Poseidon is investing income from the Young Burra copper mine in South Australia. Only 60 per cent. of the ore mined is being treated by the chemical section of the plant, the rest being stockpiled for a new heating section is available. Poseidon makes solid progress, but in the absence of sensation the shares fell 40p to 660p yesterday.

SILVER VALLEY COAL DEAL

Agreement in principle has now been reached between Silver Valley Minerals and the Hanwright iron-ore group on a joint venture to develop the former's Mawson coalfield and loading facility in New South Wales.

A holding company, to be 60 per cent. owned by Hanwright and 40 per cent. by Silver Valley, will have the right to mine all underground coal either owned by or applied for on behalf of Silver Valley which will retain the rights on the Nimby freehold area.

Silver Valley will be paid 5 cents (2.5p) per ton royalty on all coal and gravel mined and

and on the freehold areas. Hanwright will purchase about 530,000 Silver Valley shares at 80 cents (37.3p) per share and Silver Valley will be given the right to acquire 50.5m. worth of Hanworth Minerals when the flotation of the latter is made. Silver Valley were 12p yesterday.

Fall in Inco's earnings

HARD on the heels of the week-end news that it is cutting nickel production by a further 15 per cent. following the 7 per cent. reduction announced in August, Canada's International Nickel reports that September quarter earnings have dropped to \$27m. (\$2.4m.) compared with \$36.2m. in the same period of last year.

The total for the past nine months is thus brought to \$264m. compared with \$274m. or \$2.16 per share, a year ago. A final quarterly dividend of 25 cents makes a total for 1971 of \$1.30 compared with last year's \$1.40. It is pointed out that earnings have been helped by non-recurring tax refunds amounting to \$6.7m. and the recently announced 7 per cent. reduction in Canada's corporate income tax. Otherwise, the company has continued to feel the effects of the fall in nickel sales combined with lower copper prices and higher production costs.

But the chairman, Mr. Henry S. Winstate says that "in recent weeks, orders for rolling mill products and to a lesser degree for primary nickel, have increased slightly in some markets, and there are indications that the level of the company's sales may have touched bottom in the third quarter." Prior to the latest third-quarter results, Inco were down at \$121 in London yesterday.

F. DAGGAFONTEIN Normal production is expected to be resumed by November 8 at the Anglo-American Cornwall group's East Daggafontein mine following a shaft accident on October 22 when a ship lifted the mine. Provided there are no further setbacks the mine expects to meet its grade and tonnage targets by the end of the year.

MINING BRIEFS MOUNT NEWMAN—Iron mining operations at Port Hedland and Newham have been on strike and the Port Hedland workers have been told to return to work by the end of the year. ANGLO-AMERICAN CORP.—Newman's iron ore mine is expected to be resumed by November 8 at the Anglo-American Cornwall group's East Daggafontein mine following a shaft accident on October 22 when a ship lifted the mine. Provided there are no further setbacks the mine expects to meet its grade and tonnage targets by the end of the year.

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£97.5m. claim for teachers proposed

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

A £97.5m. pay claim next year for more than 330,000 schoolteachers in England and Wales was proposed yesterday by the 33,000-strong Assistant Masters' Association.

The proposal, for increases averaging 15 per cent., caps the claim recommended by the 262,000-strong National Union of Teachers by about £8m. However, the differences between the claims involve more than total sums.

The 13.7 per cent average claim recommended by the executive of the NUT, the largest teachers' union, would consist of a flat-rate rise of £250 for all schoolteachers. Proportionately, however, the young teachers who form a large part of the NUT's membership would do better out of the claim than would longer-serving staff.

The flat-rate claim would thus erode the new differential pay scales for older teachers who have reached positions of higher responsibility. The differential scales were adopted after arbitration this year, against the fierce opposition of the NUT.

Yesterday's proposal by the Assistant Masters' Association, on the other hand, would reinforce the differentials in favour of the senior teachers who make up the bulk of AMA members.

Teachers at the starting point of the bottom scale—now £1,055—would receive a rise of only £145, or 13.7 per cent., under the AMA scheme, compared with the £250 rise which the NUT's flat-rate recommendation would give them.

The five main differential scales proposed by the AMA are £1,200-£2,400 (including long-service increments); £1,370-£2,540; £1,670-£2,870; £2,120-£3,120; and £2,540-£3,900. To the first three, extra pay for graduates with good honours degrees would increase the maximums to £2,350, £2,720, and £3,120 respectively.

The two sets of pay proposals are to be discussed at special conferences of the respective unions. However, the battling over which set is to form the basis for the schoolteachers' official claim in 1972 will not start until the unions' panel of the Burnham pay-negotiating committee meets later this month.

Turnhouse improvements 'will mean more safety'

THE new runway and terminal buildings planned for Edinburgh's Turnhouse Airport would provide greater air safety, more modern aircraft and improved facilities for East Scotland, it was claimed by the British Airports Authority at a public inquiry into the proposals in Edinburgh yesterday.

Mr. John McCuskey, QC, also said in his opening statement that the proposed £600-foot runway would mean different flight plans for aircraft, avoiding crosswinds and other flight hazards marred by the present airport.

Outlining the benefits of the £9.5m. plans, expected to be completed by 1975, Mr. McCuskey said: "Aircraft are out of use too often because of poor visibility and lack of more sophisticated instrument landing systems." Combined problems led to diversions and disruptions of services, inconveniencing thousands of people during the year.

"The present facilities at the airport are not worthy to serve the Scottish capital. Operators have continued to use old-fashioned aircraft."

But if the BAA, who took over the airport last April 1, were able to get their plans approved, these difficulties would be considerably reduced.

The BAA estimated there would be 1.6m. passengers a year by 1985—an increase of 160 per cent. Air transport movements were expected to increase by 55-60 per cent.

The inquiry is expected to last several weeks.

London talks on Norwegian £8m. mill plan

By Michael Cassell

REPRESENTATIVES of Norwegian steel manufacturer Christiania Spigerverk are pressing the Department of Trade and Industry for clearance to proceed with plans to build an £8m. steel mill at Chesterfield, Derbyshire.

It is understood that talks aimed at securing an industrial development certificate for the project, essential before planning permission can be sought, are about to take place in London.

Sites throughout the country have been considered by the company and although it is believed that the DTI has suggested several alternative locations more likely to assist in its regional development strategy, Christiania is attempting to convince the Department that its final choice is most suitable.

LONG-RANGE FORECAST

Mild November expected

NOVEMBER will probably be mild, especially in the first half, according to yesterday's long-range weather forecast.

Rainfall is expected to be generally near average, but it will be below average in South-east England, and above average in West and North Scotland.

Rather unsettled weather is likely in northern districts but in southern and central areas, it will probably be mainly dry with some night and morning fog.

Later this month, one or two showers are likely in all areas. Over the month as a whole, fog will probably be more frequent in inland areas of England and Wales.

Mean monthly temperature is expected to be above average generally but much above in South-west England and South Wales and near average in North Scotland.

In most areas it is likely to be much warmer than usual in the first half of November.

INTERIM STATEMENT

STEEL BROTHERS HOLDINGS LIMITED

GROUP INTERIM FINANCIAL STATEMENT

DIVIDENDS

The directors at their Board Meeting held on 1st November, 1971 declared:

(a) An interim dividend for the year ending 31st December, 1971, at the rate of 7½% on the issued Ordinary Shares of the Company. This dividend will be payable on 31st December, 1971, less income tax, to shareholders on the Register at the close of business on Monday, 29th November, 1971. This compares with the same amount paid as an interim dividend for 1970.

(b) Dividends on Preference Capital and Interest on Unsecured Loan Stock will be paid to 31st December, 1971, less income tax, to stockholders on the Register at the close of business on Monday, 29th November, 1971.

RESULTS

Actuals

Year Ended

31st December 1970

Unaudited figures for six months to

30th June 1971

30th June 1970

STELLENBOSCH WINE TRUST LIMITED

(Incorporated in the Republic of South Africa)

DIRECTORS' INTERIM STATEMENT FOR THE HALF-YEAR ENDED 30TH SEPTEMBER, 1971

The unaudited profits for the six months ended 30th September, 1971, compared with the half-year ended 30th September, 1970, and the year ended 31st March, 1971, are as follows:

	Six months ended 30.9.71	Six months ended 30.9.70	Year ended 31.3.71
Profit after taxation:	R000's 3,647	R000's 3,260	R000's 6,598
Attributable to outside shareholders in subsidiaries:	15	21	43
Deduct:			
Preference dividend:	3,632	3,239	6,596
	230	173	413
	3,402	3,066	6,442
Deduct:			
Pre-acquisition profits of Sedgewick Taylor Limited:	—	800	800
Attributable to Ordinary Shareholders:	3,402	2,266	5,642
Earnings per Ordinary Share: (Refer Note)	18.6c	11.0c	27.5c

NOTE: The profits attributable to ordinary shareholders on a comparative basis (incorporating pre-acquisition profits of Sedgewick Taylor Limited for the five months prior to the merger on 1st September, 1970) for the six months ended 30th September have increased from R3,066,000 (14.9 cents per share) in 1970 to R3,402,000 (16.6 cents per share) in 1971.

COMMENT: Notwithstanding the increase in excise duties which became effective on 1st April, 1971, and which seriously affected spirit sales, the Company's total sales have grown although at a rate lower than that previously experienced. As expected, cost inflation continued to have an adverse effect on operating expenditure and offset the benefits of rationalising the Company's business with that of Sedgewick Taylor Limited. As a result there has been a decline in the rate of profit growth during the period under review.

In the present economic climate there is a greater degree of uncertainty about short-term growth than was the case six months ago. However, the larger resources of the Company consequent upon its merger with Sedgewick Taylor Limited (which has now been completed) are being applied to ensure that the long-term growth of the Company will continue.

In the light of the results for the period under review and the short-term expectations, it is expected that profits during the remaining six months of this financial year will be greater than those of the comparable period of the previous financial year. Therefore your Directors are confident that the forecast that a dividend of at least 20 cents per share would be payable in respect of profits for the current financial year is still valid.

NOTICE IS HEREBY GIVEN THAT the following dividends have been declared payable on or about the 13th December, 1971, to shareholders registered in the books of the Company at the close of business on the 19th November, 1971.

(1) ORDINARY SHARES: Interim dividend for the year ending 31st March, 1972, of 6 cents per share (last year's interim dividend 4 cents per share).

(2) 6½% CUMULATIVE PREFERENCE SHARES: A dividend of 31½ (3.25 cents per share) for the six months ended 30th September, 1971.

(3) 7½% CUMULATIVE PREFERENCE SHARES: A dividend of 31½ (3.75 cents per share) for the six months ended 30th September, 1971.

The foregoing dividends are declared in the currency of the Republic of South Africa. Warrants in payment will be posted on or about the 13th December, 1971, to members at their registered addresses or in accordance with their written instructions.

Warrants in payment of the Preference dividends will be despatched from the Office of the Transfer Secretaries, Johannesburg.

Warrants in payment of the Ordinary dividend will be despatched from the Office of the Transfer Secretaries, Johannesburg, to all payees except those with addresses in Europe, the United States of America and Canada to whom payment will be made from the London Share Transfer Office.

Any instructions which will necessitate an alteration in the Office from which payment is to be made must be received by the Company on or before 19th November, 1971, but shareholders are reminded that any request for a change in the Office of payment from within or outside the Republic requires the approval of the South African Exchange Control Authorities.

Payments from the London Share Transfer Office will be made in United Kingdom currency calculated by reference to the rate of exchange ruling on the 8th December, 1971, or at a rate not materially different therefrom.

South African Non-Resident Shareholders' Tax and United Kingdom Income Tax will be deducted from the dividends where applicable.

The Transfer Books and Register of Members in respect of the Ordinary and Preference Shares will be closed from 20th November to 29th November, 1971, both dates inclusive.

BY ORDER OF THE BOARD, W. R. STERRY, Secretary.

Onde Libertas, STELLENBOSCH, 10/11 Austin Friars, LONDON, EC2N 2EY.

29th October, 1971

NOVA (JERSEY) KNIT LIMITED

Interim Statement

The unaudited results of the Group for the six months ended 30th September, 1971 are as follows:

	6 months ended 30.9.71	6 months ended 30.9.70	Year ended 31.3.71
Turnover	£7,376	£6,100	£10,100
Group Profit	609	302	684
Less minority interest	28	—	—
Profit before Taxation	486	302	684
Less taxation	201	136	256
Available for distribution	285	174	428
Dividend (see below)	88	71	197
Issued share capital (in shares of 20p each)	585	584	584

The increased capacity from our South Wales factory has enabled us to use our own production for replacing outside purchases by our merchandising operation.

The results of our knitting operation in the United States in which we now have an 80% interest have been consolidated for the first time.

The Directors have declared an interim dividend of 15% in respect of the year ending 31st March, 1972 to be paid on 6th January, 1972 to shareholders on the register on 29th November, 1971. This compares with an interim dividend of 12½% paid last year.

A Director has informed the company that he intends to waive the interim dividend on 950,256 shares amounting to £28,508.

Your Directors anticipate that in the absence of unforeseen circumstances the profits before taxation of the Group for the year ending 31st March, 1972 will amount to not less than £1,000,000 and on this basis they expect to be able to recommend to shareholders total dividends in respect of the year ending 31st March, 1972 of not less than 4½% (compared with 3½% last year).

The demand for our products continues to increase both here and abroad and is particularly strong from the United States which is supplied from this country as well as from America. In order to meet the increased demand your Directors wish to expand further the capacity of the Group and have therefore authorised an extension of 36,000 sq. ft. to the existing factory in South Wales.

In order to obtain adequate long term finance it is proposed in the near future to make an issue of approximately £1,000,000 of convertible unsecured loan stock by way of rights to existing shareholders. Of this amount £250,000 will be required for the extension to the South Wales factory and the balance will be used to provide additional plant and equipment and the necessary additional working capital. Full details will be announced shortly.

THE SOUTH AFRICAN BREWERIES LIMITED

(Incorporated in the Republic of South Africa)

DIRECTORS' INTERIM STATEMENT FOR THE HALF-YEAR ENDED 30TH SEPTEMBER, 1971

The unaudited profits for the half-year ended 30th September, 1971, compared with the half-year ended 30th September, 1970, and the year ended 31st March, 1971, are as follows:

	1971 Half-Year	1970 Half-Year	1970/1971 Year
Profits after tax attributable to The South African Breweries Limited:	R6,186,000	R4,952,000	R14,134,000
Less:			
Preference Dividends 6.2% Preference Shares:	62,000	59,000	121,000
6.5% Preference Shares of The South African Breweries Limited (Incorporated in England):	63,000	43,000	105,000
Balance available to Ordinary Shareholders:	R6,124,000	R4,850,000	R14,033,000
Ordinary Shares in Issue:	138,112,798	139,112,798	139,112,798
Earnings per Ordinary Share:	4.4 cents	3.5 cents	10.1 cents

RESERVE: During the period under review reserves increased by approximately R1,100,000, mainly comprising net surpluses arising on the disposal of fixed assets, including the remaining portion of the Company's investment in Triomf Fertilizer and Chemical Industries Limited and two-thirds of the Company's investment in Breambridge (Proprietary) Limited.

DIVIDENDS: Interim dividends payable on or about 17th December, 1971, have been declared as follows:

Ordinary — 2 cents per share, absorbing R2,782,000 (1970: 2 cents, absorbing R2,782,000)

Preference — 6.2 cents per R2 share, absorbing R 62,000 (1970: 6.2 cents, absorbing R 62,000)

6.5% Preference Shares of The South African Breweries Limited (Incorporated in England) for the period 1st April to 30th May, 1970, absorbing R16,000, and 4.3488 cents per R2 share of this company for the period 30th May to 30th September, 1970, absorbing R43,000.

COMMENT: Beer industry sales in South Africa during the six months ended 30th September, 1971, were slightly below those during the comparable period of the previous year. However, the extension of the Group's interests in the former Witwatersrand production facilities and the acquisition of the right in market share to the Group's Beer division in South Africa.

Results in most other sections of the Group's business showed improvements during the period under review. Overall results were favourably affected by the receipt of the last dividend on the Group's investment in Triomf Fertilizer and Chemical Industries Limited, which was disposed of at the beginning of the period. Adversely affecting the results was a lower dividend receivable from Breambridge Investment Trust Limited, and lower interest receipts on short term deposits, partly as a result of an increase in working capital. In this connection attention is drawn to the fact that normally the liquor industry is required to finance the excise duty on its products and, therefore, is required to increase its working capital every time excise duties are raised. Following the increases in the rates of excise duty on spirits and beer in March 1971 the wine and spirit industry was administratively granted an additional period of approximately 50 days grace for the payment of excise duty on spirits and beer, but also of all excise duties. Despite your Company applying for a lesser concession in respect of the payment of duty on beer and not withstanding the fact that the circumstances attendant upon the payment of duty on wine and spirits are, for all practical purposes, similar to those pertaining to beer, the authorities have not yet seen fit to accede to our application. The effect of being denied this concession so far has increased your Group's working capital by about R3,000,000.

Your Directors deem it their duty to record their strong protest against this action on the part of the Government whereby one section of the liquor industry is afforded a financial advantage over another by means of an arbitrary administrative decision.

Profits earned during the first half of the year are not directly proportionate to those of the full financial year because of the seasonal aspects of the Group's activities and receipt of dividend income.

In the light of the prevailing economic climate, it is difficult to predict earnings for the six months ending 31st March, 1972, with any certainty. The indications are however that there will be little or no growth in earnings during this period and that on this basis earnings for the full year would be about 10% above that for the preceding twelve months.

By Order of the Board, T. A. TROMP, Secretary.

2, Jan Smuts Avenue, JOHANNESBURG, 10/11 Austin Friars, LONDON, EC2N 2EY.

1st November 1971.

THE SOUTH AFRICAN BREWERIES LIMITED

(Incorporated in the Republic of South Africa)

NOTICE IS HEREBY GIVEN THAT a Meeting of the Board held on 1st November, 1971, the following dividends were declared payable on or about 17th December, 1971, to shareholders registered at the close of business on 19th November, 1971.

1. ORDINARY SHARES OF 20 CENTS EACH: An interim dividend on account of the year ending 31st March, 1972, of 2 cents per Ordinary Share (last year's interim dividend 2 cents per share).

2. 6.2% CUMULATIVE PREFERENCE SHARES OF R2 EACH: An interim dividend on account of the year ending 31st March, 1972, calculated at the rate of 6.2 cents per annum for the six months ended 30th September, 1971, amounting to 6.2 cents per share of R2.

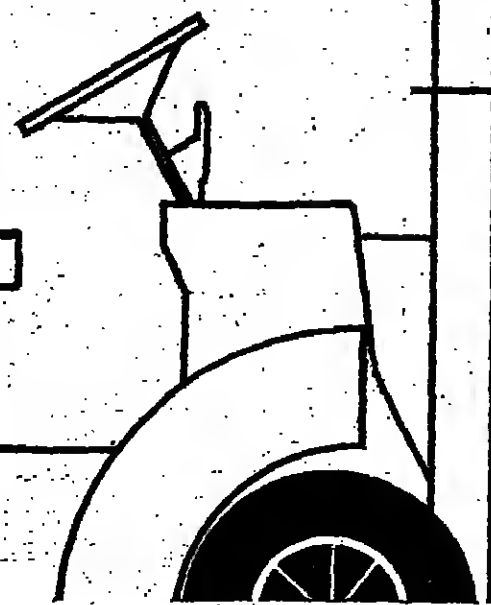
The foregoing dividends are declared in the currency of the Republic of South Africa. Warrants in payment will be posted on or about 17th December, 1971, to members at their registered addresses or in accordance with their written instructions and will be despatched from the office of the Transfer Secretaries in Johannesburg to all payees except those with addresses in Europe, the United States of America and Canada to whom payment will be made from the office of the London Share Transfer Office (Barclays Bank Limited, 10/11, Austin Friars, London, EC2N 2EY).

Any instructions which will necessitate an alteration in the office from which payment is to be made must be received by the Company on or before 19th November, 1971, but shareholders are reminded that any request for a change in the office of payment from within or outside the Republic requires the approval of the South African Exchange Control Authorities.

STATEMENT FOR THE YEAR ENDED 31st SEPTEMBER, 1971

	1971	1970
Half-Year	Half-Year	Half-Year
Revenue	£5,155,000	£4,950,000
Profit	£2,000,000	£1,800,000
Dividend	£2,000,000	£1,800,000

Financial Times Survey



FORK LIFT TRUCK HIRE

Business is now well established

By PETER CARTWRIGHT, Midlands Correspondent

A year that started with a comfortable backlog of orders had at the beginning of the year begun to melt away in April and May and had disappeared by mid-summer. The weakness in demand would not have been so difficult to cope with had it been confined to the home market, but this has been one of those exceptional periods when it has been accompanied by a like weakness in world markets. There has been little or no opportunity, therefore, for switching production to overseas markets. With export business accounting for about 30 per cent. of turnover across the industry, the dual impact has been correspondingly severe.

No real surge in activity is foreseen before the spring and a fuller recovery may not show itself until the third quarter. The industry tends to follow the general cyclical pattern of the machine tool industry at a distance of about six months in a recession, but precedes machine tools when an upturn begins.

Until the recession has run its course it will not, of course, be possible to measure its impact on the industry statistically. That sales across almost the whole range of equipment have plummeted to something like half is clear evidence of the depths to which it has gone. However, the overall picture may be better appreciated if the current level of activity is set against the background of a strongly expanding industry. Briefly, the range of equipment

Expansion rate

They live in a fiercely competitive climate in which aggressive and telling marketing can make significant differences to how individual companies are faring. To competition between domestic companies has been added in recent years that from American-based companies which have become established here, or bought existing businesses. From the statement already made that 16 companies contribute nearly 90 per cent. of total output it will be seen that individual output of the 40 or more concerned in the industry varies widely. That so many have survived is again a commentary on the general rate of expansion.

In 1958 only 6,000 fork trucks came on to the U.K. market. Despite the setbacks of 1962 and 1967 this figure had quadrupled

by 1970 to bring the estimated home market population to approaching 100,000. In addition leading exporters have been penetrating overseas markets to the extent that in recent times nearly one in four of the trucks sold in Western Europe have come from British factories. In Australia the ratio has been one in five and in the

smaller African market, two in five. In all 100 or more markets are served from the U.K.

Now, with survival margins a good deal narrower than even in 1967, the industry may emerge from this temporary phase of sizeable surplus capacity and a hectic fight for many fewer orders rather slimmer in numbers. But those who have the better prospects of coming through in good shape can look forward to a U.K. market that analysts believe will not reach saturation, or replacement only point for another 15 years or more.

Some slimming down of the industry may well happen for other reasons. In recent years there has been a strong trend to hiring and leasing, activities in which the major companies are involved on their own accounts, and which smaller units generally find more difficult to support. Just how big a development this has been may be appreciated from estimates that the total hire field represents nearly 15 per cent. of the market, with around a dozen big specialist companies among the 70 or so total of manufacturers and smaller specialists engaged in it.

In many instances growth has been dynamic. One large specialist plant hire company has in eight years gone from zero to a fleet of more than 1,000 machines, worth about £3m. In 1969 some 150 trucks, worth around £400,000, were added. Last year the addition was 450 trucks, worth £1.25m. Profitability figures for this kind of operation are not easy to come by, but looking at pre-tax profits as a percentage of gross book values they appear to range between 8 per cent. and 15 per cent. It is not just coincidence that the most significant growth period in manufacturing covers the period when hiring and leasing have been expanding fast. There are obvious advantages, particularly during a period of tight credit, in renting or leasing, particularly if regular expert maintenance is stipulated. It all their own way by any of these means.

have become indispensable workhorses are certain to go on expanding since their costs are becoming ever more competitive, and no better alternative exists for doing some jobs.

At any rate, the number of manufacturers who are concentrating in this field, largely through separate organisations, is rising. Significantly, too, the fall in demand has hit the hire specialists much less severely than those selling outright. While business tended to level off early in the year, it appears to have remained a good deal firmer for hiring and leasing, while manufacturers are just beginning to note improvements in the market and the specialists report distinct signs of a broader-based recovery.

There are, of course, various terms available from plant hirers. Most of them operate casual hire services from the day to up to a year, then switching to contract hire for terms of one to four years, supplemented by leasing with an option to purchase.

Increased emphasis

In the absence of statistics covering plant and equipment hire business the share it commands of the total market can only be an estimate. But it is obviously well established in the U.K. and growing steadily, after the American pattern, and the further potential is regarded as almost unlimited in the coming years. It is even greater in Europe, where pride of ownership, particularly in Germany, still counts for more than it does here. On the other hand it is recognised that before hiring and leasing can become as firmly established on the Continent a major job of education has to be undertaken. This, the leaders in the U.K. are now gearing themselves up to do. Their success, here and overseas, is bound to have important implications for manufacturers. It is also clear from the increased emphasis manufacturers are themselves putting on this branch of activities that the specialists are not going to have it all their own way by any means.

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Making profits proving a tough proposition

By KENNETH GOODING

Like much of the plant hire industry, fork lift truck hire is fairly new to the U.K. but it has already attracted a few specialists. One feature of 1970 was the fast growth of fork lift truck hire both in the factory and, to some extent, on the construction side. So far three companies have sold their shares to the public on the strength of fork lift truck hire prospects—two of them taking advantage of last year's boom to do so.

It is certainly interesting to look at the ten-year profits record on those companies. The first to offer its shares to the public was Harvey Plant Holdings, the concern headed by Mr. Jack Harvey who built it up from a small local hirer to the country's biggest hirer of fork lift trucks. In 1980, Harvey, then a private concern, was in its second

year of business and made a pre-tax profit of £1,540. In the following years the profits progression went like this: 1961, £58,037; 1962, £41,954; 1963, £38,709; 1964, £112,254; 1965, £189,590; 1966, £112,511; 1967, £164,539; 1968, £215,015; 1969, £375,000; 1970, £608,152. An impressive record but one which shows that even the best-managed companies in this particular market find it difficult to push profits steadily up without an occasional slip backwards on the way.

The same exercise on one of the other fork lift truck hire companies which went public gives a similar picture. This concern, L. Lipton, was a pioneer in fork lift truck hire, starting in the business just after the second world war when it was operated by the present chairman Mr. Laurence

Strong feeling

And a number of observers have a strong feeling that 1971 is one of those years. Stockbrokers Speirs and Jeffrey, for example, point to the Government figures for the first quarter of the year which seemed to show demand levelling off. Orders in hand for fork lift trucks were down some 18 per cent. They believe this results from a drop in activity on the warehousing and transport sectors, a point recently endorsed by results from the Transport Development Group and Ralph Hilton Transport Services.

This must be putting pressure on the hire companies, especially on Lipton which is also a supplier of fork lift trucks, holding the U.K. franchise for the Komatsu and NYK for Japan and the Sichel Schmidt Dixi range from West Germany. Adding to the general gloom

is the memory of recent disaster. This involved the third of the fork lift truck hire concerns to sell its shares to the public, Vanguard Plant. In July, less than a year after its flotation, Vanguard revealed it had run into severe liquidity problems and that a "rescue" bid had been arranged from Harvey Plant.

Vanguard shareholders, who paid 60p for the shares when they were first sold, were offered only 15p a share cash, valuing Vanguard at £300,000 compared with the £1.2m. price tag put on it when it went public. Vanguard made pre-tax profits of £121,059 in the year to February, 1970, and had made a forecast that profits would reach £200,000 the following year. But the outcome was a loss of £196,451.

What went wrong? Mainly, it seems, the management had been unable to cope with a big expansion programme. The difficulties centred on two subsidiaries, Southern Mechanical Handling and BCE Plant. Both, according to Vanguard's accountants, had not maintained adequate accounting records for 1970-71 and their losses amounted to £216,039.

BCE made a large investment in plant which was subsequently under-utilised and led to a substantial loss. In addition, Vanguard's commitment to dis-

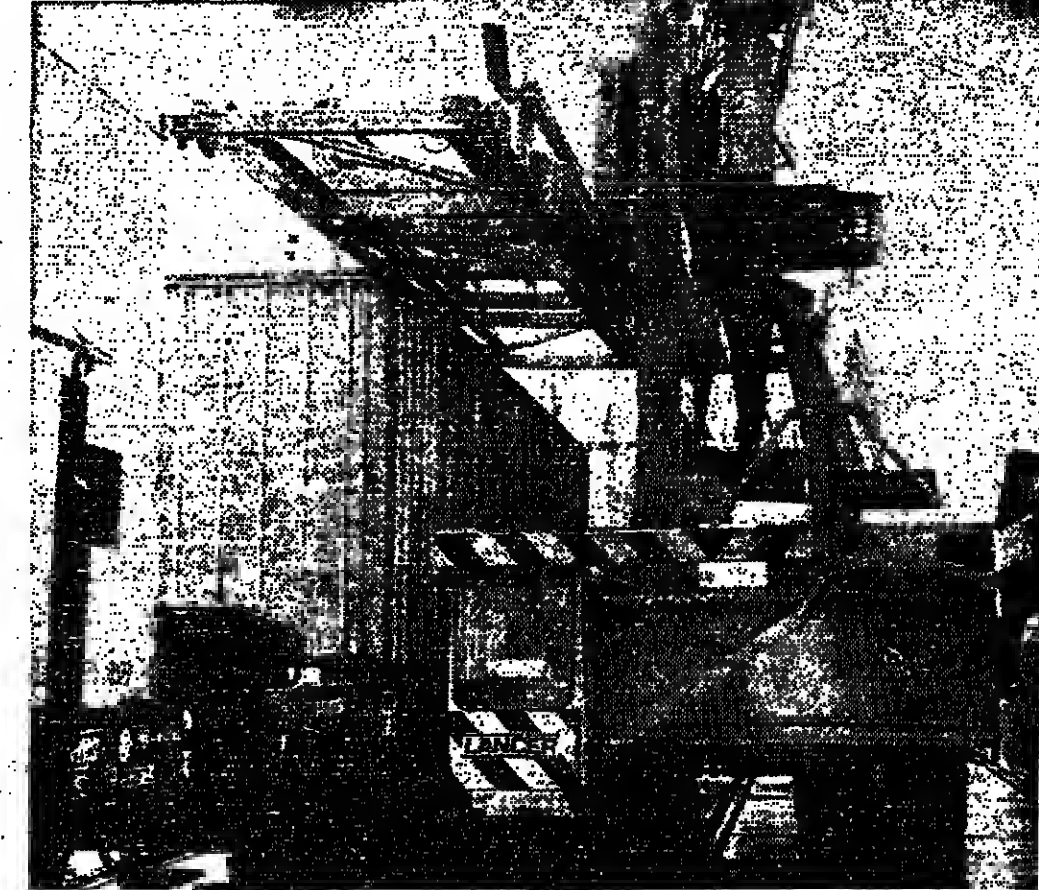
tribute a new design of fork lift truck resulted in 31 trucks being delivered which proved less than reliable. Then, Southern Mechanical Handling found some of its equipment was unsuitable for general hire use. These were the problems as outlined by Vanguard's new chairman, Mr. L. J. Evans when recommending the offer from Harvey Plant.

He said the Board, while trying to put things right, had to borrow large funds and it was clear that further big sums would be needed in the near future. "In addition the liquidity problems have placed considerable strains on the existing management and your Board are of the opinion that management support from within the industry is urgently required."

Some reservations

There are some observers who have a few reservations about Harvey Plant's decision to take out the Vanguard shareholders—even at the price paid. Certainly, the Harvey management is taking on fresh problems at a time when all indications are that demand for fork lift trucks is levelling off at least while competition is becoming more and more intensive.

Chairman Mr. Jack Harvey survey, gave his unsolicited can, however, point to his testimonial when discussing team's excellent past record. He said, for example, in his latest



No longer confined to conventional fork lift trucks, plant hire has been extended to cover specialised trucks, such as this one from Lancer. It is capable of handling 30 ton containers.

annual statement: "The Board is determined to maintain its leading position in this growth sector. We are not committed to any supplier and are able to offer our customers the best and most suitable makes of trucks for their own particular applications, supported by first-class service and maintenance in the field."

If the Vanguard troubles stemmed from management problems the quality of the Harvey management is an important factor in the new situation. Brokers Greene and Co., in their recent plant hire survey, gave this unsolicited testimonial when discussing team's excellent past record. He said, for example, in his latest

The same brokers were unqualified in their estimate of the Lipton directors, describing the company, as having "one of the best managements in the whole plant hire field."

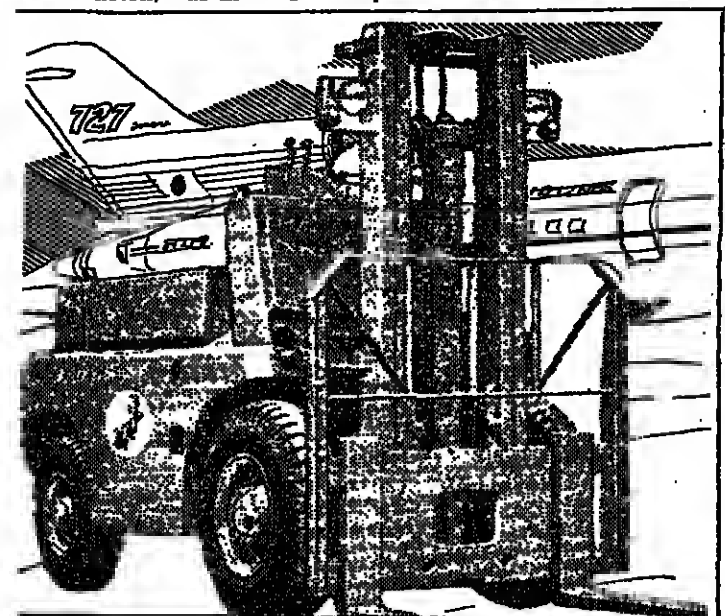
Return on capital

They backed these judgments by producing statistics—based on figures up to the end of 1970—which showed Lipton as making a 30.3 per cent return on gross capital employed and Harvey Plant making a 24 per cent return. Profit margins were shown as 15 per cent in Lipton's case and 9.9 per cent in the case of Harvey Plant.

Dealing with Lipton, the brokers added: "Fork lift truck renting, which is essentially per-

formance, cannot command same returns as earth moving machinery and for a fork truck renter to earn over per cent gross and have a tax profit margin of 15 per cent shows above-average management."

The statistics covering two other major concerns fork lift truck hire, Fork Rentals, a subsidiary of L. Bagnall, and Eddison Plant, a subsidiary of British Electric Traction, showed ETR a 22.6 per cent return on capital employed while Eddison's profit margins were 9.7 per cent for FTR and 11.4 per cent for ETR.

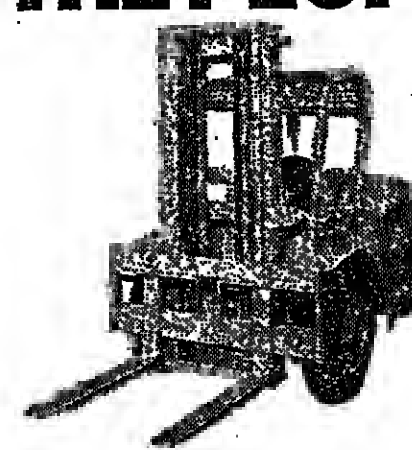


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Advanced types of equipment

By TONY FRANCE

While there has been no really startling technical development in fork lift trucks recently, several trends in the choice of advanced types of equipment are apparent, and are being increasingly adopted by fork lift truck manufacturers to meet more exacting demands from industry. For ease of control, reduced operator fatigue, and to provide much smoother truck movement, a number of manufacturers have tried installing some form of hydraulic drive, with varying degrees of success, and in general on trucks with internal combustion engines as prime movers. The hydraulic drive provides the long-sought two pedal control, and for fork lift trucks fitted with hydraulic motors, usually in two or four wheels, the motor itself can provide an efficient braking system.

This type of drive can also provide stepless speed control, high torque at low speeds, and instant smooth transition from forward to reverse, with minimal transmission shocks. Trucks fitted with this type of drive are particularly suited to handling fragile shock sensitive loads, and for work in confined areas. Some manufacturers achieve somewhat similar results with trucks fitted with torque converter transmissions, and it has been claimed that these are equal to the true hydraulic motor drive, while costing less and providing a more reliable piece of equipment.

Continued search
The continued search for rugged construction, simplicity of operation and ease of maintenance has meant increasing use of solid state electronic controls for the electrically powered battery operated fork lift trucks. As opposed to the contactor type of control, electronic control again provides stepless speed changes, and imposes a reduced demand on the batteries, improving the battery life.

Another development is the steadily increasing capacity of fork lift trucks. Where an average industrial truck in the past would have a maximum capacity of about 4,000 lbs this has now increased to the 5,000-6,000 lbs range, achieved by improved truck, mast and fork design, and the use of low alloy high tensile steel for the construction of components bearing critical stresses. This means that increased capacity has often been achieved without increasing the gross weight of the truck.

Straddle carriers

Industrial demand has produced a requirement for trucks capable of handling loads in the 50 tons range, and trucks capable of handling loads of 100,000 lbs have been developed for the steel industry and in particular for the container transport trade, where such trucks can handle fully loaded containers for dockside and shipboard loading in situations where straddle carriers or side lift trucks are not available or cannot operate.

Freight container transport contractors also have the problem of storing and shifting empty containers, and may consider it uneconomic to use their 50-ton capacity trucks for this light duty. Freight handlers usually have a range of fork lift trucks available and a recent development enables them to use a much smaller capacity truck to handle empty ISO containers. An attachment can be fitted to any fork lift truck of suitable capacity (say 5 tons) enabling it to shift containers from 20 to 40 feet long.

Of box girder construction, the unit is available in two basic forms—a single fixed beam model for one-size container operators, and a telescopic version with hydraulically extending lifting arms. The latter may be in two sizes, one for 20 and 30 feet containers and the other extending to 40 feet to cover the full range. The fixed beam type is available in the three standard lengths.

The units lock on the container.

Continued on next page



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FORK LIFT TRUCK HIRE III

Several alternatives open to operators

by DAVID WALKER

Rental facilities for fork lift truck operators have been available in this country for the past 10 years. But it is really only since 1967 that truck users have started looking seriously at the various alternatives to purchasing their equipment outright, with the great changes coming only in the last nine months or so.

The growth of these alternatives is part and parcel of the general changes going on in mechanical handling. There recently been much more consciousness of the importance of handling costs in overall production overheads, and with detail design to his specific mechanical handling systems and methods of acquisition have longer working life than its re-

New or old

The choice factors between using new or reconditioned units tend to be obvious. With an up-to-the-minute vehicle, the operator has a potentially valuable capital asset with 10 to 15 years of useful life in it at least if he decides to part exchange it at a later stage.

In addition, outright purchase can put heavy demands on a company's cash position. If liquidity is tight, various methods of finance can be arranged to allow a credit purchase over, say three or more years. But even with that, the customer's capital is tied up in a piece of equipment which may be under-utilised, or for which the sums expended could have been put to better immediate use elsewhere.

Against that has to be weighed the full control the customer has over the use of his vehicle at all times, and his holding of the equity in what is a potentially valuable capital asset with 10 to 15 years of useful life in it at least if he decides to part exchange it at a later stage.

Where cash flow considerations and company accounting methods make the operator turn against outright purchase, he has an option between leasing and renting. Leasing has been growing rapidly in this country in relation to all kinds of capital equipment. With it, the customer has the use of the equipment as though it were his own—with all the responsibilities for maintenance and so on which go with that—while not having to make a big initial capital outlay. Instead, the truck is purchased by a finance company, which may be brought in after the operator has placed his order with the manufacturer. The operator then rents it from the finance house.

that routine maintenance and inspection is provided at fixed prices. But repair charges may still have to be met by the operator.

The final choice is whether to rent, which is the most expensive of the alternatives but also the most flexible and the one in which all costs are fully known in advance.

Obviously, many of the advantages of leasing apply here, too, including such things as Corporation Tax allowances, the lack of initial high capital expenditure, and so on.

The rental company, be it a fork-lift truck manufacturer or subsidiary, or an independent plant hire contractor, has full responsibility for the equipment. This can be a great advantage, both as far as cost estimation is concerned, and, for fleet users, in making it unnecessary for stocks of spares to be held, taking up both valuable storage space and capital. The chances of breakdown are also much reduced by the regular servicing of the rental company; indeed, where large fleets are concerned the renter may well leave a resident engineer on the customer's premises.

Thus, availability of the trucks is at optimum levels, regularly reaching 95 per cent. or more—considerably better than many purchasers or lessees could hope to obtain.

The other great advantage of renting is its flexibility, both as far as exchangeability of models is concerned and through allowing increases or decreases in the size of the fleet at times respectively of peak or minimum demand for the operator's own products. Seasonal business, particularly, can benefit from rental.

Rental periods can be as short as one week where a special job is involved; they can be as long as five years. Rental can be decided on as a permanent answer to meeting fork lift truck requirements; it can be used to fill in over a short or indeterminate period when production or storage premises are scheduled for vacation because of lease expiry, replanning, or the movement to a new site, thereby avoiding premature capital expenditure and the possibility of accelerated obsolescence.

In the last analysis, the whole question of the various options is very dependent on each potential customer's individual situation and overall policy—on how he wants to dispose of his cash flow and what his cash flow position actually is. What is crucial is that, in assessing which of the methods of acquisition is best for him, he compares like with like and ensures that his calculations cover all the costs involved each time.



A Hyster Challenger Model H70 fitted with an all-weather cab for driver comfort which has a lifting capacity of 7,000 lbs.

en become a lot more sophisticated as a result. At the same time, the growth of truck renting and leasing owes much to the rapid advance in the size of the market for fork lift trucks, a phenomenon which has now sed, at least for the time being, but which, over the past few years, continued in the face of an economic climate that was apparently generally hostile to such developments. Basically, the would-be operator of a fork lift truck has some choices.

Cheapest way

First, he has to decide whether to obtain a new or second hand machine. Obviously, the latter is the cheapest way out and, in a field where basic designs after little or a period of years, it can be few disadvantages. In general, fork lift trucks produced on almost a one-basis—the intrinsic design will be the same for a large number of operators, but the details will differ according to the customer's own needs and specifications. That is true of trucks rented (except, of course, on very short term), leased, or bought outright—save, naturally, where second hand vehicles are concerned.

Where a vehicle is in use intensively, those costs can be high. Moreover, they are not as active as they could be. Now, at least one, it is impossible for fixed sums to be set aside accurately for them in company estimates.

Lease agreements

Most lease agreements run for up to seven years, with a normal minimum period of three years. At the end of that time, the user may or may not, depending on the system of the particular finance house involved, be entitled to what is in effect a stake in the truck. For example, he may be able to continue the lease at a fixed, generally much reduced sum of money equal, perhaps, to 1 per cent. a year of the outright cash purchase price. Alternatively, the lessee may wish to end the agreement. In that case the finance house may agree to the truck being sold and will then allow the greater percentage of the sales value to be built in as a credit on the further lease plan for the new truck which will be required.

Details vary enormously between the various finance houses, but the last few months have seen considerable moves toward more uniformity.

The regular payments involved in leasing can be set against Corporation Tax; and some hedge against inflation is provided by the fact that those payments are fixed.

Against that, there is a lack of flexibility. Where future demand requirements cannot be accurately assessed, a lease agreement may leave the operator with cash to pay out for equipment which has become under-utilised.

In addition, it leaves the operator responsible for all maintenance costs just as if he had purchased the vehicle outright. Thus, though the lease costs are known in advance, overall costs again are not. Growing demand has led to fork lift truck manufacturers introducing contract service arrangements aimed mainly at lessees of their equipment, so

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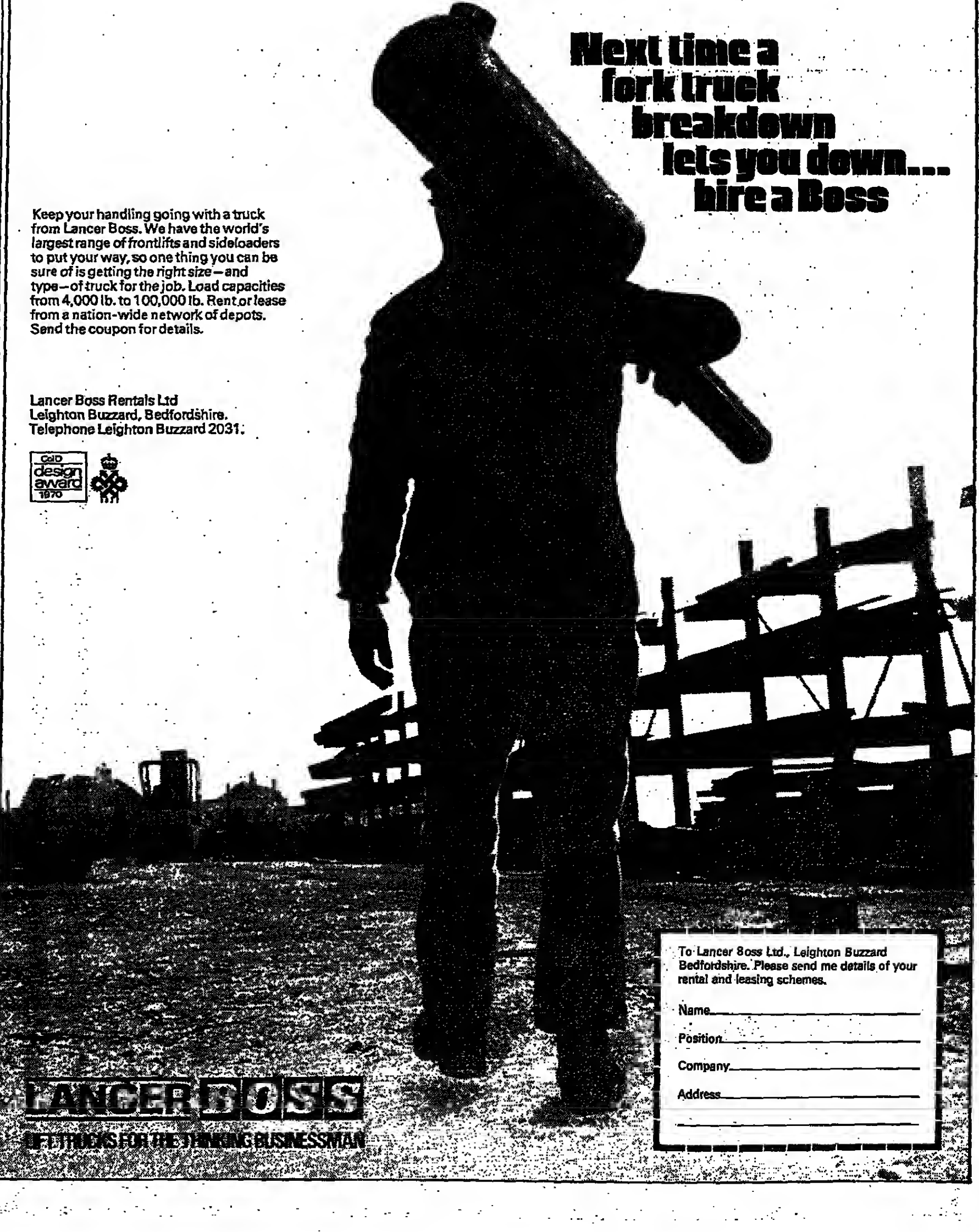
Equipment—(Cont'd)

from previous page operate inside the container through 180 degrees, forks or corner castings by hydraulic twist-locks, and the building the battery in an "L" shape round the driving position, so that the seat can be positioned on the frame of the truck instead of above the remove loads.

Because of the increasing complexity of the trucks, and the bulk of the loads carried, driver visibility has become a problem. This is being solved by seats which can swing clear of the truck, can reverse, or slide across the truck body on rails, to get the driver into the best operating position. Most design is concentrating on providing a good clear view between the main uprights.

Other developments for fork lift trucks are intended to increase their versatility. Forks are not the only useful attachment for the lifting mast, and even these may be ramped or straight. The truck can be turned into a small crane by the addition of jibs and hooks, automatic drum clamps can be fitted for handling barrels, and various other forms of lifting and clamping arms are available such as special equipment for timber handling, or even for handling precision machine parts, for which all the truck movements have to be fitted with a special "slow down" mechanism so that the parts can be handled with sufficient delicacy to avoid damage.

Stacking position One of the most interesting recent developments is the use of a reach truck for use in a warehouse situation where space is at a premium. The truck is designed to operate in the aisle between the pallet racks. As the aisles are kept to a minimum width (down to 4 ft) and the pallet shelves may exceed 30 ft in height, considerable ingenuity has been exercised in the design of these specialised trucks. The load, up to about a ton, is carried within the wheelbase of the truck, and a number of "twain" deck use in devices are used to transfer the load from truck level to stack level. These include up to three stage lifting masts which are capable of rotating



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PLAYER'S HORIZON PROJECT

FINANCIAL TIMES SURVEY

A superb industrial building

By H. A. N. BROCKMAN, Architecture Correspondent

The Nottingham factory for satisfy immediate specific gas. The factory is wholly air-conditioned, the major proportion of the air-conditioning load concerned, is a superb piece of industrial architecture. It is a single unit was therefore factoring machines, which is not amenable to localised cooling, from steam injection processes and from drying equipment and lighting. Essential to the final factory complex which is designed in three storeys. Columns are spaced at a distance of 30 metres in both directions, with floor-to-ceiling heights of 6.5 metres minimum. The principal accommodation is economic plant available to

support for any future extension. The square unit of 30 metres is repeated as a structural unit 36 times, to form a square building with sides 180 metres long and covering an area of over 3 hectares equivalent to some 8 acres.

Modular approach

Detailed planning is determined by production flow and machine lay-out requirements which, the designers found, amply demonstrated the worth of the modular approach. There are two categories in the amenity areas, each given great importance for the two-shift working of this factory. There is first of all the relaxation, lavatory and washing accommodation serving the production floors, and secondly the central areas including shops, restaurant and kitchen, offices, visitors' reception and conference room, medical centre, central locker and wash and shower rooms. Spare for games, club-room and bars has also been calculated for allocation in future development.

Traffic-flows to and around the site are separated into services and domestic routes with access from Bull Close Road and Thane Road respectively. Car parking is a major problem, solved with great success. It is considered that space for 1,000 will be needed by 1975, with an ultimate 1,250 in 1980. The provision is limited for the moment to 1,000, representing the total requirement for two shifts. Apart from the half-hour change-over interval, therefore, only 500 spaces will be in use. The present plan allows for 400 under the building and 600 outside to the west. Landscaping threw up considerable problems. Because of the polluted nature of the ground and the sparseness and poor quality of top soil, the planting of forest trees was not a practicable proposition. The choice because limited to

DESIGN AND CONSTRUCTION

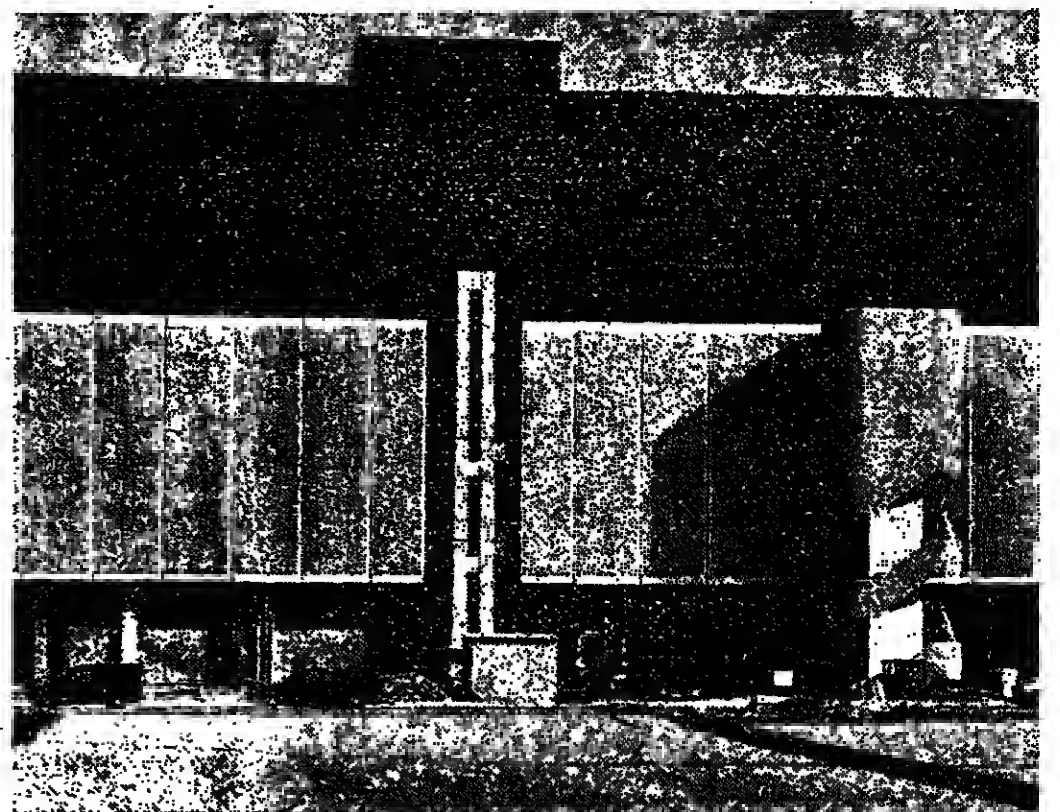
Architects and Engineers	Arup Associates
Managing Contractor	Bovis Fee Construction
Electrical and Mechanical Services, Sub-contractor	Drake and Scull

arranged above and below a produce the necessary electrical deep "services void," primarily energy for lighting, production, for the use of machine servicing, to the main production floor above. A second services void is provided at roof level containing the building services, which include air handling units and ductwork, sprinkler and lighting services.

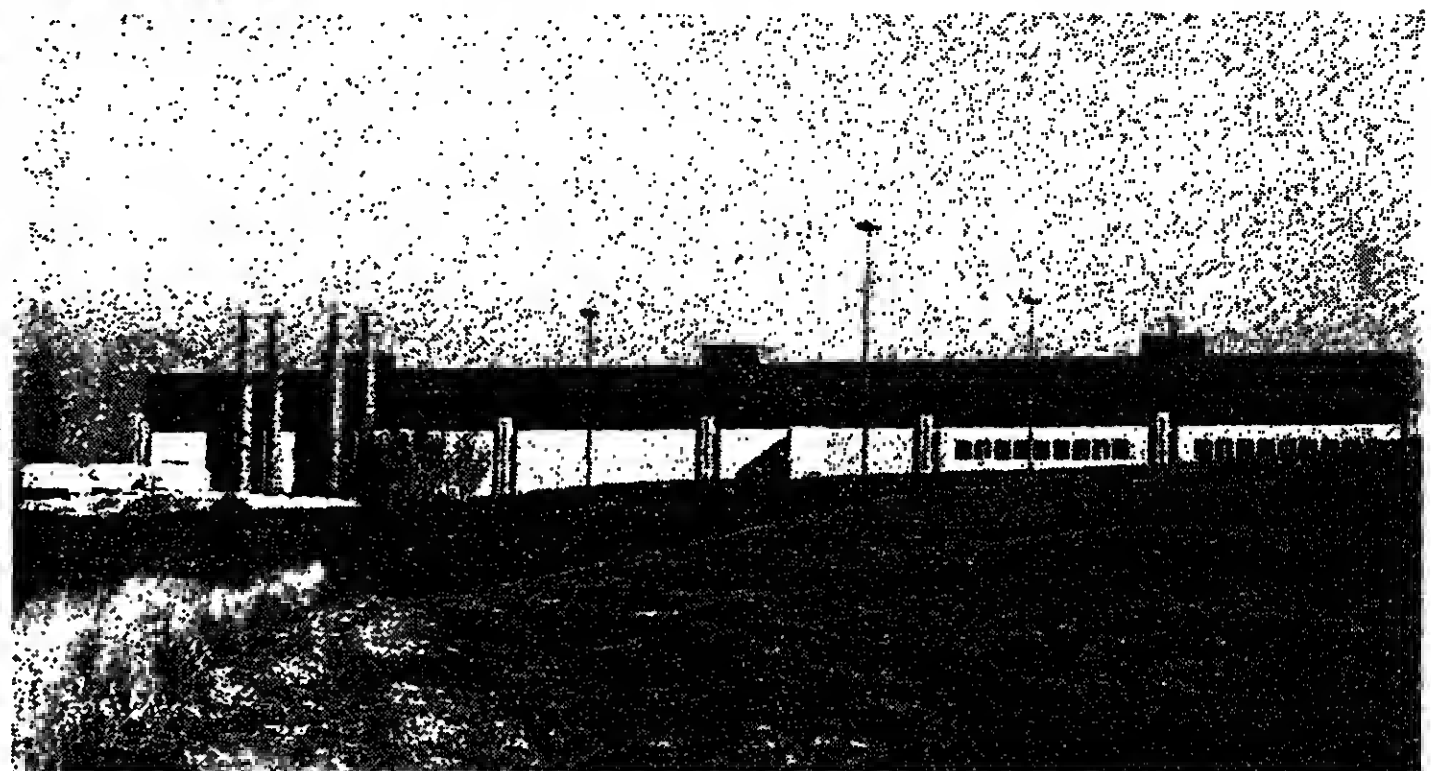
Thus, the main entrance floor, the ground storey, contains the power house, primary and despatch departments and a ground-floor-level park for 400 cars within the building. The first storey is wholly taken up by the services void with the production floor above it in the second storey. Over all is the deep roof void over 6 metres in height containing the building services.

All services and energy within the building are powered by a single fuel. This total energy concept also includes, as a prime function, the recovery of waste-heat wherever possible as a means of improving the operating economy of an overall system, providing energy at the lowest possible cost. The fuel used is natural gas.

Continued on next page



Above, an external centre view between two 30-metre-wide structural units, showing the panel-facing of two units, the clustered column structural division rising within the glazed area to support the deep service void in the crowning roof structure. Below, the west elevation from the Beeston canal bank. To the left the stacks of the power house, to the right the windows of the office and amenity section. Working downwards, the colours are bronze through off-white to grass-green.



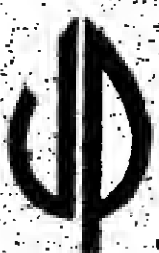
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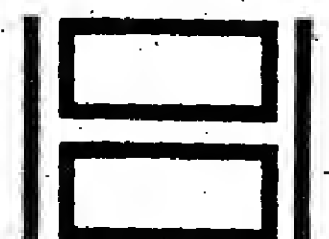
We now have our new building, thanks to Arup Associates who designed it, Bovis who managed the contract, the many sub-contractors, and our own employees from every level who helped plan its inception and design and for whom the real task still lies ahead.

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HORIZON PROJECT II

Despite diversification a £15m. investment in new plant

By ROGER MATTHEWS

It is possible to frighten some of Britain's cigarette smokers some of the time, but impossible to frighten all of them all the time. This is the inescapable conclusion to be drawn just 10 months after the toughest warning yet issued on the perils to health of cigarette smoking. Following the Royal College of Physicians' damning report on smoking and health in January, cigarette sales dropped by over 10 per cent. By the end of April there were clear signs of a rally and to-day it is thought that sales in some parts of the country are back to pre-report levels, while overall they may be just one or two per cent below the figure at the end of 1970.

This repeats fairly closely the pattern following the 1962 health report, when sales initially dropped by about 15 per cent, but within eight months were back to only 2 per cent below their previous level. This year the report has been followed by a more determined anti-smoking campaign with cigarette packets now carrying health warnings and advertisements for cigarettes drawing attention to these warnings. The cigarette companies' marketing men seem singularly unruffled and are confident that in a fairly short time the warning notices will become as unobtrusive as the makers' name on an individual cigarette.

Similarly the anti-smoking advertising campaign with its relatively puny budget is generally recognised as doing little more than scratching the surface and perhaps helping those people who gave up smoking in January to maintain their resolve. It seems that the British public will have to be persuaded by some more forceful means that smoking is harmful.

Increase unlikely

However the anti-smoking lobby together with the limitations on cigarette advertising and the general public awareness of the dangers of smoking, does suggest that the sales of tobacco products are unlikely to increase substantially during this decade and may even have reached saturation point. It is this belief which is in part responsible for substantial diversification efforts by the major tobacco companies. Imperial Tobacco, for example, has spent around £100m. in the past four years, mainly on establishing itself as a major force in the food industry. British American Tobacco has spent more than that on perfume and cosmetics interests plus the Wiggins Teape paper company.

It is therefore ironic that while the tobacco companies have been trying to break away from their reliance on the one product, their profits from that

source should have risen impressively. At the same time their diversification efforts have not, with some exceptions, been noted for their success. Carreras, the smallest of the British tobacco companies, is the only one which has stuck solely to tobacco. In the last five years its profits have risen by around 70 per cent, and although it can be argued that there are special factors at work here, it is undeniable that these figures do underline the profitability of tobacco. It is against this general background that the decision by Imps.' subsidiary John Player and Sons, to spend about £15m. on building and equipping a new factory at Nottingham must be seen.

Real key

The new plant was first mooted about seven years ago and the decision to build was prompted by the growing difficulties encountered at Player's three existing Nottingham factories. Technological improvements were limited by the design of these plants and those that have been introduced always had to be done in triplicate. With the likely advent of synthetic or reconstituted tobacco these problems would increase. Given the profitability of the tobacco industry the decision to build anew was not unduly hampered by financial considerations.

But the real key to the decision was the co-operation of the workers and Players has gone to great lengths to achieve this. In order to be commercially feasible the new plant, code-named Horizon, had to operate a double-day shift. For the staff it meant a radical change in working practices, a proposition that they greeted, in the words of the management, "with guarded hostility." But they have agreed and were given the chance of voting for the type of shift system that they most favoured. At the outset the unions were assured that there would be no redundancies although the present production workforce at Nottingham of about 3,000 full-time and 1,000 part-time will be slimmed at Horizon to about 1,500 per shift with a further eventual reduction anticipated to not fewer than 1,000 per shift. This is being achieved by natural wastage, a flexible retirement policy which allows workers to opt to go at 60 instead of 65, and the chance of still earlier retirement, although this last option is being used sparingly because of the possible strains on the company's pension fund. An unspecified number of workers have already left under these proposals.

The company also had to decide where to build. Development areas had undoubtedly financial attractions, but that meant training a substantially new labour force. Perhaps the hint of a move was enough anyway

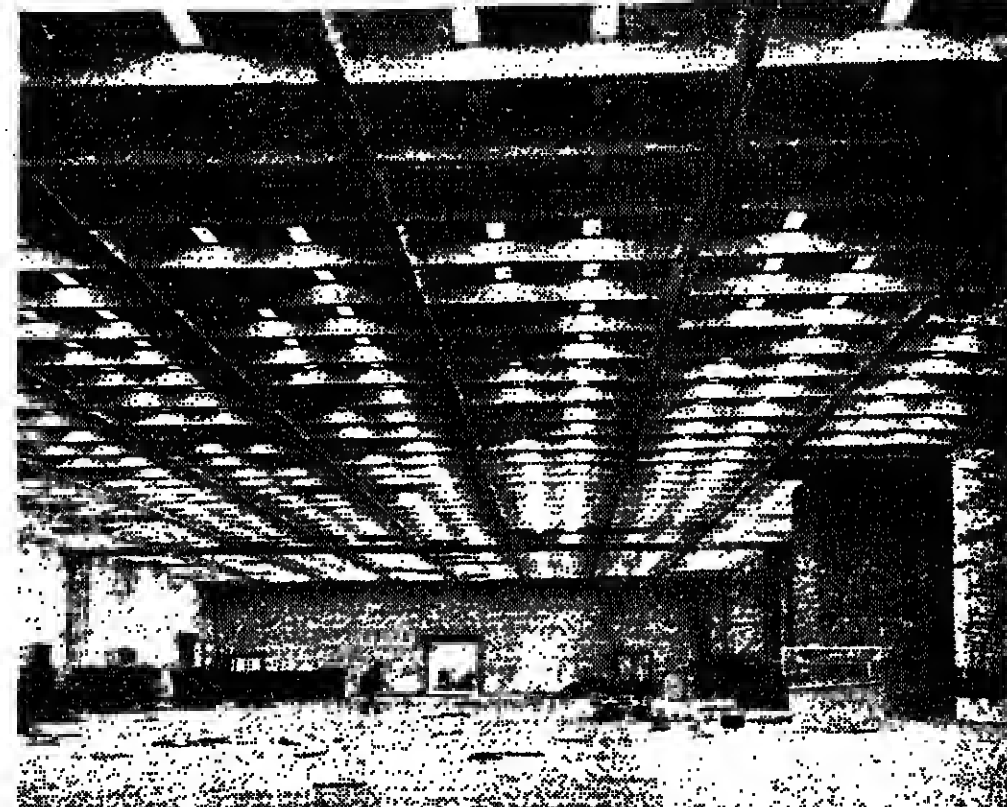
to ensure that the Nottingham Corporation would do everything in its power to ensure that a suitable site was found in the Nottingham area. A site was found just 10 minutes drive from the existing factories.

Players then faced its greatest problem; the lack of experience in building new plant. Necessarily the company was well equipped to formulate plans for the manufacturing side of Horizon; it was the planning and building of it where they felt rather vulnerable. The first and crucial step was to find a firm of architects in which it could have complete confidence and with whom a close working relationship could be established. Aided by Professor Ling from the architecture department of Nottingham University and the Royal Institute of British Architects, the choice eventually fell on Arup Associates. Once they had completed a feasibility study Bovis was brought in as the managing contractor to work in conjunction with the architects and to be responsible for putting out all the sub-contracting work to competitive tender.

Worked well

This arrangement seems to have worked well, as the date set for the handover of the factory to Players was achieved on November 1, the target date. At the start of the project Players brought together a number of key members of staff to form the Horizon Group. It was their task to decide the form of the new factory and so as to ensure that they enjoyed or suffered the results of their decisions most of the team was under 40. Similar groups have been set up on a consultative basis to advise on particular aspects of the factory such as canteen facilities, colour schemes and furnishings. What with presentations, films, visits to the new factory, and a very real say in some of the peripheral but nonetheless vital aspects of Horizon the man and woman on the shop floor at Players has been given a very real opportunity to feel involved in the project. Certainly there cannot be that many employers who provide a bank, shops, and a resident doctor and dentist in their factories.

Flexibility had to be another vital ingredient of Horizon. With the chief remaining obstacles to full scale production of synthetic tobacco being concerned with legal and medical issues, which could be resolved before too long, then the new factory had obviously to be prepared to adapt its production methods. Imperial Development, the joint company set up by ICI (two-thirds) and Imps to launch synthetic tobacco is believed to be technically ready to translate the experiments at the ICI Nobel Division in Scotland into full-scale production.



The vast production floor. The coffered ceiling is beautifully designed and for wholly structural reasons is given a slight lift towards the centre, visually satisfying in its grey content of the imperceptible curve on the base of the Parthenon.

This is not to suggest that shortly British smokers will all be switching to the new "tobacco." There are a mass of imponderables still; will synthetic or reconstituted tobacco be any safer medically? What will be the attitude of the Customs and Excise? And if we join the EEC will duty be applied on the finished product instead of at present when the raw material is withdrawn from bond? And finally, and probably most vitally, will anybody actually want to smoke these new cigarettes? Answers are needed to most, if not all, these questions before the manufacturers take the plunge. But if the answers prove satisfactory then Horizon is likely to be able to meet the demand.

Coming on stream

Actual production at Horizon is not scheduled to begin until late February or early March, and the new plant will not be fully on stream until September, 1973. When fully commissioned the factory, which has a production area of 10 acres, should be producing a little less than the 150m. cigarettes a day presently manufactured at the three Nottingham factories. There will not in fact be any decrease in Players' overall production as the company's Stirling factory is due to have completed its expansion programme in March next year.

Originally, the building of Horizon was expected to cost about £6m. The final bill will be

much nearer £8m. At the time the budget for the project was drawn up an allowance was made for an extra sum to be set aside on top of the £6m. to allow for rising costs. This, together with various fees such as the architects, the total energy plant and an extra cost-inflation of £300,000 gives the near £8m. total. A further £7m. is being spent on equipment for the factory. Although the Players' management claims to have been very cost-conscious throughout and has in fact only incurred expenditure of an extra £300,000 there is no doubt that the company has not stinted cash when it felt that only the best was sufficient. Although, of course, there have been compromises between what was wanted and what was possible it seems unlikely that there were any major compromises on cost grounds alone.

So far the project appears to have gone with remarkable smoothness. Asked about the worst problems so far encountered a senior executive seemed temporarily stumped for an answer until he remembered that plans to plant trees around the new factory had been abandoned because of the methane gas given off by the rubbish tip on which Horizon has been built. And so proud is the company of its new factory that the name of John Player may well not be emblazoned across the outside. "After all," said the same executive, "St. Paul's doesn't have its name written across the building."

A superb building—(Cont'd.)

Continued from previous page
shrubs, grasses and earth formation. The external car parking area is slightly below the level of the canal embankment and by this means, together with building up of the earth embankment itself, the cars are screened from view points in the new office building for Boots the Chemists, not far away. The pleasant country to the south offers the best in the view from the John Player building and the aim is to bring the edge of this close in to the site by a broad treatment now in process of maturing.

One valuable asset is to be found in the cutting containing the canal. Over the years much growth has matured on its banks and it is now possible to find a

grassy bank still within the factory site from which no hint can be gleaned that this is the centre of an industrial estate.

Elevation treatment

The all-important elevational treatment is highly successful and fully justifies the aim of the architects, who wrote at the outset of the project: "The functional elements of the building, combined with the problems of external cladding should be exploited and developed into a satisfactory elevation which reveals the nature of the animal it clothes."

The main external wall cladding consists of close-jointed vertically ribbed panels, the bold texture being obtained by random chipping of the

ribs. Each group of panels covers the 30 metre side of a factory unit, the clustered columns marking the structural limit of the square between each panel group. The columns are of grey bush-hammered concrete and firmly articulate their function by rising to support the roof clear of the cladding panels on each side of them. A band of bronze coloured glazing, 2 metres deep, runs above and down each end of the panel groups, thus emphasising the separations of cladding and support.

Below the cladding panels are the wide openings to car parks and shuttered openings to the despatch area. Above the panels and the glass band is the deep roof structure, faced with the bronze tinted fibre glass panels

with the triangulated steel roof structure exposed. At intervals along the sides of the building are the escape staircases which are set proud of the wall face and enclosed with concrete treated in the same manner as the cladding panels. Above the main entrance on the west side of the building and continuing round on to the south side the panels are pierced to form the window openings of the two-storey amenities area and offices.

Integrated design

The impact of this building as seen from the south and west is two-fold. It combines both colour and form in a striking and unified composition. The embanked earth surroundings

provide a brilliant green grass carpeted foreground, rising to mask the ground storey ranges of car parks and other openings and allowing the main structure to speak for itself above this green base. The green of the grass banks is sharply contrasted with the off-white colour of the concrete panels and stair towers. The columns stand sentinel between them as dark grey clusters and the bronze ribbon of glass, lit from the vast factory floors behind, runs below the denser horizon of the deep roof which covers the entire building. I have not seen every example of industrial architecture of the last ten years, but with that reservation I can say that I certainly have seen none more wholly integrated than this.

Nine acres and twelve thousand five hundred square feet...

Nine acres of Taurus will
finest hard maple boards
its surface to provide
dust-free conditions for
meticulous factory
production; 12,500 square
feet of Ram flooring—the
perfect basis for a modern,
npan-plan office complex—
tail order!

Especially tall when
maximum time for laying is
only four months. Add to
this the on-site task of
sandwiching building paper
between the Taurus
sub-floor and maple boards,
and treating the underside
of the boards with a chemical
compound to repel tobacco
hazards and you really have
got a problem.

This problem has been
ironed out by Hewetsons;
they're well up to schedule
and the John Player building
will have the right floors for
the job—when it needs them.

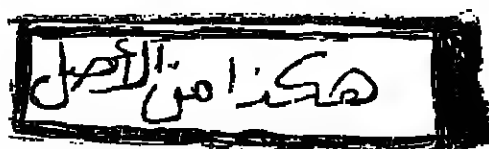
that much flooring needs

HEWETSONS

THE FLOORING EXPERTS
WHO ARE NEVER FLOORED!
J. A. Hewetsons & Co. Ltd., Marlford,
Huddersfield. Tel. 0482 71701

Bovis are proud to be the Managing Contractors

The Management Contract applied here by Bovis for the first time in Britain has enabled John Player and Sons to take possession of the Horizon Factory only 31 months from initial planning, including 24 months for actual construction. The Management Contract combines all the



£15m

HORIZON PROJECT III

A convenient energy system which saves money

ANDY McELROY

Industry as a whole were presented with one, single of philosopher's stone, it would be a device for giving the "convenient, reliable" way to run factories. Shortly after the 1939-45 war the more respectable plants were predicting a new age fuelled at almost no cost by atomic reactors, opening the way to drastically reduced production costs, lower product prices and a vastly improved standard of living for every man. Give or take a quarter of a century, and industry is waiting.

That can an industrialist do is to keep his fuel costs in reasonable limits? Under normal circumstances all factories are tied to electricity generating stations run by the central Electricity Generating Board by the umbilical cord of power transmission lines. Unfortunately, the power from these sources is comparatively expensive and, by the nature of the central society, or so it seems, grows ever more costly.

Central generation of power places great economies of scale, but this is substantially outweighed by the cost of the transmission over large distances. So much so that a number of companies use their own generating stations, but this is only economic when the plant is large and fairly constant.

For certain types of production unit, however, there is an alternative that scores on the grounds of both economy and convenience, and is displayed in the John Player's new factory. This is total energy, a term loosely used to describe the derivation of different forms of power—thermal and electrical—needed to operate a plant from a single fuel source. Put simply, the main advantages of such a system is that the output is always within the control of the user, who also derives the benefits of discounts on large quantities of a single type of fuel.

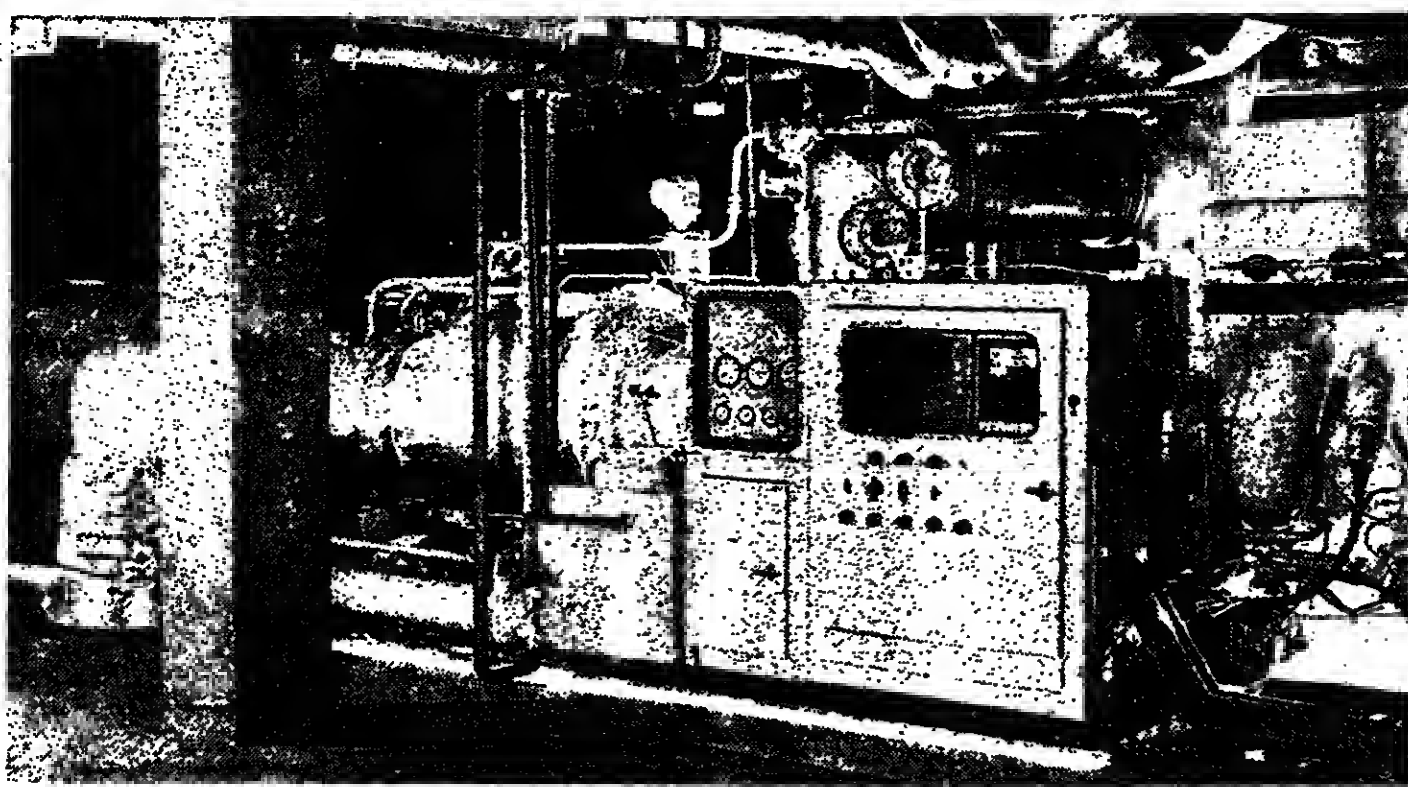
There is a popular misconception, fostered to some extent by journalists, that total energy is a new concept, but this is far from the truth. As an idea it goes back to the 1930s, and possibly even before then. Profitable applications of it go back to the early 1950s, so that there is plenty of practical experience to demonstrate its advantages.

Equal footing

Principally, these applications have been overseas, where a cheap, reliable and suitable fuel source is comparatively available. Recently, Britain depended on imports for all its fuel except coal, which is unsuitable for small, commercially available prime movers in its raw state. Recently, however, the availability of natural gas from the North Sea has put British industrialists on an equal footing with their counterparts in Europe and North America in this respect.

Player's new installation is a classic example of the potential of total energy. It uses a bank of eight Ruston TA 1500 gas turbines, each developing 1,450 b.h.p., as the prime movers. These units are merely updated versions of Ruston's well-established and proven gas turbine, noted for their extreme reliability in similar applications. These units are well known for their ability to operate for between 25,000 and 30,000 hours between major inspections, and maintenance costs are very small compared with reciprocating engines of similar capacity. Ruston has installed over 60 similar units, running on either distillate fuels or gas, and so has unrivalled experience in modifying the units for particular applications.

In the Player application, the customer signed an agreement with the East Midlands Gas Board for an interruptible gas supply. This means that for specified periods the Board has the right to cut off supplies. This is advantageous to both parties. At times of peak working or not.



One of the eight Ruston TA 1500, 1.1-MW gas turbine generating sets which provide all the electrical and thermal power for the new factory.

Overall, the heat exchange and after-burner system is designed to operate without any supervision. Changeover to distillate fuel when the gas supply is interrupted is automatic and instantaneous, and if the demand for steam should fall below the capacity of the hot turbine gases, an automatic valve diverts a proportion of these gases directly to atmosphere.

Generators' part

Between the inlet to the turbines and the exhaust from the boiler the high efficiency in fuel usage and in heat recovery account for the savings associated with this type of installation.

It is, in fact, easy to forget about the generators themselves, which play such a vital part in the overall concept. Supplied by English Electric-AEI Machines, the eight e.c. generators are driven from the turbines through the reduction gearbox shafts. Each machine is capable of delivering 1,152 kW at 80 per cent power factor, at a voltage of 11 kV. This output is 3-phase, 50Hz, and is generated at a running speed of 1,500 rev./min.

One of the outstanding features of the machines, and of great importance to the overall efficiency of the new factory, is their ability to maintain the output voltage to within 1 per cent in all operating conditions from no load to full load. Autosynchronisation facilities bring in each generating set and synchronise it with others already running. Operation is controlled so that there is no risk of any of the machines getting out of step, and each stage in the routine is safeguarded by a supervisory system.

In many respects the Player installation breaks new ground in total energy, and nowhere more so than in the air-conditioning system. Normally, in such installations, the chilled water required for cooling is produced by electrically driven compressor units. In this application, however, a combination system of absorption units using steam at a pressure of 15 psi and compressors driven by a steam turbine are used, thus reducing the demand on the power supply.

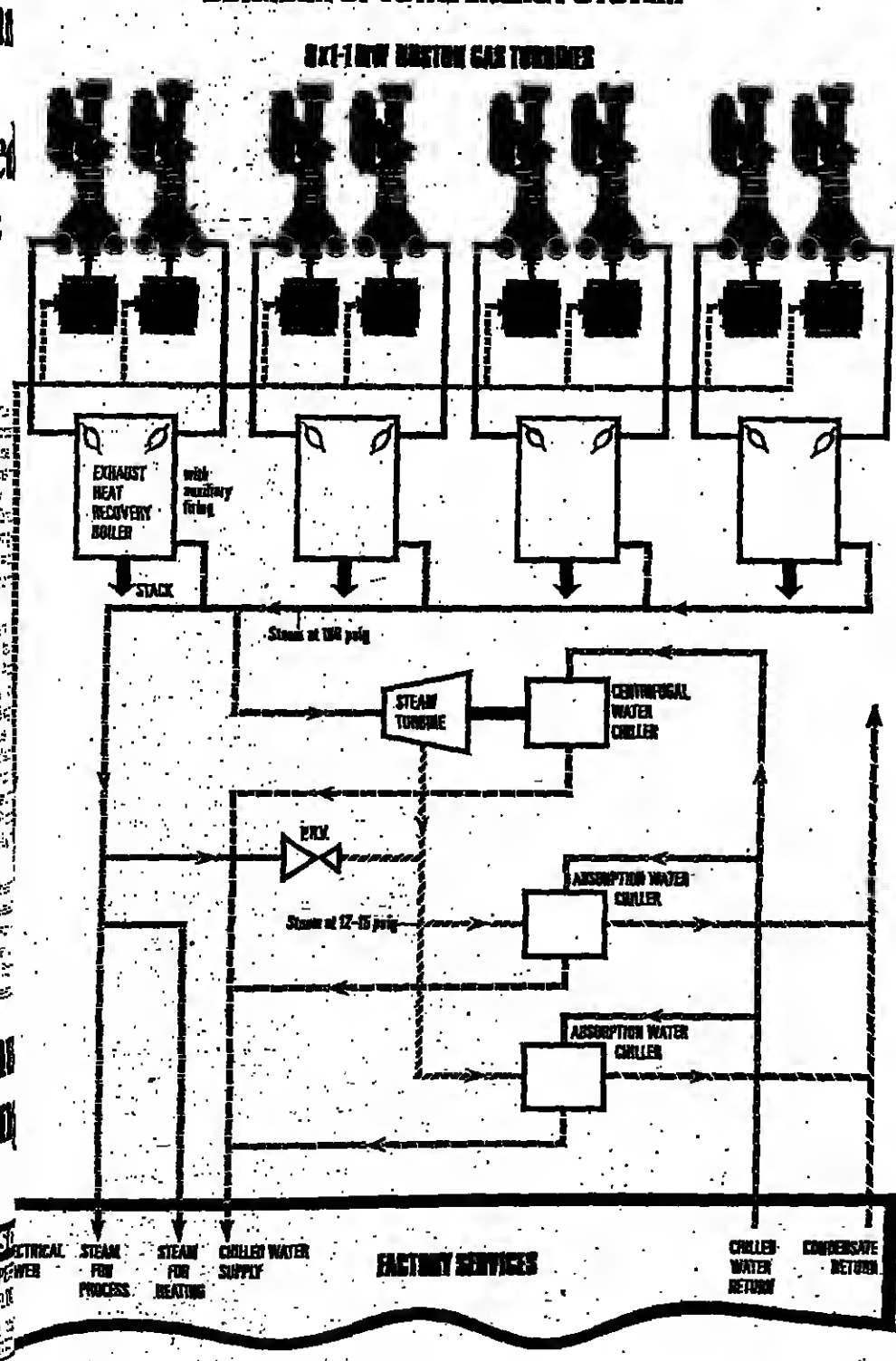
The refrigeration system was designed and supplied by Trane, and it incorporates a steam turbine made by Greenwood and Bailey as the compressor drive. One very unusual feature of this installation is that the machines are connected in series-parallel in both the steam and chilled water circuits, giving unusual flexibility in operation to meet varying demands or changing ambient conditions.

Overall, in fact, it is flexibility of operation which characterises the total system. In specifying the operating parameters, Player was aware of all the likely eventualities, and has taken steps to protect itself against any untoward circumstances.

Even in the provision of storage for the reserve fuel, the company has taken care to see that it is more than adequate. Immediate supplies come from two internal day tanks with a capacity of 5,000 gallons of fuel each. These are fed from a bulk supply tank holding 200,000 gallons and installed on the factory site. Such a precaution ensures that the factory will continue to operate at full output even if the gas supply should be cut off at some unforeseen circumstance such as a major failure in the distribution system, unlikely though this may be.

Looking at the whole system objectively, it reflects in all its aspects attention to detail to suit the needs of the user and give him a power source that can provide economy with flexibility and compactness with reliability. One of the ironies of the installation is that, as Ruston cheerfully admits, gas turbines have a very low thermal shaft efficiency compared with other power sources.

DIAGRAM OF TOTAL ENERGY SYSTEM



Nine acres and twelve thousand five hundred square feet...

that my flooring needs

HEWLETT THE FLOORING EXPERT WHO ARE NEVER FAR AWAY

Players pleased with Ruston Total Energy

In their new factory at Lenton, Players have chosen Ruston Gas Turbine total energy to supply all the power and heat requirements.

Eight Ruston TA1500 gas turbines each drive a 1 megawatt generator to supply all the electrical power required and the exhaust gas from each pair of turbines is fed into an exhaust heat boiler to provide 30,000 lb of steam per hour for heating, production and for the absorption water chillers—part of the air conditioning system. It is the first time such a gas-turbine-absorption chilling plant has been used in the UK.

The gas turbines will use North Sea Gas as the primary fuel but in the event of an interruption of supply they change over to distillate fuel. This is fully automatic without the need to shed load and with no noticeable change in frequency and is a feature of the Ruston Gas Turbine.

John Player decided on Ruston after studying other successful gas turbine total energy systems installed by the company.

Ruston International—a range of industrial gas turbines 1000-5000 bhp

RUSTON GAS TURBINES LIMITED
PO Box 1, Lincoln

Atlas Popular Packs 21 million up there

Atlas have just produced their 21st millionth Popular Pack. Which means a celebration for us—and proves once again that Atlas Pop Packs outshine the opposition.

Getting better and brighter all the time.

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All the new Pop Packs are finished in elegant white enamel. And they're brighter, too! All standard Atlas fluorescent tubes now have higher output—which means more light without higher running costs.

Six-footer top seller.

Quick tip: our six-foot unit is topping the charts for popularity. It gives 30% more light than the five-foot size, but costs very little more.

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CANAL SHEET METAL WORKS LIMITED

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Congratulate John Player & Sons

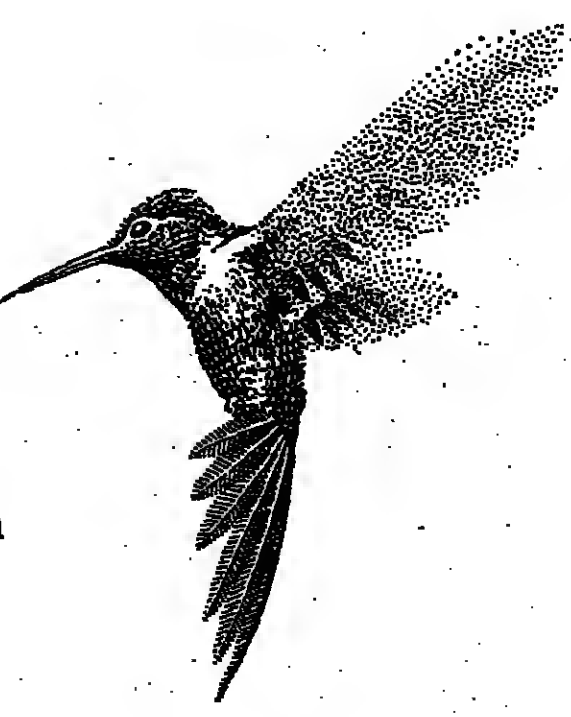
and are proud to have been associated with them on their magnificent new HORIZON PROJECT

Contractor for the John Player Horizon Project

Applied benefits of the contractor's involvement and operation in the vital pre-contract stage to possess the fullest possible competition on every aspect of construction.

1 month for Managing Contractor, working for a fee, full contractual responsibility for the project yet every part of the work is put out to competitive tender. His activity is thus wholly directed to the tightest possible planning and management of the project in complete identity of interest with the client and his professional team. The substantial savings in time and cost that result from this have been well demonstrated at Horizon.

Bovis Fee Construction Limited
Bovis House, Northolt Road,
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Tel: 01-422 3488



WALL STREET + OVERSEAS MARKETS

Index drops to new 1971 low of 825

Free credit supply

BY OUR WALL STREET CORRESPONDENT

THE RECENT DECLINE gathered momentum on Wall Street to-day and the Dow Jones Industrial Average dropped to a new low for 1971.

The Industrial Average opened 2.41 off at 836.59 and steadily gave ground to the close, reaching 825.68, for a fall of 13.14 on the day and 4.71 below its previous closing low of 830.37 recorded on January 4. The NYSE All Common Index lost 77 cents to \$51.30, while declines outpaced gains by 1.157 to 292.

Volume, however, further decreased 750,000 shares to 10.96m. Much of the downturn was attributed to a prediction by economist Eliot Janeway that the Dow would maintain its sinking condition until it hit about the 500 level. Most market analysts conceded, however, do not agree with the widely followed economist.

Mr. Paul W. McCracken, Presidential adviser, said the nation was closer to a firm basis for a reasonably stable price level, and Mr. Charles Walker, Treasury Under Secretary, said additional aid to be exempt from the Wage-Price Freeze in Phase Two would be made known this week.

Dr. Arthur Burns, Federal Reserve Board chairman, said he and the Presidential Panel on Interest and Dividends that he heads, will oppose most interest rate increases.

A late report by the Commerce Department that consumers reported rising purchasing expectations for new cars and household durable goods in October apparently had little impact.

IBM fell \$1 to \$292.1, General Electric \$1 to \$56.1 and Levitt Furniture were off \$3 to \$90.1.

In Motors, Ford dropped \$1 to \$29.1, General Motors at \$28.1 and Chrysler at \$27.1. American Motors were unchanged at \$7.1, bolstered by reiteration of an earlier projection that it would be profitable in the fourth quarter and for the year as a whole.

Steels retreated as industry officials reportedly doubt that an order to increase output will take place in January. Steel output rose 0.2 per cent last week from the week earlier. U.S. Steel were off \$1 to \$26.1, as were Republic at \$20.1, Armco declined \$1 to \$18.1.

Control Data lost \$1 to \$39.1 after it postponed its previously announced plans for a republic offering of equity securities later this year, attributed to depressed market conditions.

Memorex gave way \$1 to \$25.1. It expects to report a loss for the third quarter and "definitely" for the full year followed by a modest profit in 1972.

OTHER MARKETS

Canada lower

Canadian Stock Markets resumed their downward trend in light trading yesterday morning. Industrials led 0.53 on index. Western Oils 0.71, Golds 0.81, Base Metals 0.55, Utilities 0.23 and Papers 0.14. Only Banks, up 0.35, moved against the general trend.

GERMANY - Markets turned easier on lack of interest, partly reflecting the official holiday in parts of Germany.

Bayer, off DM1.5, led leading chemicals lower. AEG declined DM2.30 in Electricals.

Banks, Motors and Stores showed heavier losses.

In generally well maintained Bonds, Public Loans gained about 1 point.

AMSTERDAM - Most International weakened. KLM, Fl. 4.5, fell on its results.

Plantations were narrowly mixed and Shippings edged lower. Most local Industrials also eased.

STOCKHOLM - Very firm.

Weak spots were Nardene-Chemie, off Frs 2.3, Heineken, off Frs 1.5, Océ-Van Der Grinte, off Frs 1.5.

Banks were led down by Algemeen Bank Nederland, which lost Frs 2.3.

Investment Funds were narrowly mixed. In mostly lower Insurance, Amfins gained ground.

State Loans were quietly mixed.

SWITZERLAND - Markets were firmer. In Industrials, Brown Boveri rose Frs 45, CIBA-Geigy rose Frs 55, Nestlé rose Frs 45, Sandoz rose Frs 65 and Lonza rose Frs 45.

Schindler were listed for the first time to-day with Bearer quoted at Frs 2450 to Frs 2475 and the Registered at Frs 450.

Financials and Insurance closed slightly higher, while Banks firmed led by Bankverein.

State Bonds were narrowly mixed in quiet trading.

Dollar stocks were steady, although Lorton Industries, Sperry Rand each moved higher in active trading. Dutch shares lost ground and German stocks were mainly eased.

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OVERSEAS SHARE INFORMATION

NEW YORK

RAILROADS

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STOCK

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INDUSTRIALS, ETC.

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INDUSTRIALS, ETC.

GERMANY

PARIS

MILAN

AMSTERDAM

TOKYO

BRUSSELS

STOCKHOLM

JOHANNESBURG

MINES

FINANCIAL TIMES STOCK INDICES

and P. Poster added 7p at 125p
British Printing firm at 33p
front of the interim report,
ed unaltered at 30p after the
s.
is dull

HIGHS AND LOWS				S.E. ACTIVITY		
		1971		Since Compilation		
		High	Low	High	Low	
-						Nov. 1 Oct. 29

Leading Oils met with small, persistent selling after an early mark-down in prices on the New York Press comment. BP led the day at 57 1/2 and ended the worst of 56 1/2 for a net loss of 1 1/2, while the new shares led 16p down at 61p premium. The market suffered the heaviest fall

Ind. Ord.	430.8 (1910/11)	306.5 (1911/12)	591.9 (2011/12)	49.4 (11/10/09)	10-ton a day	280.2	283.0
	(1917/1)	(3/3/71)	(1919/20)	(22/5/40)	5-day ave.		
					Hill-Bridged	183.6	180.5
					Interminals	414.4	408.8
Gold Mines	61.5 (1813/7)	43.6 (22/10/71)	100.0 (12/9/05)	43.6 (28/10/71)	Speculative	187.6	185.9
					Trans.	280.0	278.7

up at 364p, while the warrants
10p at 116p. Shell, after open-
a couple of pence easier,
shed 10p down at 338p.
amar, however, closed well
were the worst of 223p in ending
lower oo the day at 230p.

ket, receding 8p further to 127p. while Drakes lost 6p to 185p. Nova (Jersey) Knit provided the main feature in Textiles ris-

...Furness Withy receded
...her 5p to 90Sp; the Interim
...res are due next Monday.

selling left I.C. Gas 16p lower at 42p.

Cheape up again

the new Account in poor form. Australian Nickel issues, which suffered from overnight weakness in markets "down-under," were also affected by International

financials, closing 15p higher
80p, on further consideration
the scrip issues news and divi-
dend forecast. Estates and
General put on 1p to a 1971 peak
22p in front of to-morrow's
firm announcement. J. H.
Messeur continued a dull mar-

Posidon fell 40p to 560p following the lack of stimulating news in the latest quarterly report, while Western Mining gave up 6p at 105p.

OVERSEAS FUNDS		Yield %	
Syndicat Group			
tion Lux F.	1,728 1,792	3.31	Jar
se Union			22, P
Lux F. 463	482	3.56	Jard
Dealing Prices cont London			

	\$ Yield %		\$ Yield %
Jardine Fleming & Co. Ltd.		Save & Prosper Distributors Ltd.	
22, Pedder Street, Hong Kong		P.O. Box 1434, Hamilton, Bermuda	
JardineEast's nFd't/HK\$146.38/+5.46	2.75	Dollar Ymd.....	24.78 6.32/-0.15
		Hamstead.....	56.33 6.69/-4.10

W. M. Rothschild & Son, Ltd.	626	NAV.
Levy Samuel & Co. Ltd.	628	NAV.
Unity Mangmt. & Research Co.		
Massachusetts		
Equity Trend.....	1925.00	25.14+0.17 5.43
Capital Fund.....	51.62	12.70+0.07 2.75
Unity Mangmt. & Research		
(Bermuda) Limited		
1st Pmt.....	51.62	

Kleinwort Benson Ltd. Agts.		J. Henry Schroder Waggs & Co. Ltd.	
29, Fenchurch Street, E.C.3.	01-626 1331	120, Cheapside, E.C.2.	01-598 0000
*Business Dev. F.	880 +1 5.95	Amer. Inv. Oct. 27	316.96
		Cheapside F&O Oct. 28	311.44
		Transfer (Sent. 28)	3116.07

100% Int'l. Bd.	013.25	—	—	Int'l.
Yr. Pctg. Rd.	10.90	—	—	Int'l.
Additional Information contact				"KB
Wilbur Sauer International Ltd.				"KB
Trading Lane, E.C.3.	01-438 5122			"Sigs
Investor & Savers Vm. Agts.				"Undr
America Square, E.C.1	01-428 6511			"Prin
dePropy'd., BSR.72	—	—	—	For
Net asset value June 30,				
Am. Tr. BSR.76	—	—	—	

*Signet Bermuda	34.00	+0.01	1.65	Shamrock Unit Fund Ireland Ltd.
*Undomco (O) Dm	23.18 24.40	-0.20	7.83	89-71, St. Stephen's Green, Dublin 157971
* Prices not allowing for inv. & Premium				Shamrock Ireland, 84,7 37.7-0.41 2.94
For London and Dainton Trust (U.K.)				Shareholders Excalibur to Cp. S.A.

Net asset value Oct. 30.	Man.
T. Mng. Fee: US\$7.80	Bk. of
Net asset value Oct. 30.	A/ch's
National New World Fd. Ltd.	Fd N
Box N1578, Nassau, Bahamas	
Net asset value Sept. 29, 85.	A/ch's
Details First National City Bank	Do. W
anner Becker Fund N.V.	Do. Y

Fd N/V	Oct. 12	32.06	8.17	1.88
Next subscription day Nov. 2				
Ach'v Un't Oct. 28	61.0	54.0	8.07	
Do. Wall St. Oct. 28	64.82	4.86	6.36	
Do. 'B' Un't Oct. 28	42.0	44.0	1.91	
Slater Walker Tst. Mgt. (Bahamas) 57-45, Tuley St. S.E. 81-487 5278				
International 'F' pd 440 4501				
Value at Oct. 28. Next dealing - Nov. 4				

(a)
St. A
Apst
Int. F
Max
Pan &

M.
P.O.

Box 104, St. Heller, Jersey.
Superfield and Son (Barroado) Ltd.
Wd. Share \$10.55 | -
Net asset value Sept. 30.

Fiducem International
formed by the Banque de Bruxelles.
is
available through London Banks.
Volge F.).....1,171 1,235 || 9.85

Int. Income Inv. Co.	10.00	17.50	6.10
Int. Income Inv. Co.	44.5	47.50	6.10
Manx Mutual Fnd	36.8	40.8	2.00
Manx Aust. Mkt....	32.6	36.8	—

South African Internat. Fund Ltd.
P.O. Box 1044, Nawan, Bahamas
NAV (Sept. 30) B\$0.6199 | 3.25

Standard & Poor's Intl. Fds. S.A.
Manx Mutual Fnd

er. Management Ltd.					
erley St. Nassau, Bahamas					
er Grth.Fd.	U.S.\$5.85	+0.02	1.17		
er Inc.Fd.	U.S.\$2.57	—	—		
er Tru.Fd.	U.S.\$5.74	+0.04	5.13		
er Pfd. S.A.	U.S.\$15.03	—	—		
of Australia Man. Co. Ltd.					
er 1011, Hamilton, Bermuda					
er Pfd. Auct.	A\$1.04	—	—		

Island.....	73.3	61.6	-1.3	2.21
Accum. Onfs.....	85.4	88.0	-0.6	8.61

Murray Johnstone (Inv. Adviser)

Next subscription day Nov. 9.

Stellar Unit Trust Managers Ltd.
P.O. Box 52, Douglas, Isld. Douglas 2182

Stellar Growth.....	157.3	81.6	-2.0	2.30
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Fund.....	A\$3.73	NAV.....	—	Hopson
Other.....	U.S.\$6.58	NAV.....	—	Mutual
State Fund.....	A\$7.06	NAV.....	—	
Bermuda Ltd.				
Bermuda, Front St., Hmtn. Bermuda				Negotiable
Pacific Fund.....	\$11.63	NAV.....	—	10c. A
Other Fund.....	\$10.18	NAV.....	—	NAV
NAV Oct. 27, 1967; NAV Oct. 27, 1967				
Shaw's Tst. Management Ltd.				
New				

Negit S.A.
10a, Boulevard Royal, Luxembourg
NAV Oct. 22/97: US\$6.87 | -

St. Douglas, Iowa, Douglas	4832	P.O.
Iron Trust \$2.50 54.71	2.31	NCO
Int. Mn. Sec. Vin. Agts.		
Deposits, St. Louis	\$1-265 2351	
Oct. 28, 1920 \$124.75	\$2.87	Nipp
Pd Oct. 13, 43.9 45.7%	\$0.69	Luxen
O'neal Pd U.S. \$7.03		Nat. A
Raml & Co. (Guernsey) Ltd.		
Re. St. St. Peter Port, Guernsey CI		North
		" Nam

Nippon Special Holdings S.A. ...
Luxembourg
Net. Ass'ty Oct 15 LF386.00 | -
Do. Accumulation 104.6 108.0 | 6.00
Price at Oct. 12. Next mth. day Nov. 12.
Union Bank of Switzerland
117, Old Broad Street, E.C.2. 01-585 3861
Ambr. Sw. Franc. 164.50 165.00 165.50 1.70

Trust.....	122.2	122.8	-1.6	1.84
Samuel Overseas Fund S.A.				
Notre-Dame, Luxembourg				
at value				
15.1971.....	U.S.\$10.67	----	-	
Market Fund 1				
Royal, Luxembourg				
opened Oct. 25.....	U.S.\$126.58	-----	-	
(information is available to Dealers)				

Overseas Development Bank	U.D. States Growth Inv. Trst. N.V.
15, Berkeley Sq., London, W.1. 01-483 5974	P.O. Box 1645, Nassau, Bahamas
Funditalia	O.S. Growth Inv. US\$0.68 8.89 0.75
Funds of Funds '69	Wales Unit Inv. Ltd.
55.58 +0.02	Prices of units in Wales Trust may be
195.01 -0.59	

<p> Phoenix Assurance 100 Broad St., E.C.1. 01-251 0082 </p>	<p> Yield % 61-651 0082 </p>	<p> Life 150, Y </p>
--	--	--

Atlantic Management Co., N.Y., Caracas	Energy Int. Oct. 29	OS\$10.35	+8.02	—
Net asset value Oct. 29. \$U.S.31.29.		Net asset values.		

	\$ Yield %		\$ Yield %
Life & Equity Assurance		Save and Prosper Group	

Ed Nov. 1.	58.1	+6.6	—	Sel. Inv.
Oct. 20.	59.8	(.....)	—	Sel. Inv.
Life & Sec. Life Ass. Soc. Ltd.				Life A
Super. W.I.		11-23	518	Plants
Super Fund	1008.3	(.....)	—	
Man R.E.				LAC
Exchange, E.C.2		11-23	7181	M. and
Trust Bonds	116.8 116.7		—	Lee H
Man. Fds. Uts.	101.5 106.8		—	W.R. m
				W.F. m

ACOP Onits.	986 974	01-426 2223	SCOT. WIDOWS' FUND & LIFE ASS. SOC. 19, St. Andrew Sq., Edinburgh EC8 2YD. win'str Ply Oct 1918.2 9625.1
J. and G. Group			
En Hse., London Wall, E.C.1	01-605 4333		Standard Life Assurance Co. 2, George Street, Edinburgh. W83. 772
En Hse. Oct 28	72.7 91.5		

Life Assurance Limited	£1,387,271	£1,387,271	£1,387,271
Equity	111.5	117.4	-0.4
City	68.8	103.3	+2.2
Cap	105.4	111.0	-0.3
Acc	108.4	112.0	-0.6
Prop	102.1	107.5	+0.1
Cap	104.5	108.8	+0.6
Acc	107.6	113.6	-1.1
Prop	110.1	115.6	-1.0

Marine & Gen Mutual Life Ass. Soc	Prop. Bond In vest	101.0	—
St. S. Switzer's Lane, N.C.A.			
0-823 8231			
Quilink (Oct. 11) 114.6 117.1			
Trident Investors Life Assurance			
15, America Square, E.C.1.			
01-488 4511			
Nation Life Insurance Co. Ltd.			
1, Victoria Road, Tottenham, Mdx			
01-577 3811			
Trident's Nov. 28, 131.6 138.5			
0-823 8231			

Life Assurance Co. Ltd.	Cardiff	Cardiff	Cardiff
Bonds.....	51.5	54.0	-0.5
Life Assurance Co. of Canada	40.1	42.2	-0.5
Life House			

[illegible]

P'd Oct 179.9	52.1	—	P.O. B
Life Ins. Co. (U.K.) Ltd.				N ^o wh
Hse., Stag Place, SW1				Old E
Equity U.	211.20	+0.08	—	S. Kim
Pray U.	620.00	—	W Mer
Acc'n Oct.	90.0	—	Prop
en's U.	21.0	—	118, Cr
an'y Oct.	75.0	—	W K
Prices at Nov. 1				

10, Kings Street, London, E.C.2. 01-600 5191
Mer. Inv. Pty Ltd 108.0 1+1.6 -
Investment Property & Life Assn. Co.
19, Crawford St., WIM 2AS. 01-698 0887

<p>Life Assurance Co. Ltd. Superior Source, E.C.1. 114.5 123.5 (+2.4)</p>	<p>Prope 72. Pro Wab. N *Pro G *Pro G *Pro G</p>
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Ptys Grd Hm Ann	100.0
Proty Grd Bn	180.5 153.6
Federal Pensionals Limited	
Columbia Bars ECIN NHE	81-495 9222
Sentinel W Co	QWALIS BR LA 80

Shaxson Ltd.	Property
Ind., E.C.A.	Refin
and..... £110.75	Tumbler
Next sub. day Nov. 2	Refin

Sequence#rop_Sds 100.0 [] - AVAILABLE exchange rate discounts.

108.0 | +1.6 | -
Life Annce. Co.

BRITISH FUNDS									
1971	Stock	Change	on	10/24/71	1971	Stock	Change	on	10/24/71
High/Low					High/Low				
Shorts (Lives up to Five Years)									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
Five to Fifteen Years									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
Over Fifteen Years									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
INTERNATIONAL BANK									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
CORPORATION BONDS									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
COMMONWEALTH AND AFRICAN BONDS									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
PUBLIC AND OTHER BONDS									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
FOREIGN BONDS & RAITS									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
London U.S. Dollar and DM Issues									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
AMERICANS									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
CANADIANS									
1004	1004	1004	1004	1004	1004	1004	1004	1004	1004
F.T. SHARE INFORMATION SERVICE									
BUILDING INDUSTRY - Continued									
1971	Stock	Change	on	10/24/71	1971	Stock	Change	on	10/24/71
High/Low					High/Low				
DRAPERY AND STORES - Continued									
1971	Stock	Change	on	10/24/71	1971	Stock	Change	on	10/24/71
High/Low					High/Low				
HOTELS AND CATERERS - Continued									
1971	Stock	Change	on	10/24/71	1971	Stock	Change	on	10/24/71
High/Low					High/Low				
INDUSTRIALS (Miscellaneous)									
1971	Stock	Change	on	10/24/71	1971	Stock	Change	on	10/24/71
High/Low					High/Low				

TE 15—Continued

[illegible][illegible]

IT'S LOADS EASIER WITH A

Jones

Capacities up to 45 tons

Booms up to 230 ft

Jones Cranes Ltd
Letchworth
Herts.

Lombard

World's economic calm is deceptive

BY C. GORDON TETHER

NO ONE can deny that the world's economic system has initially withstood the shock it suffered at the hands of President Nixon's "America must come first" measures remarkably well. But it would be most unwise to interpret this to mean that the need to eliminate the high question marks that now hang over the international economic situation has lost its urgency—that no harm will come from allowing the present drift to continue for as long as is necessary to permit work on the creation of a satisfactory new payments machinery to be completed.

For the discovery that things are going better than might be feared tends to mask the fact that they are deteriorating in many directions all the same—and at a pace so fast that, unless an interim patching operation is arranged fairly soon, the process may be next to impossible to reverse.

There has been a further worsening of the functioning and relative efficiency of the exchange markets for spot and forward transactions in recent weeks," said the Morgan Guaranty Trust in a recent review of world financial markets. This, it said, had been particularly marked in the case of the London market.

Escalating

Pointing out that, even so, experience to date did not fully measure the dislocation America's August 15 measures had caused since it must have reflected to a large extent the news arranged prior to that date, it went on to say that the longer the restrictionism and uncertainty were allowed to go on escalating, the more devastating would be the impact on international trade and investment.

Like most other banking institutions whose deep involvement in international financial affairs enables them to keep a finger on the world's economic pulse, Morgan Guaranty obviously feels that no time is to be lost in getting order out of the present chaos if we are to make sure that the events of August 15 do not in the end lead to a world disaster. And this was the theme of the address which Mr. Pierre-Paul Schweitzer, managing director of the International Monetary Fund, gave to the Economic and Social Council of the United Nations last week.

Disorderliness

Arguing that there was no time for a pause, he ranged round the particularly grievous consequences of the continuance for any length of time of the present disorderliness in international economic affairs is calculated to have for the Third World. The currency upheaval had contributed to a decline in world commodity prices.

Above all, it posed a serious threat to their efforts to diversify their exports, a key element in the drive to raise living standards to more adequate levels. For in the case of manufactured goods which figure so large in this business, they are necessarily working with extremely slender profit margins and any unexpected change in prices, exchange rates or trade barriers can consequently cut paid to such activity altogether.

There is, of course, a real danger that the worst will be allowed to come to the worst all the same. This is if the Nixon Administration continues to insist that it can afford to take a fairly light-hearted view of the distress the policies are generating elsewhere seeing that U.S. involvement in world trade represents such a diminutive part of the country's total activity. So it is fortunate that there are signs that thinking outside the American official circles is beginning to make the point that the country's immunity from a world recession could turn out to be much less marked.

"Immunity"

Says the prominent New York investment house of Harris Upham in a comment in its monthly letter on the ominous note struck by the recent downturn in world commodity prices: "The U.S. does not live in a vacuum and the mid-western farmer is actually the unwilling beneficiary of the world's economic events."

It concludes that "if the soft-money boys in Washington don't soon realise that the hard-money men in Europe are right the economic world will continue to disintegrate—and in that fall we fall with it."

THE LEX COLUMN

Growth and cost elimination for Decca

The tone of the Decca chairman's AGM speech, forecasting a satisfactory profit increase to which "each division is expected to make a major contribution," certainly does nothing to discourage the hope of a full recovery from last year's £3m. pre-tax to the £5.3m. of 1969-70—though that would apparently require a hefty effort in the second half after a merely "maintained" first six months to September.

The problem in the first half is that of last year's two trouble spots, records in the U.S., reports a "substantial" reduction in profits to date. Yet it would not do to underestimate the recovery potential in a second half "improvement" there, in the apparently booming U.K. experience, and above all in the virtual elimination of development costs for the company's civil air navigation system. It is worth recalling that all but £100,000 of last year's profit shortfall came in the second half.

The significance of the third point, cost elimination, is that

1969-70's peak profits were achieved despite the heavy drain, so that Decca should not need the exceptional contribution from records to manage £5m.-plus pre-tax. Meanwhile the radar companies are doing much better, and as for colour television, the profit break-through effect of scale production means that the consumer hardware division is now making a significant impact on the group as a whole. For perspective, a half-way recovery to £4.2m. pre-tax would indicate a p/e of 16 at 205p.

See also Page 30

Reed

Cum £300,000 from Twyford, Reed's second quarter profits of £6.7m. pre-tax against £5.3m. may look a little disappointing to those who saw £1.6m. of recovery potential in IPC alone. In fact, IPC has done better than that, despite the fact that the whole cost of the September newspaper stoppage—£650,000 or more—has been charged against revenue. The problem areas were forest products in Canada, reflected in a

drop in the overseas contribution from £2.1m. to £1.3m., and papermaking at home; here it looks as if the pre-IPC Reed group has turned in lower profits overall despite good results in packaging and building products.

This sort of pattern should continue into the second six months with a massive IPC recovery the driving force behind a profits rise from £19.9m. to between £27m. and £28m. pre-tax for the year. Both this and indicated earnings of between 16p and 17p a share may be slightly behind hopes raised by the first quarter figures. But the general realisation that there are more ladders than snakes on Reed's board is still helping the shares, up another 3p to 253p yesterday for a prospective p/e of just under 15.

See also Page 28

Giltspur/Maltsters

Giltspur's approach to Associated British Maltsters—with a mooted bid of around 155p per share—may be no more than an

attempt to dilute the image of its casino power house. But it represents a radical change of direction, with its market capitalisation of £17.7m. against a suggested bid valuation of £10.3m., and it has left it a little late if it wanted to catch A.B.M. in the trough. The latter's 1970-71 earnings may be up from 4.5p to around 8p per share after losses of around 1p per share on engineering, now disposed of.

An exit p/e of around 15 may be adequate enough given that matting is no dazzling growth situation. The speculative fizz in A.B.M.'s current property revaluation, with one Southwark property in the books at a pre-war value of £300,000, and from the brewers' possible reaction to the thought of a major raw material supplier being tied up in Mr. Maxwell Joseph's stable.

See also Page 29

Hepworth

Hepworth's 1970-71 profits are £444,000 higher at £2.52m. pre-tax: the feature is the way growth was spread evenly through the year despite the

fact that nearly all 1969-70's increase came in the second half and that, as a result, sales growth last year tailed back from 23 per cent. in the first six months to 14 per cent. in the second. Ready-to-wear sales are upwards of 30 per cent. higher, taking the split with tailoring to very nearly 50:50 against 45:55 last time and roughly 1:1 five or six years ago. Apart from boosting profits per share there were just 5 new opening last year and 2 closures—this also helps to iron out the seasonal bumps in manufacturing made-to-measure. Meanwhile credit sales remain strong, and are nowhere near saturation point at well under 40 per cent. of the total.

So these figures are at least as good as sensible expectations and they needed to be. Three years of marked relative strength in the share price fizzled out around mid-summer, but the past month has brought a 9 per cent. rise. A p/e of 22.4 at 39p recognises a developing management situation with, for example, a major warehouse development to come over the

next two or three years, and is able to ignore the possible short-term impact of a mild autumn. See also Page 28

British Printing

With a first half depressed by further publishing losses, the postal strike and the generally depressed conditions in printing and papermaking, BPC's 1971 earnings prospects were irrelevant to an equity market capitalisation of £3.8m. with the shares at 30p, up from a 1971 "low" of 13p. What did matter was sheer ability to survive, and that seems implicit in a reduction in group overdrafts, excluding ILS, from £3.8m. to £2m. since the year-end with ILS's borrowings £2.3m. lower at £4.7m. That, at least, should help BPC better its half-time net attributable loss of £377,000 in the full year's results, and the prospect remains that BPC will see an adequate return on its £77m. annual turnover in 1972 when the effect on earnings, given the combination of high gearing and tax losses, should be dramatic. See also Page 29

At least two murders a day now in Ulster

BY JOHN GRAHAM

TWO more policemen were shot dead in Belfast to-day. They were machine-gunned at about mid-day in the Catholic area of Andersonstown, and they were dead on arrival at the hospital.

November had thus begun with October left off. At least 31 people were violently killed in October, and in the last 10 days the death rate has risen to about two a day. These figures do not include members of the IRA who have been shot by the Army, but whose bodies have not been found. The Army thinks it may have hit as many as 80 IRA men in the last month.

Nor does it include many people who have simply disappeared. The Army knows that some of the people in Belfast who have been providing it with information about the IRA have been executed. The figures do include two men; both of them Protestants, who have clearly been executed; they were both discovered in the last week bound, gagged, and shot through the head.

To-day's murder of the two policemen is just another episode in the IRA's battle against the authorities. The latest tactic, greatly in evidence for two weeks now, is direct assault on members of the Royal Ulster Constabulary. More than ten of them have recently been killed.

The IRA is not, however, neglecting the other tactics which are now so grimly familiar. To-day, the ground floor of the

AA office in Belfast was destroyed by a bomb, and several people were slightly injured. The bomb was placed shortly before 10 a.m. and the people in the office were given four minutes to get out. The AA office, which is right in the middle of Belfast, is one of the city's tallest buildings and those people working in the higher storeys had to remain in the building, many of them going to an even higher storey, while waiting for the bomb to explode.

Three people were also injured when a bomb destroyed a shop in Armagh. At the border in County Fermanagh, there was an exchange of shooting between the British Army and people from the Republican side. No casualties were reported.

In Belfast, a 17-year-old civilian was shot through the chest at a disturbance near a school. No one seems to know exactly what happened. A civilian witness said that only one bullet was fired; an army officer said that there was a burst of fire and this was returned by the Army. He conceded that it might have been an Army bullet which hit the boy.

Dismal tale

While the dismal tale of bombs and shooting is retold day by day, the political focus is now on Westminster. There is an increasing anxiety here that the policies adopted by West Minister and Stormont are not being successful, and are not

likely to be so in the near future. While the Army is certainly having some success in its searches for weapons and in its open skirmishes with the terrorists, the IRA is also showing an undeniable ability not only to carry on but to raise the stakes.

In this climate, there is much interest in the statement by Mr. Ian Paisley that the British Government intends to introduce direct rule in the very near future. This had been categorically denied in Westminster and in Stormont, but Mr. Paisley repeated it this afternoon.

He said that his source in London was not in the Opposition nor in the Civil Service, and he thus left the clear impression that it was a member of the Government. He insisted that the denials were meaningless, since the British Government would keep such an intention as secret as possible. Stormont would know nothing about it until it happened, he said.

Mr. Paisley protected himself by going on to say that the very fact that he has brought into the public the British Government's intention may make the Government have second thoughts about it.

But it was emphasised in Whitehall that it was not an emergency meeting called because of fears that an IRA bombing campaign might have started in London. Neither does there appear to be any prospect of Westminster imposing a direct rule on Northern Ireland in the foreseeable future.

Bonn may drop demand for revalued franc on conditions

BY CHRISTOPHER LORENZ

FRANKFURT, Nov. 1.

A SPEECH to-night by Dr. Karl Klagen, president of the Bundesbank, has added strength to reports in Bonn that the German Government is prepared to give up its demand for a revaluation of the French franc, providing certain conditions are met.

When the Economics and Finance Ministers of the Six met in Paris on Thursday, Professor Schiller, the double-barrelled German Minister, will probably propose that as part of a joint EEC solution to the currency crisis, a number of Community currencies should be revalued chief among them the D-mark and the guilder. He may be prepared to trade the pegging of the franc at its present commercial level for French agreement to a sizeable extension of the margins of fluctuation of Community currencies vis-a-vis third currencies.

Up to now the Germans have said that, to make a system of flexible exchange rates effective, the bands should be enlarged to

at least 3 per cent., while the French have been prepared to go as far as 2 per cent.

Such a move by Prof. Schiller at Thursday's meeting would add flesh to the bare bones of Chancellor Brandt's statement on French television to-night that the various monetary standpoints in the Community have grown closer in recent weeks.

Prof. Schiller's proposal will probably be only one of a number of alternative compromise formulae, but the fact that he is considering making it suggests that he is now coming round to the way of thinking of many of his Cabinet colleagues. Finally, that in the present dangerous situation someone must give way first.

The proposal does not mark a complete backdown by Bonn from its previous hard line, however, for if accepted by France it would almost certainly lead to a floating upwards of the franc against the dollar.

It is not yet clear whether the

new proposal is part of a package in which the narrowing of bands between Community currencies is also included. Prof. Schiller has maintained that increased internal rigidity and external flexibility would be an essential part of any joint currency reform by the EEC.

The Bundesbank president's speech, delivered to-night in Hamburg, appeared to deviate from the previous German line by making allowance for the reluctance of other countries to revalue their currencies. Having said that a realignment of parties should be achieved by a small devaluation of the dollar combined with a moderate revaluation of "the other currencies," Dr. Karl Klagen added that a devaluation of the dollar was the best way of reducing the excessively high revaluation rate the D-mark has reached against third currencies, for this rate would be reduced by the same amount as the dollar-D-Mark relationship was changed.

panies, which have also been drawn into the strike. While both sides have been talking to each other—and there has been one five-hour meeting—neither is willing to accept the other's formula for an interim settlement to allow new negotiations. However, the district committee meets to-night and a further meeting with the association may be arranged later in the week.

Once again Chrysler was the chief sufferer yesterday, laying off more than 8,000 at Coventry and Linwood. There were strikes at federated companies like Triumph, Jaguar, GEC and Dunlop. Massey-Ferguson and Automotive Products which, like Chrysler, are non-federated, also had several hundreds on strike.

Caledonian profit over £1m.

By Michael Donne

PARIS, Nov. 1.

BRITISH CALEDONIAN Airways, the U.K. independent flag airline, has earned a net profit before tax of more than £1m. in the financial year to September 30.

This was revealed here to-day by Mr. Adam Thomson, chairman of British Caledonian, at the inauguration of the airline's services between Gatwick Airport, London, and Le Bourget Airport, Paris.

British Caledonian has been given the Paris route to Le Bourget as part of U.K. Government plans to encourage the development of a second British flag airline on major international air routes.

The company will operate four return services daily between Gatwick and Le Bourget, and expects to carry about 120,000 passengers in its first year of operations, or about 12 per cent. of the total market.

Mr. Thomson, commenting on the progress made by the airline since it was created by the amalgamation of Caledonian Airways and British United Airways, said the profit in the past year had been earned on a revenue of around £45m. The airline's capital is £8.5m.

British Caledonian, which has applied for rights to fly the North Atlantic route, expects to take a decision soon on new aircraft equipment. It is currently studying all the types of aircraft that are available, including such "wide-bodied" aeroplanes such as the U.S. Lockheed TriStar and the Boeing 747 jumbo jet. Even the Concorde supersonic airliner was being included in its equipment studies.

The company expects to take a decision within the next few months on which type of aircraft would be best suited for all its varied routes.

On the airline's future plans, Mr. Thomson said it was still British Caledonian's intention to go public but no decision had yet been taken as to when this would be done. In the past financial year the airline's revenues had been divided roughly 50:50 between its scheduled and charter services.

Car output up sharply in Sept.

BY MICHAEL CASSELL

CAR PRODUCTION in September was nearly 60 per cent. higher than in the same month of 1970, which was severely hit by industrial disputes.

Figures from the Department of Trade and Industry show that 159,260 private vehicles were manufactured in the five weeks ended October 2, compared with only 100,294 in the same period of 1970. The month's total is the second highest recorded this year, some 16,000 fewer than in June.

Output was 40,405 units more than in August, a holiday period for the motor industry. At 31,852, the weekly average production figure was over 2,000 better than

amounted to 8,257, nearly 1,200 better than in August and nearly 3,000 up on the same month last year.

A total of 34,828 vehicles were produced for home customers, over 9,000 higher than in August, and 8,677 better than in September, 1970. Exports accounted for a further 16,457 commercial vehicles, a rise of 4,100 on August's figure and 5,200 higher than at the same time last year. The latest figures mean that in the first nine months of this year the average rate of car production was 32,500 a week, some 7 per cent. above the same period of 1970. Production for the home market was 8 per cent. more and for overseas customers was up by 5 per cent.

For commercial vehicles, the average rate of production in the first three-quarters of the year was 8,700 a week, 5 per cent. higher than in the corresponding period of 1970. Home market output was 3 per cent. better, while production for export improved by 9 per cent.

According to Hire Purchase Information, credit and hire-purchase sales of new private cars in October apart from personal loans by banks and other forms of credit not recorded by HPI—totalled 27,231 contracts. This was 3,000 contracts below the September total but was still some 6,000 contracts higher than in October last year—an improvement over the year of about 30 per cent.

Recorded deals by HPI in used cars last month, at 85,925, were about 18,000 fewer than in September, a drop of 10 per cent. Compared with October last year, however, the decline was only about 5,200 deals, about 6 per cent.

The total of hire purchase deals recorded by HPI last month, at 140,859, compared with 154,101 in September and with 139,687 in October last year.

Production of commercial vehicles in September also recovered from the July and August holiday periods. Output reached 41,255 units, compared with 28,235 in the previous month and only 27,414 a year earlier.

On the purely domestic scene the Bill to reform the Corporation Tax to strengthen the Monopolies Commission, to revise the housing subsidies system, to reform local government in England and Wales, to introduce local commercial radio, to increase penalties for carrying firearms, and to raise the school leaving age to 16 from September 1, 1972.

Mr. Heath gave a dinner at 10 Downing Street last night for the Speaker and the 64 members of his Government in the Commons who were told the details of the legislative programme.

Christopher Lorenz writes from Frankfurt. Mr. George Thomson, Opposition spokesman on defence, and one of Labour's chief defectors in last Thursday's Commons Market vote, is sceptical about whether Mr. Harold Wilson really means to reopen negotiations in Brussels and demand better terms, should be again become Prime Minister.

Mr. Thomson makes this clear in an interview published in to-day's edition of Handelsblatt, the German business newspaper. He was commenting on Mr. Wilson's winding up speech in the Commons on Thursday evening.

In fact, Mr. Thomson gave an assurance that a Labour Government would remain loyal to the Treaty of Rome and would not attempt to leave the Community. He said that the development in the Labour Party might be along the lines of the German Social Democrats, who opposed the original foundation of the Coal and Steel Community, but later gave their full support to European unity.

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WG'S

property investments

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Weather

U.K. TO-DAY

England, Wales, dry. Breeze light. Scotland, N. Irish cloudy. Bright spells in E. S.W. with rain spreading to W. Brighter with showers in Temp. as yesterday.

London, S.E. Cent. S. S.W. England

Dry. Sunny spells after mist. Wind S.W. light or moderate. Max. 15C (59F).

Channel Isles

Dry. Sunny spells. Wind light or moderate. Max. 15C (59F).

E. Anglia, Midlands, Wales E. N.W. Cent. N. England

Dry. Variable cloud. Wind moderate to fresh. Max. 15C (59F).

Ile of Man, N.E. England

Cloudy. Mostly dry with later. Wind S.W. fresh or strong. Max. 18C (65F).

Rest of Scotland, N. Irish

Cloudy. Rain at times. Bright later with showers. Wind strong to gale. Warm at cooler later. Max. 12C (54F).

Outlook: N. Areas: Cold rain or showers. South: dry. Lightening. London: 17.45. G. 17.45. Belfast: 17.15.

BUSINESS CENTRES

City	Mid-day	Close
Amsterdam	11.52	11.52
Bahama	11.52	11.52
Bahia	11.52	11.52
Bahia	11.52	11.52
Bahia	11.52	11.52
Bahia	11.52	11.52
Bahia	11.52	11.52
Bahia	11.52	11.52
Bahia	11.52	11.52
Bahia	11.52	11.52

HOLIDAY RESORTS

City	Mid-day	Close
Alacati	11.52	11.52
Alacati	11.52	11.52
Alacati	11.52	11.52
Alacati	11.52	11.52
Alacati	11.52	11.52
Alacati	11.52	11.52
Alacati	11.52	11.52
Alacati	11.52	11.52
Alacati	11.52	11.52
Alacati	11.52	11.52

7-Fair. 8-Sunny. 9-Rain. 10-Long-range weather forecast.

GO

Go cost cutting. Go selling. Go merchandising. Go entertaining. Go visiting. Go shopping. Go travelling. Go.

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